Working Group Member Statements of Interest

Andrea Leon-Grossmann
Azul

- **Why are you interested in serving on the HRCAP Working Group?**
  Because I believe that access to the beach is a fundamental right as per the Coastal Act

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  I am an environmental justice advocate and an immigrant

- **What do you believe you can contribute to the Working Group’s mission?**
  A perspective from someone who is not wealthy and owns no beachfront property, someone who works with Latinx both in English and Spanish

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  The only reservations that I have is to ensure that the stakeholders are not just the property owners at Hollister Ranch and that every effort is made to reach out to EJ and Equity groups.

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Ashley Costa
Lompoc Valley Community Healthcare Organization

- **Why are you interested in serving on the HRCAP Working Group?**
  Being born and raised in the Lompoc Valley, near the California coastline, is something of which I am fiercely proud. I am also personally invested as a resident of Santa Barbara County that could benefit from this process. I’m interested in being part of the working group process specifically because of my professional background in, and passion for, government. I am thankful the State has provided a mechanism that allows for community input and involvement. And most importantly, I want to see a mutually agreed upon solution developed for public access to Hollister Ranch and would love the opportunity to be part of that process.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  Growing up and now owning a home and a small business in Lompoc, I am deeply rooted in the community of Northern and Mid Santa Barbara County. I believe I can act as an effective conduit to ensure the Working Group communicates with, and receives adequate feedback from, key stakeholders and constituents in these areas. I have my Bachelors of Science
Degree in Political Science from UCLA and feel that my education has prepared me for this working group. I also served as an Elected City Council Member on the Lompoc City Council for four years from 2010-2014, which provided valuable insight into government and often put me in coordination with county, state and federal agencies. I also served on various Boards and committees during this time including the League of California Cities' state-wide policy committees and the Board of Directors of the Air Pollution Control District (APCD) of Santa Barbara County. The experience on the APCD gave me a deeper understanding of the complex, and often political balance between private industry and owners, government and environmental groups; something I would anticipate would also be a nuanced, but key piece, of this working group process. I previously served as Director of Community Health, and am now the Executive Director of the 501c3, the Lompoc Valley Community Healthcare Organization. Cumulatively at this organization for more than seven years, I have facilitated various efforts and initiatives, assessed local needs, convened working groups, and educated the community about key public health data and messages. This role has also lead to my participation in various other county-wide leadership opportunities including the Santa Barbara County Food Action Plan, the Santa Barbara County School Wellness Council, the Santa Barbara County Community Caregiving Initiative and the Santa Barbara County Complete Counts Committee for the 2020 Census. I believe my experience in participating and leading effective collaborative efforts will be of particular use on the working group.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  I believe I can contribute my attitude as a life-long learner with an abundance mindset and collaborative approach in hopes of finding a solution that achieves the goal to assist the state agency team charged with developing the HRCAP.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  Yes, I can commit fully to the Mission Statement and Principles of Participation. No, I do not have any reservations.

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**Beverly Boise-Cossart**

Hollister Ranch Resident

- **Why are you interested in serving on the HRCAP Working Group?**
  
  I’m interested in serving on the HRCAP to help shape what the Gaviota coast will be, now and in 50 years from now, for Californians of all walks of life.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  
  My professional background is in financial management and as a fiduciary. As such I am mindful of responsibilities, respectful interactions and the long-term implications of actions. I was appointed by the Santa Barbara County Board of Supervisors to serve on the GavPAC to update the Local Coastal Plan and plan for the future of the Gaviota coast. I serve on the
board of a non-profit organization dedicated to funding efforts to protect the natural resources of the Central Coast. I have hosted the Hidden Wings recreational program at the Hollister Ranch for young adults with Autism, and assisted with other recreational/educational events for members of the public on the Hollister Ranch.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  I know many of the landowners along the Gaviota coast, I have read the Coastal Act and have studied the local coastal plan. I have worked with many of the local non-profit organizations committed to preserving the Gaviota coast environment.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  I am committed to working to develop a meaningful expanded coastal access plan consistent with the Coastal Act and the Coastal Conservancy’s strategic plan.

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**Cea Higgins**

Coastwalk/California Coastal Trail Association

- **Why are you interested in serving on the HRCAP Working Group?**
  
  Interested in finding a solution that respects private property rights, protects natural resources, and ensures equitable public access & connectivity of the California Coastal Trail with educational opportunities about coastal stewardship.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  
  I am currently the Executive Director of Coastwalk/California Coastal Trail Association which has a 37 year history of working to complete the California Coastal Trail and can inform the group of many positive examples of trail projects and management plans in either sensitive areas or thru private property.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  Conflict resolution training & skills, focus on mutual agreed upon outcome, statewide perspective, & background in coastal policy.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  I am able to commit fully to the Principles of Participation.

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**David Lackie**

County of Santa Barbara Planning and Development Department, Long Range Planning Division
• **Why are you interested in serving on the HRCAP Working Group?**

I have extensive knowledge of coastal land use issues within the area and significant experience working collaboratively with community stakeholders on land use and planning issues throughout Santa Barbara County.

• **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**

I am a Supervising Planner with Santa Barbara County Planning and Development Department with over 30 years of land use planning experience. I have extensive knowledge and experience with coastal land use policies; particularly along the Gaviota Coast. I supervised the development and adoption of the Gaviota Coast Plan: a nine-year planning effort working extensively with the Gaviota Planning Advisory Committee, state and local agencies, and community stakeholders to develop a land use policy document to address important resources within the planning area.

• **What do you believe you can contribute to the Working Group’s mission?**

I have extensive knowledge of coastal land use issues within the area and significant experience working collaboratively with community stakeholders on land use and planning issues throughout Santa Barbara County.

• **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**

Yes.

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Doug Kern  
Gaviota Coast Conservancy

• **Why are you interested in serving on the HRCAP Working Group?**  

Coastal access is protected in the California constitution and is an important public right worth restoring and protecting at Hollister Ranch and everywhere else on the California coast. As a landowner myself, I appreciate the interests of Hollister Ranch landowners who want to protect their safety and privacy. I strongly believe that solutions will be developed at Hollister Ranch that will satisfy the desire for public coastal access and protect private property rights. The dispute over Hollister Ranch public coastal access has divided the regional community for many years, if not decades. The relationships and solutions that need to be developed at Hollister Ranch for public coastal access are critically important for the future health of the community. I am very interested in developing lasting solutions that meet the interests of all parties and heal the divisions prevalent in this community.

• **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**  

  • I have focused on developing creative, sustainable, and equitable solutions to challenging environmental problems at similar high-profile California coastal locations with diverse stakeholders. 
  • I am a trained Professional
Mediator and Facilitator, with expertise in environmental and land use disputes. With this training, I fully understand the difference between positions and interests, negotiation, and collaboration. • I have worked alongside State and Federal agencies since 1994 solving environmental problems creatively and meeting the interests of all parties. • I am a skilled listener and can help maintain a productive working environment for the working group. • I am a creative problem solver. • I am a landowner in California and Colorado. • As a scientist and a manager, I can readily communicate with and provide feedback to State agency participants. • I have committed to and stayed with exceptionally long public processes to seek lasting solutions. These solutions required developing trust and mutual respect between all parties. • I worked for 20 years to bring the Presidio of San Francisco from a former Army base to a national park, solving remediation of contamination, establishing trails, restoring habitat, and daylighting streams. • I worked for 3 years at Hunter’s Point Shipyard finding equitable solutions for an underserved population. • As Director of Conservation at the Mendocino Land Trust, I worked on the California Coastal Trail across private property where disputes did arise and were eventually solved. I was involved in dialogue between disparate stakeholders in the ongoing Fort Bragg Georgia Pacific Mill Site cleanup and development project. • As Executive Director for the Gaviota Coast Conservancy, I have detailed knowledge of the access issues involved at Hollister Ranch and have an organizational goal of finding equitable, lasting solutions for diverse stakeholders in this process.

• **What do you believe you can contribute to the Working Group’s mission?** I will be highly active in evaluating stakeholder input and creatively developing workable solutions to facilitate public coastal access through Hollister Ranch. As an active listener and creative problem solver, I have worked on many teams to develop solutions to difficult problems. I can bring calm to tense situations and can remain focused on solving problems collaboratively. I understand how to reframe volatile and aggressive positional statements in order to discover and understand the underlying needs and interests of a participant. I understand that the best solution will come from the interested parties themselves rather than having a solution imposed on them. I have a deep background in seeking State and Foundation grant funding, as well as raising funds from private donors. Initial and ongoing funding will be essential elements of a successful solution to Hollister Ranch Coastal Access.

• **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**

Without reservation, I can and will commit fully to the Hollister Ranch Coastal Access Program-Working Group Mission Statement and the Principles of Participation.

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**Edward France**

Former Executive Director for the Santa Barbara County Bicycle Coalition, SBBIKE.

• **Why are you interested in serving on the HRCAP Working Group?**

This working group presents an opportunity to serve that could utilize my diverse
experiences and interests. I have participated in hundreds of hours of public process and am a proponent of collaborative vs. adversarial problem solving. I have deep experience with non-motorized 'active transportation' systems and improving equitable access to these important recreational resources. I have an academic background in environmental policy and am an amateur naturalist with interest in local flora and fauna and volunteer in habitat restoration work. I believe in coastal access but also am very sensitive to ocean and beach ecosystem habitat impacts.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**

  I have extensive experience working on the California Coastal Trail over the last decade. I understand that all projects in sensitive habitats and especially related to private property are nuanced must be engaged in an open, thoughtful and in a manner respectful to all. I have familiarity with the perspective of interested parties, such as naturalists, private property holders, surfers, as well as through-hikers, trail runners and backcountry bicycle tourists.

- **What do you believe you can contribute to the Working Group’s mission?**

  I believe I can contribute a range of thought and perspective that holds the tension of these perspectives instead of pushing a certain 'how' of solution. I am familiar and receptive to the various ways 'why' this area is so valued and understand it is the questions of 'how' that can generate conflict. I believe that my engagement would bring light especially to underrepresented stakeholders concerns in a way that emphasises commonalities and collaboration instead of polarization.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**

  Yes. I believe that the principles of participation outlined in advance of this working group are thoughtful and effective best practices that align with my own principals for public process engagement.

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Jason White
South Coast Habitat Restoration

- **Why are you interested in serving on the HRCAP Working Group?**

  I am interested in serving on the HRCAP Working Group because I feel that I possess a unique outlook that can draw upon personal and professional experiences that will pragmatically contribute to functional solutions aligned with the HRCAP Working Group’s mission. Additionally, I want the larger Santa Barbara community to feel good about the planning efforts outcomes and feel that all voices were heard and considered. As a local
Santa Barbara resident, environmental restoration professional, active community stakeholder participant, experienced surfer, outdoor recreationalist, and millennial, I also feel that understand the nuanced perspectives of many stakeholder interest groups and how access into the Hollister Ranch should be developed with those in mind. Moreover, I believe there exists a unique opportunity to align many governmental agencies efforts with the broader Santa Barbara community’s interest to implement a concerted effort that yields positive results for all stakeholders. Lastly, I think investing my time into the working group will allow me to grow as a professional and leader within the Santa Barbara community and will allow me to more effectively contribute future challenges our community may face.

**What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**

Most pertinently, I think my perspective gathered from my professional experience will provide insight to successful public/private partnerships. I currently work as a Project Manager for South Coast Habitat Restoration, a local environmental non-profit that primarily employs creek restoration efforts in Santa Barbara and Ventura Counties. The majority projects are funded by public natural resource agencies and performed on private lands. As an organization we bridge the gap between these public entities and private landowners to provide pathways forward for various habitat restoration projects. With those experiences, our organization has garnered the trust of prominent private landowners and natural resource agencies. I believe I can bring that same outlook and specialized experience to provide avenues of collaboration between the involved agencies, Hollister ranch landowners and other working group members. In addition, I actively participate in the Gaviota Watershed Stakeholder Group that meets quarterly to discuss environmental restoration opportunities in the Gaviota Creek Watershed. The group involves personnel from the Coastal Conservancy, State Parks, Caltrans, County Supervisors’ office, Senators/Assemblymember offices and other non-governmental organizations. As such, I have a deep understanding of existing planning efforts, stakeholder visions, and the realistic administrative capacities of the organizations involved. As the jurisdictions of these agencies are all within the sphere of influence to any access planning, I believe I have a good sense for how to organize a partnership that promotes continuity as opposed to a piecemealed approach. Additionally, I think my experience with grant writing to secure funds for similar type projects will allow me to propose various ideas about how to leverage funds from various sources to implement a comprehensive public access plan that responsibly encompasses all necessary components. On a more anecdotal level, I believe I have a deep understanding of the surf cultures desire to access the ranch and an understanding of the concerns local surfers that call the Hollister Ranch home have about opening the gates. Per myself, I have existing access to the pristine surf breaks at the Ranch via jetski, which I believe places myself in a neutral position to have open conversations about how surfing should be incorporated into the access planning efforts.

**What do you believe you can contribute to the Working Group’s mission?**

I believe that I can bring a very neutral and even keeled personality to what can be considered a very contentious issue. I am empathetic and can understand multiple
viewpoints, which often lead to creative solution making. Also as a “nuts and bolts’ type of person, I am keen on making solutions achievable. I am never an obstructionist and truly intend to consider all people’s positions and viewpoints with an open mind.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  I have no reservations whatsoever about being able to contribute to the HRCAP Working Group Mission Statement or Principles of Participation.

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**Kathi Carlson**

I am partner in JM Cattle LLC and TeAmo Livestock LLC which currently run cattle on the Hollister Ranch along with Ranches in the Santa Ynez Valley.

- **Why are you interested in serving on the HRCAP Working Group?**
  
  Hollister Ranch is one of the latest producers of beef in Santa Barbara county. It is important that this is taken into consideration with increased access to the coast.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  
  I have helped run the cattle here on the Hollister Ranch for the last 18 years and am now a partner in the company that runs the Cattle on the Hollister Ranch. We also run cattle on the Sedgwick Reserve along with other ranches.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  I can contribute safety considerations for the increased access, for the increased visitors, the cattle producers, and the cattle.

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**Mark Wilkinson**

Santa Barbara County Trails Council

- **Why are you interested in serving on the HRCAP Working Group?**
  
  For over ten years, I have been working collaboratively to achieve challenging goals to increase opportunities for recreation in general and, more specifically, expand the County of Santa Barbara trail infrastructure. The accomplishments attained by the Trails Council have depended on abroad cross-section of community aid and support. While I did not imagine this particular opportunity would present itself in my lifetime, I have been in training for it. I am ready.
What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?

The vision of a coastal trail from one end of the county to the other has been a mainstay of the Santa Barbara County Trails Council for over 40 years. I have worked with government agencies and non-profit partners to achieve this vision for ten years.  

1) Worked with the City of Goleta, Coastal Conservancy, Coastal Commission, an array of environmental consultants, and engineers to secure a coastal development permit for two miles of coastal trail and habitat restoration at Ellwood Mesa.  

2) Worked within the coastal development approval process to secure an offer to dedicate one-mile of blufftop coastal trail, parking lot, and bridge over the Union Pacific Rail Road for the Paradiso del Mare development on private property along the Gaviota Coast. We have started the permitting process for the bridge with the Union Pacific Railroad and the Consumer Utility Commission.  

3) Currently working on the "California Coastal Trail, Northern Santa Barbara County Interim Alignment and Improvement Study" under a contract from Santa Barbara County Association of Governments (SBCAG).  

4) Located on the Gaviota Coast with a trailhead on Calle Real (1000 feet from the ocean) Baron Ranch Trail project provided a lesson in the challenges associated with planning, permitting, funding, and building a new trail. The project includes a bridge, fences, signage, habitat restoration, and trail building. Collaboration with and support from federal and county agencies played a crucial role in moving this project forward. The decade long project includes 8-miles of new trails. Half of the project is in an agricultural setting using a combination of ranch roads and new single track trails. The balance is in the Los Padres National Forest.  

5) Currently a member of following multi-organization steering committees  
Countywide Recreation Master Plan  
http://www.countyofsba.ca.gov/department-parks/recremasterplan.sbc  
Healthy People Healthy Trails (founding member)  
http://healthypeoplehealthytrails.org/  
Thomas Fire Trail Fund (founding member)  
https://thomasfiretrailfund.org/  
6) Working with a National Park Service grant and hands-on National Park Service support to place interpretive signs and certify segments of the Juan Bautista de Anza Historic Trail along coastal trails in Santa Barbara County.  

7) Working with a National Park Service grant and National Park Service hands-on support to develop a wayfinding trail marking plan for the partially realized coastal pathway from Guadalupe to Carpinteria that was established centuries ago by the Chumash Indians and now incorporates the Juan Bautista de Anza National Historic Trail, California Missions Trail, and the California Coastal Trail. We have engaged over two dozen organizations and agencies in the process and received additional funding from the County of Santa Barbara Arts Commission.  
https://sbtrails.org/wayfinding-for-long-distance-trails/  

8) Worked with a team of environmental consultants and trail design experts who participated in the planning, research, design, and publication of the "Gaviota Coastal Trail and Access Study" in 2013. The Association of Environmental Professionals and American Planning Association award-winning 130 page Trail Study provides useful information and recommendations for interested parties and stakeholders to consider as part of pending development projects and long-range planning efforts on the Gaviota Coast.  
https://sbtrails.org/gaviota-coastal-trail-and-access-study/

What do you believe you can contribute to the Working Group’s mission?
Trails Council is in the business of creating new trails. In the last decade, we have worked collaboratively with federal, state, county, and city agencies as well as non-profit organizations to plan, permit, fund, and build 20 miles of new trails in Santa Barbara County. The Trails Council’s mission is to protect public trail access, build and maintain safe and sustainable trails, and promote public engagement in land stewardship and trail use for all types of outdoor recreation. Our mission runs parallel to the Working Groups’ mission.

- Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?
  
  Yes

Nakia Zavalla
Santa Ynez Band of Chumash Indians

- Why are you interested in serving on the HRCAP Working Group?
  
  I am tribal from the Santa Ynez Band of Chumash Indians. I was born and raised in the Santa Ynez Valley on my reservation since I was a young girl my parents took me and my 5 other siblings to Gaviota beach. I am a mother of two daughters that I have taken to Gaviota and other coastal beaches for recreation and cultural teachings. I have a great love and appreciation for the coastline. My ancestors have many stories about the villages they frequented and the cultural material, natural resources and food they went to coastline to gather. I feel naturally drawn to this group as a Chumash.

- What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?
  
  I have been the Cultural Director of my tribe for the past 13 years. I have been a life long learner of my culture and I have been involved in Cultural Resource Management and cultural sustainability. With my life long learning and the work I have been doing for my tribe, I feel I can contribute from a Chumash perspective. I am aware of the Chumash villages and rich history of the coastline. I am also a close resident and have a love for the beach for recreation use. I run a summer youth program for 60 Chumash youth and I believe I can contribute to discussions on program needs for utilizing this space. I have been involved with tribal initiatives for coastal access for traditional gather rights on the coastline.

- What do you believe you can contribute to the Working Group’s mission?
  
  I feel I can bring a unique Chumash perspective that would highlight Chumash history, culture and language. I am good listener, easy to work with and can articulate clearly and contribute to the group.

- Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?
I have no reservations and I can commit to the Mission Statement and Principles.

Peter Schuyler
Retired: currently trustee for the Midland School in Santa Ynez Valley and member of Advisory Council for the Land Trust for Santa Barbara County. Past affiliations: Trustee and board chair for the Santa Barbara Botanic Garden; Board director and Board President for the Environmental Defense Center; Board director for the California Invasive Plant Council. Work affiliations: Former Director of Conservation and Ecosystem Restoration for the Santa Catalina Island Conservancy; Former Head of the State of Hawai’i Natural Areas Reserves Programs; Former manager/director of the The Nature Conservancy’s Santa Cruz Island Preserve

• Why are you interested in serving on the HRCAP Working Group?
  I am a native Santa Barbara County resident, who grew up as a child in the Santa Ynez Valley and then on a coastal bluff in Santa Barbara during my adolescent years. Other than a few school and work forays elsewhere, I have lived in Santa Barbara ever since. Spending time on the coast, on the ocean or on the islands is a perennial pursuit and the hours and days I have spent on Santa Barbara’s coastlines are among my strongest memories and treasured times. I have local knowledge of the Gaviota coastline, having spent some time on the Hollister Ranch, through volunteering at the neighboring Dangermond Preserve, and from a lifetime of sailing in the Santa Barbara Channel. My career has been in the preservation and management of natural areas and trying to find the fine balance between natural resource preservation while at the same time allowing public access and fostering public support for long term preservation. I am currently retired and have the time and interest to become involved with the Hollister Ranch Coastal Access Program.

• What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?
  I have a good understanding of the impacts that both well intentioned and unlimited public access can have on the natural resources of an area. At the same time, I know that without public use, support and appreciation (with access being one of the most effective means to achieve the necessary support), the long-term future of an area, such as the Hollister coastline, can be problematic. As preserve manager/director of The Nature Conservancy’s Santa Cruz Island Preserve for nine years, we dealt with difficult issues where the landowner, numerous stakeholder organizations and the general public all had differing perspectives and solutions to resource management and access issues. I have participated on numerous working groups, both facilitated and unfacilitated, dealing with contentious issues with stakeholders of multiple values and perspectives. As head of the State of Hawai’i Natural Area Reserve System, I was a member on multi-year working groups with state and federal officials, local communities, statewide environmental organizations and indigenous groups as we wrestled with the best way to protect Hawai’i’s unique natural resources, while at the same time allowing for traditional local and indigenous uses of the reserve areas. Likewise, as head of Catalina Island’s Conservation & Restoration department, a major component of the position was balancing the natural resource protection needs
versus the desires of the 1,000,000+ visitors to the island each year and the local community’s views of its rights of use for the Catalina Conservancy’s privately held 88% of the island.

- **What do you believe you can contribute to the Working Group’s mission?**
  As one who has worked on many issues that have no easy or right answers, I can bring the first-hand knowledge and experience that listening to all perspectives is crucial to reaching a solution that all stakeholders can be comfortable with. While I have my own personal viewpoints, I am patient and respectful and open to seeking new and novel approaches to resolving issues. I have served on a number of boards, working groups and committees as both a member and as a chair. I am familiar with running meetings, eliciting contributions from all members, what contributes to good group discussion and how to reach resolution. I have a good understanding of the natural resources of Santa Barbara County. I have a good relationship with a number of the Hollister Ranch homeowners, many of the local county politicians, most of the local environmental NGO organizations as well as a wide representation of members of the Santa Barbara community. I have the time and willingness to commit to participating on the HRCAP working group and to follow through until a resolution of the access issues can be reached.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  I have read the Mission Statement and Principles of Participation and think they are good. I can fully commit to following them.

Samantha Omana

Legislative Aide for Assemblymember Monique Limón

- **Why are you interested in serving on the HRCAP Working Group?**
  I am interested in serving on the Working Group because it is important for the group to have access to the legislative perspective for AB 1680.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  Having worked on this issue in both our District Office and in our Capitol Office, I have the context and the intent of the legislation that started this process, and I’m also well versed on the history of access at Hollister Ranch. As we move forward there may be questions about the intent and execution of the legislation, and I think having Assemblymember Limón’s perspective is integral to this conversation. I have also had the opportunity to visit the ranch, so I have some understanding of the obstacles and opportunities for public access. Prior to working in Assemblymember Limón’s Office I attended Lewis & Clark Law School in Portland Oregon, where I focused on Administrative and Environmental Law and
Policy. I also worked for environmental non-profits where we strived to protect natural resources and spaces.

- **What do you believe you can contribute to the Working Group’s mission?**
  I believe I can contribute an important perspective to the working group, representing the Assemblymember when she is unavailable. I can provide the legislative perspective, and effectively communicate that information to the Assemblymember. In my legislative role I have experience bringing together stakeholders and arbitrating solutions and options.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  Yes

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**Sue Eisaguirre**
NatureTrack Foundation

- **Why are you interested in serving on the HRCAP Working Group?**
  My passion is connecting our youth to the natural world. There are only a few “wild” pristine beaches left in California where students can experience a truly natural intertidal zone and marine ecosystems. I believe through community consensus-building, a plan can be developed that provides real opportunities for the public, including our youth, as well as Hollister Ranch residents, yet maintains and protects the uniqueness of the Hollister Ranch beaches.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  I have 16 years of developing and implementing Outdoor Education programs, 18+ years community/school volunteer program coordinator, 11 years of professional sales/marketing and media experience, and a B.A. in Business Administration from Colorado College. I maintain an open mind and respect other opinions. I founded NatureTrack Foundation, a local 501C3 non-profit, in 2011 with the vision of connecting our youth to the natural world through docent-led, curricula-aligned, outdoor field trips during the traditional school day. I have been able to successfully fund the program through grants and donations for the past ten years. I am aware of private foundations, businesses, donors, as well as state and local government entities that provide environmental education funding. Utilizing local trails and beaches throughout the County, to date, NatureTrack has provided 20,000+ K-12 students with outdoor experiences. While our program is open to all schools throughout the County, in recent years, many of our field trips have been for underserved north county schools, including Lompoc and the Santa Ynez Valley. I am aware of the limited access north county students and their families have to beaches, and their inability to travel to south
county beaches easily. Recruiting, educating, and maintaining volunteers, as I have done at Sedgwick Reserve and with NatureTrack, will be beneficial to the Working Group as programs are discussed and developed. Volunteers are golden and should be treated as such...while they volunteer their time for free, they are priceless! Before starting NatureTrack, I was the Outreach and Education Coordinator at UCSB’s Sedgwick Reserve, where I created and implemented the “Outdoor Classroom” which was an outdoor educational program for grades four, five and six. I have a sincere appreciation for our natural world and making educated decisions about its future. I believe I can be an asset to the committee and would be honored to serve.

- **What do you believe you can contribute to the Working Group’s mission?**
  My experience of growing NatureTrack from having one location for our field trip program to now 19, and adding more each year, will contribute to the mission. I have worked with individual landowners, private schools, Land Trusts, County and State Parks, and UCSB to not only gain entrance but negotiate reduced or no fees when fees are typically collected. I am knowledgeable about liability insurance requirements to protect individual and community interests. Having maintained a good working relationship with the 19 NatureTrack field trip locations utilized for our program, I can share what I believe to be best practices to create a mutually beneficial relationship between Hollister Ranch and potential public access programs. I believe my experience, compassion for the natural world, respect for other opinions, and appreciation for the importance of consensus-building will positively support the mission.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  Yes, I can commit fully to the Mission Statement and Principles of Participation.

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**Susan Jordan**
California Coastal Protection Network  Gaviota Coastal Trail Alliance

- **Why are you interested in serving on the HRCAP Working Group?**
  I strongly believe that there is a reasonable solution that can protect both the privacy and rights of the residents of Hollister Ranch while providing the public with the appropriate level of access to the coastline at the Ranch as required under the Coastal Act and AB 1680 (Limón)

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  As the Founder and Director of the California Coastal Protection Network, I have been engaged in coastal issues in CA for approximately 25 years. I bring a strong background in the policies of the Coastal Act and have worked with all the of the state agencies that are involved in the process established by AB 1680. Prior to my non-profit coastal protection work, I worked for 14 years as a strategist and researcher for a national commercial and
political consulting firm which gave me a firm footing in working with large corporate clients
to identify and resolve critical issues affecting their financial success. I routinely used
polling and focus groups in my research to hone successful solutions. I consider myself to be
a researcher who insists on accurate information in all my work.

- **What do you believe you can contribute to the Working Group’s mission?** I have direct
  experience in participating in high-level Working Groups that included divergent views but
  that worked to produce consensus on reasonable solutions. From 1995-1999, I served as
  one of two Citizen Observers on the Acoustic Thermometry of Ocean Climate Marine
  Mammal Research Advisory Board. From 1997-1999, I served as a Citizen Observer for the
  Low Frequency Active Sonar Technical Advisory Group. Both of these groups were
  comprised of scientists, U.S. naval research personnel and national environmental groups
  who sought to address the impacts of intense underwater sound on marine mammals and
  to find methods and procedures that would limit those impacts. I also served as an
  environmental representative on the Minerals Management Service High Energy Seismic
  Standards Working Group that produced a consensus document on standards for seismic
  exploration in CA’s offshore waters. I know what it means to be in an environment with
  divergent views and how to engage in constructive dialogue to reach a balanced solution.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you
  have any reservations? If so, what are those reservations?**

  Yes. I have no reservations at this time.

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**Ted Harris**
California Strategies, Hollister Ranch consultant

- **Why are you interested in serving on the HRCAP Working Group?**

  I would be honored to serve on the working group to help the agencies and other working
  group members evaluate stakeholder input and develop workable solutions for public
  coastal access at Hollister Ranch. I’m particularly interested in problem solving and
  reducing conflict, and I would value the opportunity to serve.

- **What background, knowledge, skills and/or perspective do you have that you believe
  would be helpful to the Working Group?**

  I believe it would be helpful to the group to share my more than 20-years-experience of
  developing environmental and coastal access programs in California and beyond. At US EPA
  in the 1990s, for example, my role was to resolve issues between ranchers and the
  environmental community, and my perspective of problem solving continues to focus on
  active listening, respecting divergent perspectives, and finding feasible paths forward. I
  have a Master of Science in Ecology and Environmental Policy from UC Davis, focused on
  coastal resources. In addition, I helped write one of the first Environmental Justice
  guidance documents for the State of California, in 2001, and have a strong professional and
  personal commitment to achieving equity and inclusion for all.
- **What do you believe you can contribute to the Working Group’s mission?**
  
  In addition to an openness to a wide range of options, I would be glad to share expertise on successful coastal access programs and help apply knowledge of the coastal access policies that the program is intended to implement. I can offer informed feedback on potential effects of proposed solutions and help the group focus on workable options, areas of agreement, and next steps together. I also have considerable experience developing successful, economically sustainable funding mechanisms.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  Yes, I am fully committed to the Mission Statement and Principles of Participation.

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**Teresa Romero**  
Coastal Band Of Chumash Indians

- **Why are you interested in serving on the HRCAP Working Group?**
  
  I am one of 2 Chumash community members that attended the stakeholders meetings. I work professionally with many different agencies throughout the state and familiar with collaborative processes. I feel it's imperative that Chumash resources, participation and educational outreach are included in this process. It's important to have someone from the Chumash community that can share knowledge, offer insight and represent our Community in the process.

- **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**
  
  I serve as the Environmental Director for the Santa Ynez Band of Chumash, I work collaboratively on Gaviota conservation and protection with other agencies (GCC, EDC and others), I also serve on the State of California's MPA Statewide Leadership Taskforce and work with other agencies as a Southern California Tribal Representative.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  I have many years of work with stakeholder groups across the country, I understand the process of listening and respecting others and diverse opinions and voices to work towards a common goal for the broader community.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  Yes, absolutely.

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**HRCAP State Agency Team**

**Trish Chapman**
• What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?

I have more than 20 years of experience working with the Conservancy to develop and implement projects that often require balancing potentially conflicting objectives like public access and natural resource conservation. I believe strongly that the more voices that are involved in developing a project, the better it will be. I have helped resolve very contentious situations and shepherded challenging projects to successful conclusions. I also have a lot knowledge about ways to fund public access capital improvements.

• What do you believe you can contribute to the Working Group’s mission?

I bring consistency, transparency, flexibility, creative problem-solving and an understanding that to be successful in this effort I must hold not only the needs and objectives of the Coastal Conservancy but also the needs and objectives of other stakeholders.

• Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?

I can commit fully without reservations.

Mark Gold
California Natural Resource Agency and Ocean Protection Council

• What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?

See above. Over 30 years of coast and ocean experience as a scientist, NGO executive director, local, regional and board commission member, and state appointee.

• What do you believe you can contribute to the Working Group’s mission?

A long history as a marine scientists and policy professional that has specialized on beach and other coastal issues. Also, I am the Executive Director of the Ocean Protection Council and Deputy secretary for ocean and coastal policy at CNRA so I help set state policy and fund research and community engagement.

• Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?

Yes. No reservations.

Wendy Hall
State Lands Commission

• What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?

I have nearly 20 years of experience working in the private, non-profit and public sectors involving environmental planning, restoration and preservation, public access, and land
acquisition projects. In these capacities, have worked with various stakeholders with conflicting interests to engage in dialogue, identify issues and priorities, and move projects forward to completion.

• **What do you believe you can contribute to the Working Group’s mission?**

  Having worked in the private sector representing landowners, the public sector representing the State, and as the Executive Director of an NGO, gives me the ability to empathize, engage and work with the various stakeholders involved in this project and to assist in ensuring all perspectives and interests are heard, respected and considered in developing the HRCAP.

• **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**

  Yes, I can commit fully without reservation.

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Linda Locklin
California Coastal Commission

• **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**

  As the Public Access Program Manager for the California Coastal Commission for over 30 years, I have extensive knowledge and experience is bringing together diverse opinions with the goal of educating those diverse people on the Coastal Act public access mandates and how they apply to their situation. I have seen how people can change or modify their opinions based upon their new understanding of the law as well as realizing that others have faced these same challenges and have successfully modified their project to accomplish many of their goals.

• **What do you believe you can contribute to the Working Group’s mission?**

  An open mind, lots of real-life public access problem-solving experiences and a willingness to make this working group effective and responsive to all members, as well as to the general public.

• **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**

  I have no reservations; I am ready to serve.

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Jim Newland
California Department of Parks and Recreation

• **What background, knowledge, skills and/or perspective do you have that you believe would be helpful to the Working Group?**

  Ability to weigh and assess apparent conflicting objectives in developing creative solutions
for land management that respect and integrate multiple perspectives.

- **What do you believe you can contribute to the Working Group’s mission?**
  
  30 years of expertise and experience in Cultural and Natural Resource management, environmental compliance, park management, land use and park planning.

- **Can you commit fully to the Mission Statement and Principles of Participation or do you have any reservations? If so, what are those reservations?**
  
  Yes