

Source: EDAW 2004

Regional Location

Lawson's Landing Master Plan Draft EIR
 P 02110069.01 10/04



EXHIBIT 3-1

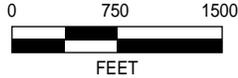


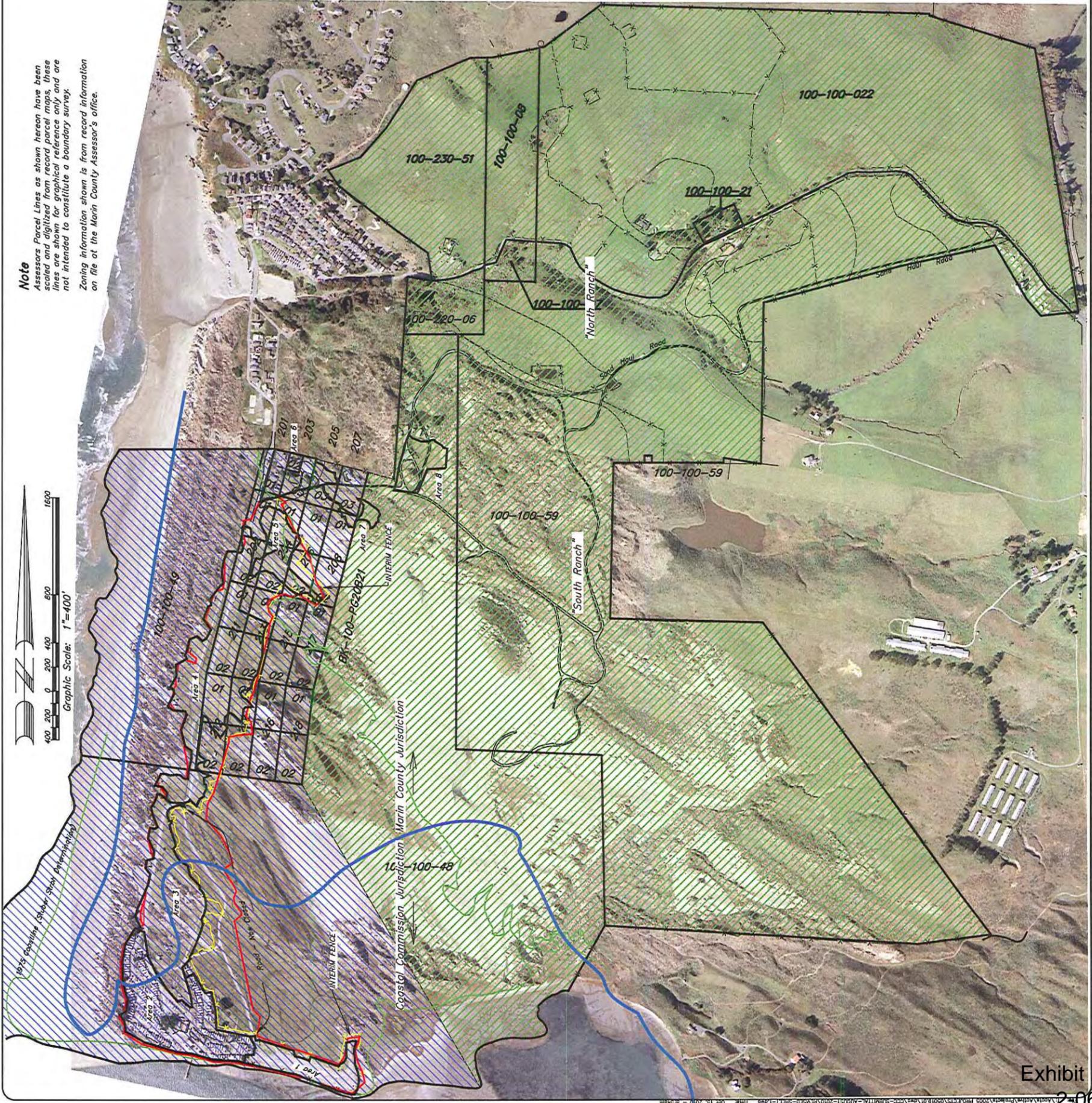
Exhibit No. 1
 2-06-018
 MAR-08-028
 Lawson's Landing
 Regional Location Map
 Page 1 of 1



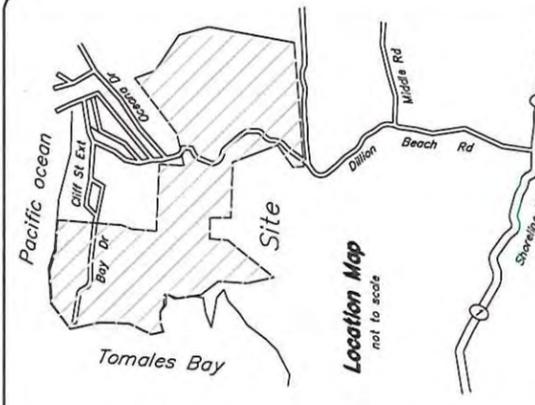
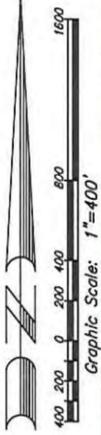
Source: Pacific Watershed Associates 2000

Project Site Location





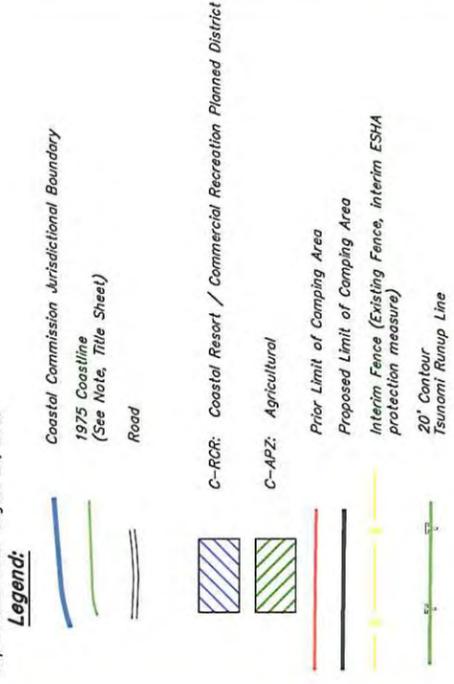
Note
 Assessors Parcel Lines as shown hereon have been scaled and digitized from record parcel maps, these lines are shown for graphical reference only and are not intended to constitute a boundary survey.
 Zoning information shown is from record information on file at the Marin County Assessor's office.



General Notes
 Boundary lines shown hereon are based upon approximate calculations based on the deeds of the ranch. These boundary lines are only for reference on the overall ranch and not for boundary determination for occupation and/or area calculations. Field survey performed by Adoba Associates, Inc., on February 27, and March 5, 2007 and are based upon found iron pipe monuments and record deed information.
 Features shown hereon are existing as of the date of the aerial photography. Aerial photography was performed on March 2, 2007, digital mapping and digital orthophotography performed by:
 Delta Geomatics
 637 Fifth Street 95404
 Santa Rosa, CA 95405-9721
 Phone: 707-525-9721
 Fax: 707-525-9729

For information regarding habitat, and Vegetation Comments See Sheet 2 & Sheets 8 to 15 of the "Vegetation Communities/Habitats Lawson's Landing".
 Prepared by:
 Monk & Associates, Inc.
 Environmental Consultants
 1136 Saranap Avenue, Suite
 Walnut Creek, CA, 94595
 925-947-4867

Map preparation Date: August 17, 2006
 Map revision Date: August 24, 2006

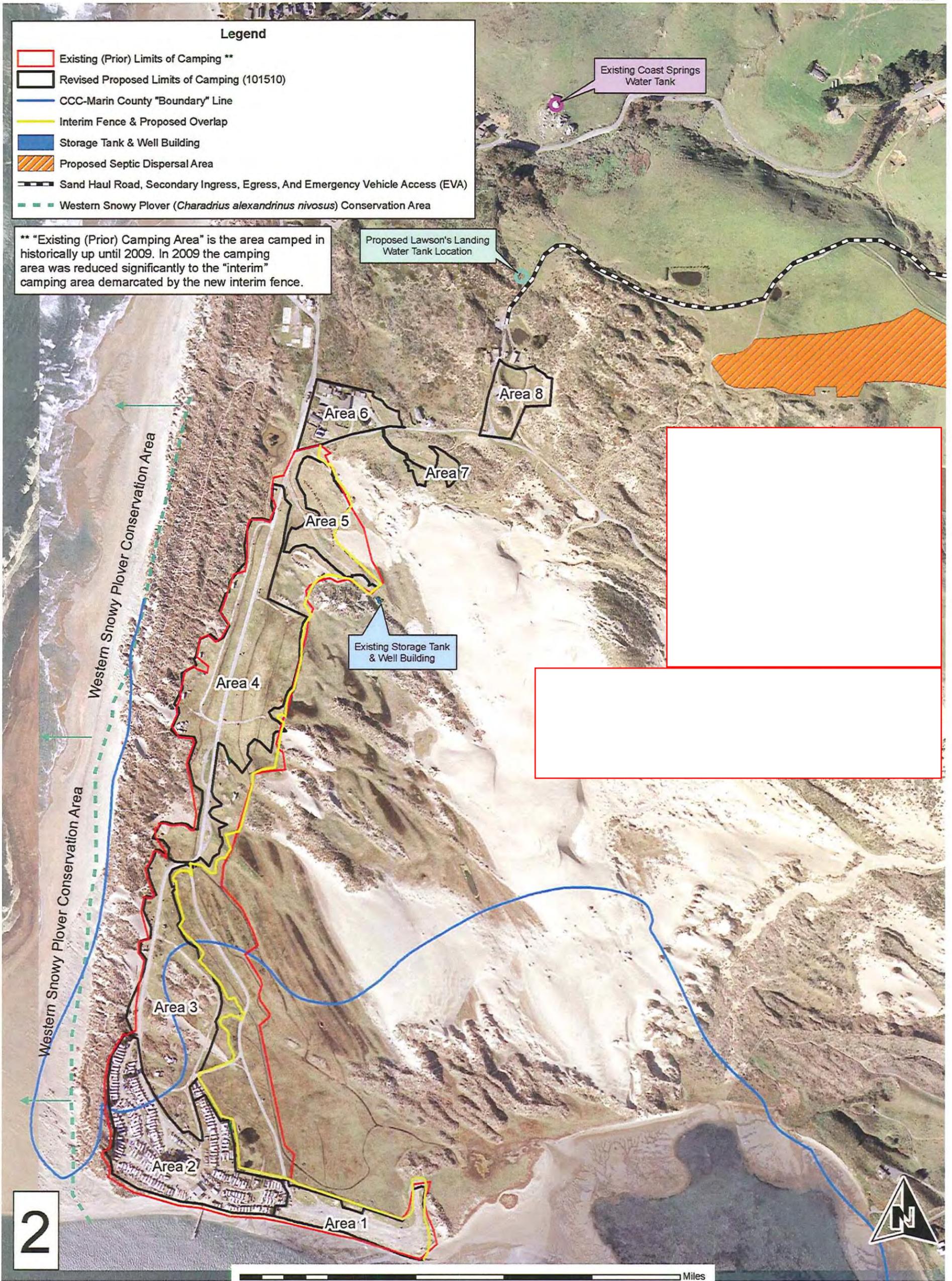


Adobe
 1230
 Associates, Inc.
 N. Dutton Ave.
 San Jose, CA 95401
 Land Surveying &
 Land Development
 707 541 2300
 Fax: 707 541 2301

Lawson's Landing Property - Overall with Zoning

Dillon Beach, CA 94929
 Assessor's Parcel Number 100-100-12 & 48

Scale: 1" = 400'
 Date: January 2010
 Revised: July 2010
 Revised: Oct. 2010
 Drawn by: PCA
 Checked by: lhg/ars
 Sheet
 7
 of 33 sheets
 Job No. 05019



NO.	REMOVED	NEW	SOCIAL PROGRAM IN JURISDICTION
01	2. Filler/Gravel	1. 10' Buffer Zone	1. 10' Buffer Zone
02	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
03	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
04	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
05	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
06	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
07	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
08	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
09	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
10	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
11	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
12	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
13	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
14	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
15	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
16	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
17	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
18	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
19	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
20	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
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25	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
26	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
27	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
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60	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
61	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
62	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
63	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
64	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
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70	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
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98	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
99	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone
100	1. 10' Buffer Zone	1. 10' Buffer Zone	1. 10' Buffer Zone

The location of features identified in "Table 1: Lawson's Landing Facilities and Uses (Existing, Retained and Proposed for CCC Retained Jurisdiction)" and in "Table 2: Lawson's Landing Facilities and Uses (Existing, Retained and Proposed for Marin County Jurisdiction)" are for graphical and planning purposes only. These features have been noted in the field and graphically located on aerial photos by IPA, Inc. (International Planning Associates) this information was then digitized to the mapping as shown hereon. This information does not represent field location of the features by this office.



Legend:

- Alternative Septic Leach Field Area, (Preliminary As Identified By Questa)
- Proposed Limit - Camping
- Existing Limit - Camping
- Coastal Commission Jurisdictional Boundary
- Snowy Plover Area
- Tree Dripline
- Interim Fence
- Drainage
- Culvert
- Retaining Wall
- Trail
- 20' Tsunami Runup Line
- Utility Pole W/Anchor
- Powered Road
- Brush
- Unpaved Road
- Building
- Contours
- Elevation
- Control Point
- Utility Pole
- Power Pole

Existing & To Be Removed To Be Retained & Proposed Feature

- X (Red circle)
- X (Green circle)
- X (Blue circle)

General Notes
 The "20' Tsunami Runup" line, as shown hereon, has been digitized from the 20' contour line from the Aerial Topography (from which 10' contour intervals were generated; National Mapping Standards state that 90% of the elevations determined from contours shall have an accuracy with respect to true elevation of one-half (1/2) contour interval). This should be used as a reference only as the horizontal location of this line will vary.

*See revised project description for changes to the details in the chart

Lawson's Landing Property - Coastal Commission & County of Marin Permit Jurisdiction With Details of Existing, Retained, and Proposed Features

Assessor's Parcel Number 100-100-12 & 48
 Dillon Beach, CA 94929
 Lawson's Landing

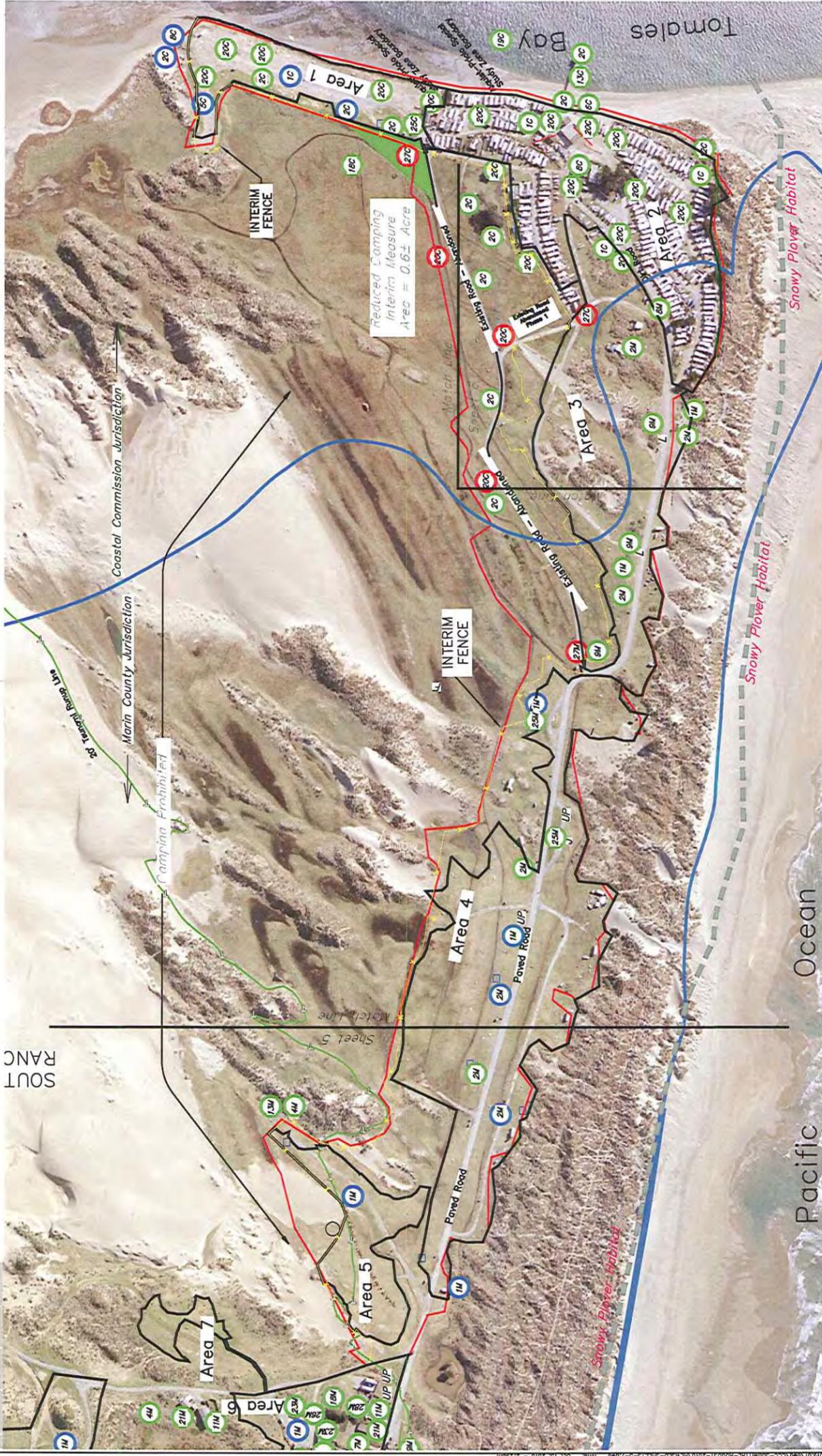
Date: January 2010
 Revised: October 2010
 Drawn by: PCA/Mhg
 Checked by: ars

Scale: 1" = 200'
 Sheet 6
 of 33 sheets
 Job No. 05019

1220 Adobe Associates, Inc.
 N. Dutton Ave
 Santa Rosa, CA 95401
 Land Development 707 541 2500
 Fax: 707 541 2001

REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION
1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour
2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour
3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour
4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour

The location of features identified in "Table 1: Lawson's Landing Facilities and Uses (Existing, Retained and Proposed for CCC Retained Jurisdiction)" and in "Table 2: Lawson's Landing Facilities and Uses (Existing, Retained and Proposed for Marin County Jurisdiction)" are for graphical and planning purposes only. These features have been noted in the field and graphically located on aerial photos by IPA, Inc. (International Planning Associates) this information was then digitized to the mapping as shown hereon. This information does not represent field location of the features by this office.



Symbol	Description
Red circle with X	Existing & To Be Removed
Green circle with X	Existing & Retained Feature
Blue circle with X	Proposed Feature
Light blue line	Light
Power pole symbol	Power Pole
Paved road symbol	Paved Road
Drainage symbol	Drainage
Culvert symbol	Culvert
Trail symbol	Trail
20' Contour symbol	20' Contour
Tsunami Runup Line symbol	Tsunami Runup Line
Blue line	Coastal Commission Jurisdictional Boundary (See Note, Title Sheet)
Black line	Proposed Limit-Camping
Red line	Existing Limit-Camping

Symbol	Description
Tree symbol	Tree
Line symbol	Tree Dripline
Brush symbol	Brush
Elevation symbol	Elevation
Control Point symbol	Control Point
Contour symbol	Contours
Building symbol	Building
Unpaved Road symbol	Unpaved Road
Interim Fence symbol	Interim Fence

General Notes
 The "Coastal Commission Jurisdictional Boundary" and "1975 Coastline" was obtained from Sluber Stroth Inc., as shown hereon and has been "best fit" to available aerial imagery utilized by Monk & Associates and that digital orthophotography utilized by Adobe Associates. The "Coastal Commission Jurisdictional Boundary" and "1975 Coastline" is included for graphical representation only and is not locatable on the ground of record.
 The "San Andreas Fault" and "Alquist-Petroleum Special Study Zone Boundary" as shown hereon have been scaled, and digitized, from sheet one of nine of that "Lawson's Landing Master Plan" originally prepared by Hoffman & Wittman in April 1991, and revised by "Shannon Associates Westco, Inc.", on April 1994, December 1994, & November 1995.
 The "20' Tsunami Runup" line, as shown hereon, has been digitized from the 20' contour line from the Aerial Topography (from which 10 contour intervals were generated; National Mapping Standards state that 90% of the elevations determined from contours shall have an accuracy with respect to true elevation of one-half (1/2) contour interval). This should be used as a reference only as the horizontal location of this line will vary.

*See revised project description for changes to details in the chart

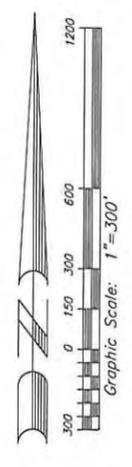
REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION	REMOVED	NEW	PROPOSED IN PROGRESS IN JURISDICTION
1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour	1. 20' Contour
2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour	2. 20' Contour
3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour	3. 20' Contour
4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour	4. 20' Contour

Scale: 1" = 300'
Date: January 2010
Revised: Sept. 2010
Revised: Oct. 2010
Checked by: ars
Drawn by: PCA/ahq

Assessor's Parcel Number 100-100-12 & 48
Dillon Beach, CA 94929

Lawson's Landing Property - Consolidated Coastal Development Permit
Utility Concept
Lawson's Landing

Adobe
Associates, Inc.
N. Dunbar Ave.
Santa Rosa, CA 95401
707 541 2300
707 541 2300
Fax: 707 541 2301



Legend:

Linework Digitized From Information Provided By:
CSWST2, CSW/Stubler-Stroeh Engineering Group, Inc.
45 Leveroni Court
Novato CA 94949
Phone: 415-883-9834
Fax: 415-883-9835

Areas As Shown On That Amended Vegetation Communities & Update On Special Status Species Issues, Dated October 30, 2006, Provided By Monk & Associates, Inc.

Proposed Septic Dispersal Area (Questa Engineering)

- Utility Pole W/Anchor
- Fence
- Drainage
- Culvert
- Retaining Wall
- Paved Road
- Building
- Contours
- Elevation
- Water Tanks
- Day Use Parking
- Trail
- Coastal Commission Jurisdictional Boundary
- Proposed Limit of Camping Area
- Prior Existing Limit of Camping Area
- Septic Line (Questa) (See note sheet 3)
- Unpaved Road
- Control Point
- Tree Dripline
- Brush



Lawson's Landing Campsite Area 1

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

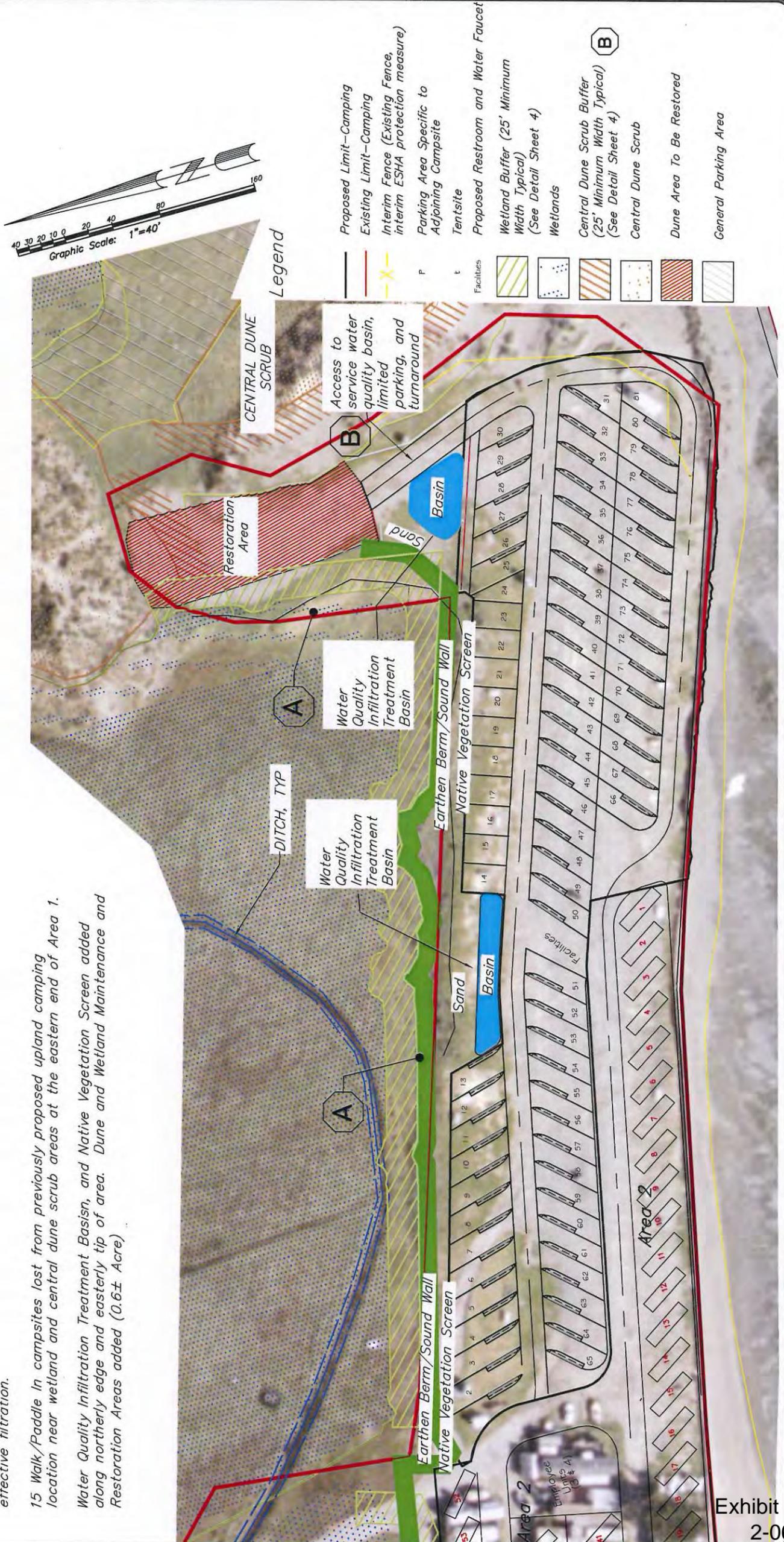
25 foot buffers from wetlands and central dune scrub are implemented with exceptions as noted, based on site-specific conditions.

On the northern and western edges of Area 1, buffer width varies according to the shape of the existing sloped bank. Water quality bio-retention area to be installed along the northern edge of camping, adjacent to the widest section of the sloped bank, and along the western edge of the parking area. Runoff will be collected and treated in this bio-retention area and released to a sloped bank vegetative filter in such a manner as to minimize disturbance and maximize effective filtration.

15 Walk/Paddle in campsites lost from previously proposed upland camping location near wetland and central dune scrub areas at the eastern end of Area 1. Water Quality Infiltration Treatment Basin, and Native Vegetation Screen added along northerly edge and easterly tip of area. Dune and Wetland Maintenance and Restoration Areas added (0.6± Acre)

Area 1:		
January 2010 Layout	June 2011 Layout	Change in Layout
Area 4.5± Acres	Area 2.9± Acres	-1.6± Acres
2 Facilities Areas	1 Facilities Areas	-1 Facilities
105 RV Campsites	81 RV Campsites	-24 RV Campsites
15 Walk/Paddle Tent Sites	0 Walk/Paddle Tent Sites	-15 Walk/Paddle Tent Sites
Total 120 Campsites	Total 81 Campsites	-39 Change Overall Campsites

A Note: For Resource Protection Measure Vertical Buffer see detail sheet 4



Lawson's Landing Campsite Area 2

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

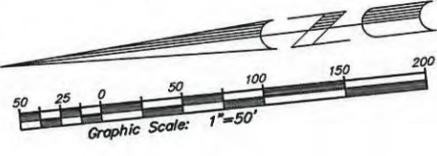
25 foot buffers from wetland and central dune scrub areas are implemented with exceptions as noted based on site-specific conditions.

*Note: Four (4) Cabin Sites are designated for employee use only.
229 Cabin Units are designated as rental units. Total Units 233

Area 2:	
January 2010 Layout	June 2011 Layout
Area 13.1± Acres	14.5± Acres
2 Facilities Areas	Facilities, Boathouse
213 Existing Permanent Trailers	233 Proposed Trailers
30 RV Campsites	No RV or Tent Sites
0 Tent Campsites	Area Repurposed
Total 30 Campsites	Total 233 Trailer Sites*
	+1.4± Acres
	Facilities, Boathouse
	233 Proposed Trailers
	213 Ex. Trailers Removed
	-0 RV/Tent Campsites
	Total 233 Trailer Sites

Legend

- Proposed Limit-Camping
- Existing Limit-Camping
- Interim Fence (Existing Fence, Interim ESHA protection measure)
- Parking Area Specific to Adjoining Campsite
- Tent site
- Proposed Restroom and Water Faucet
- Wetland Buffer (25' Minimum Width Typical)(See Detail Sheet 4)
- Wetland Buffer (35' Width Typical) (See Detail Sheet 4)
- Wetlands
- Central Dune Scrub Buffer (25' Minimum Width Typical) (See Detail Sheet 4)
- Central Dune Scrub
- General Parking Area



AMMOPHILA DOMINATED FOREDUNE

AMMOPHILA DOMINATED FOREDUNE

Lawson's Landing Property - Campsite Layout - Area 2
 Dillon Beach, CA 94929
 Assessor's Parcel Number 100-100-12 & 48

Date: January 2010
 Revised: June/Oct 2010
 Drawn by: PCA3
 Checked by: lhg/ars
 Scale: 1" = 50'
 Sheet 18 of 33 sheets Job No. 05019

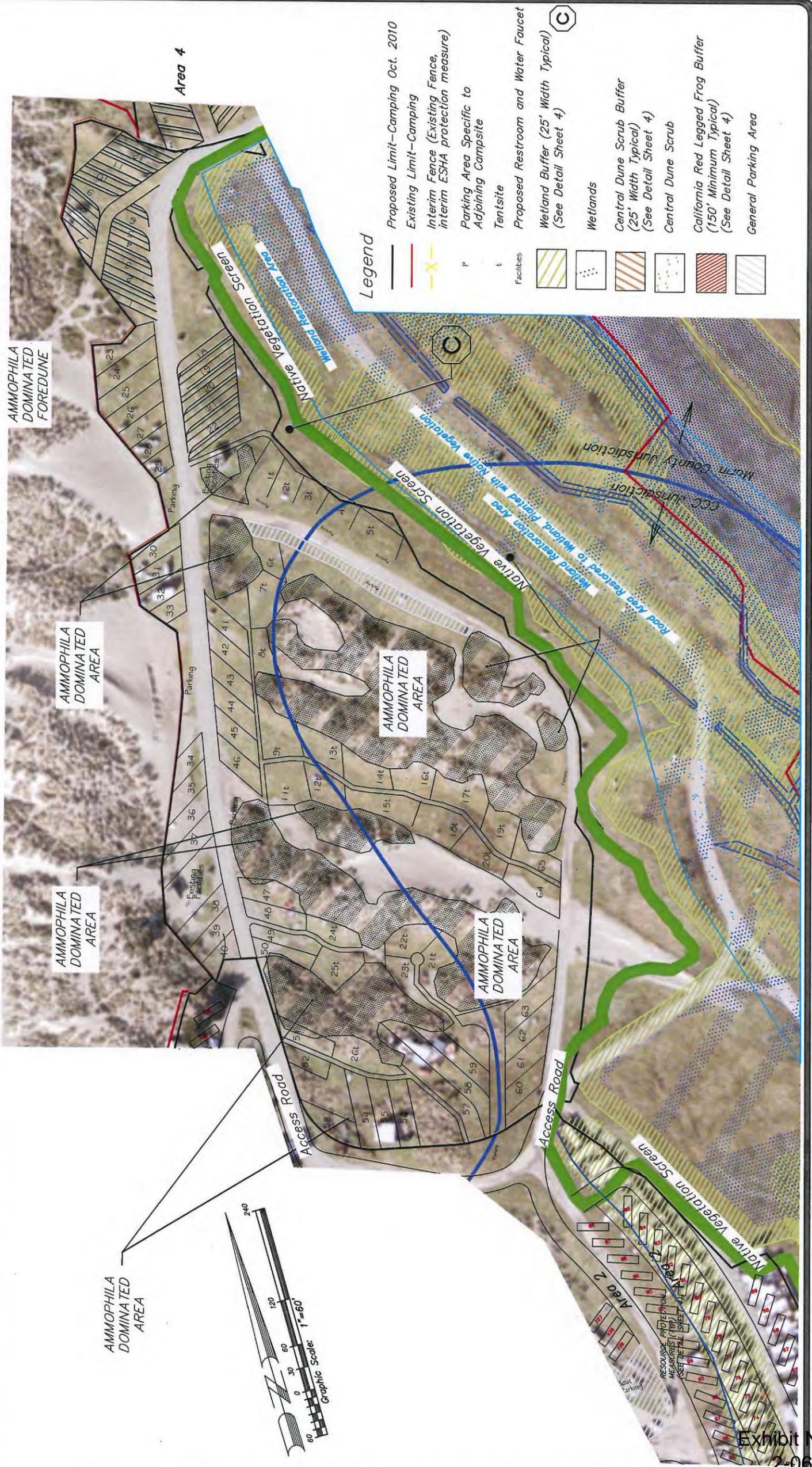
Adobe
 Associates, Inc.
 N. Burton Ave
 Santa Rosa, CA 95401
 Land Surveying & Development
 707 541 2300
 Fax: 707 541 2301

Lawson's Landing Campsite Area 3

Area 3:		
January 2010 Layout	June 2011 Layout	Change
Area 9.6± Acres	6.9± Acres	-2.7 ± Acres
2 Facilities Areas	3 Facilities Areas (Existing)	Unchanged
20 RV Campsites	60 RV Campsites	+40 RV Campsites
120 Walk-In Tent Campsites	26 Walk-In Tent Campsites	-94 Tent Campsites
Total 140 Campsites	Total 86 Campsites	-54 Campsites

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

25 foot buffers from wetland and central dune scrub areas to be implemented with exceptions as noted based on site-specific conditions.



1220 Adobe
Associates, Inc.
N. Duane Ave.
Santa Rosa, CA 95401
Land Surveying & Civil Engineering
707 541 2300
Fax: 707 541 2301
Services

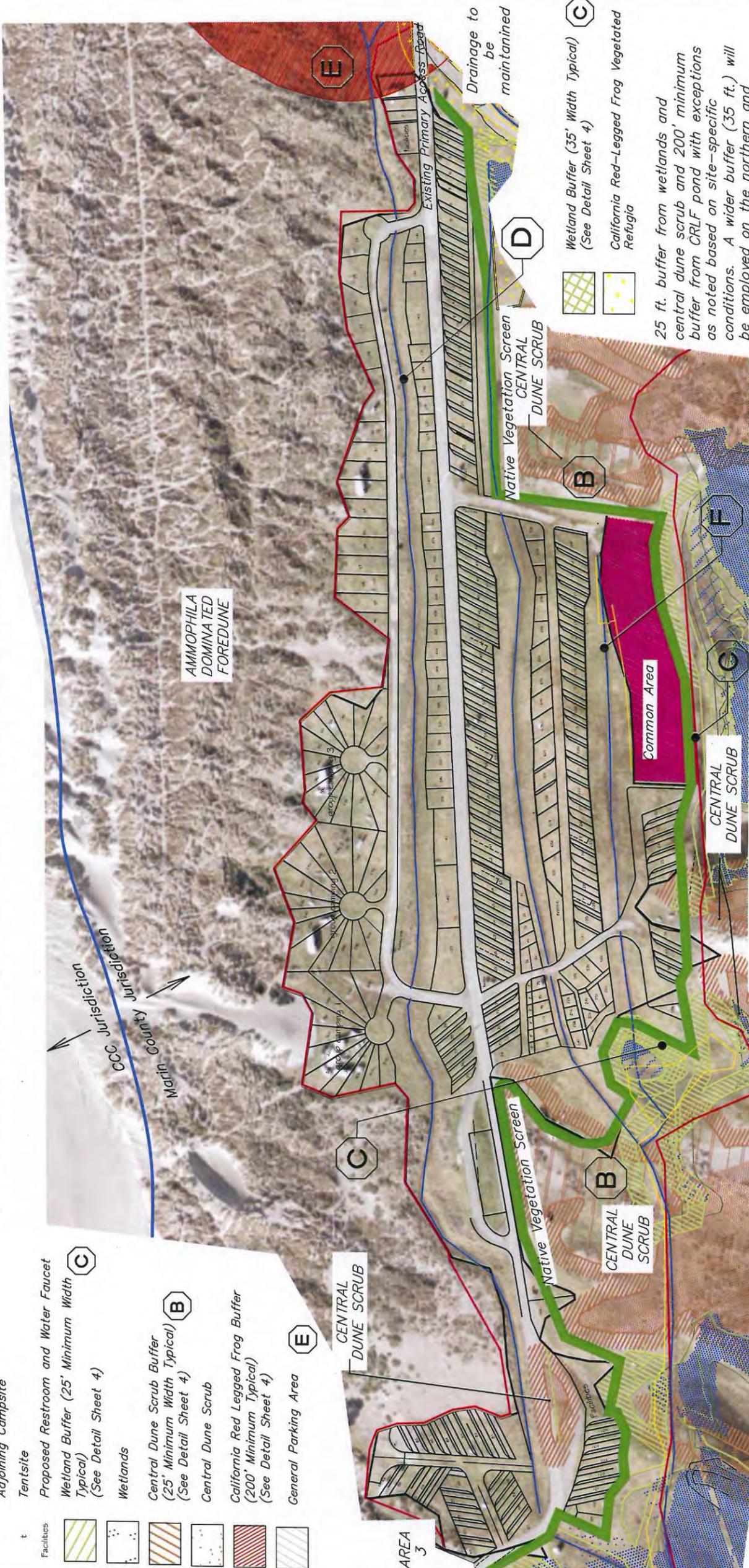
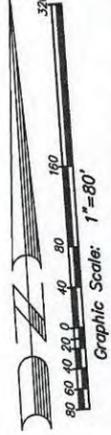
Lawson's Landing Property - Campsite Layout - Area 3
Dillon Beach, CA 94929
Assessor's Parcel Number 100-100-12 & 48

Scale: 1" = 60'
Date: January 2010
Revised: March, Oct. 2010
Revised: April 2011
Revised: June 2011
Checked by: ars/lbg
Drawn by: PCAZ
Sheet 19
of 33 sheets
Job No. 05019

Lawson's Landing Campsite Area 4

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

- Legend**
- Camping Removed April 2010
 - Proposed Limit-Camping Oct. 2010
 - Existing Limit-Camping
 - Interim Fence (Existing Fence, Interim ESHA protection measure)
 - Parking Area Specific to Adjoining Campsite
 - Tentsite
 - Proposed Restroom and Water Faucet
 - Wetland Buffer (25' Minimum Width Typical) (See Detail Sheet 4)
 - Wetlands
 - Central Dune Scrub Buffer (25' Minimum Width Typical) (See Detail Sheet 4)
 - Central Dune Scrub
 - California Red Legged Frog Buffer (200' Minimum Typical) (See Detail Sheet 4)
 - General Parking Area



Area 4:

January 2010 Layout	June 2011 Layout	Change in layout
Area 19± Acres	Area 17.0± Acres	-2.0± Acres
2 Facilities Areas	Unchanged	Unchanged
225 RV Campsites*	184 RV Campsites*	-30 RV Campsites
120 Tent Campsites	66 Tent Campsites	-70 Tent Campsites
Total 345 Campsites	Total 250 Campsites	-95 Campsites

*Includes 3 Group Campsites with 41 Total Proposed Campsites contained within.

Note: Group Campsites are all RV Campsites, which may also be used for Tent Campsites.

Note: Hatched area in red is 200 minimum buffer from California Red Legged Frog breeding pond. Out of necessity, existing primary access would be fenced between road and pond.

Note: Hatched area in magenta is area impinged upon by piezometer placement

- Area impinged upon is approximately 0.93 acre. 15 Proposed RV sites, and 7 Proposed Tent Sites are impinged upon by this buffer.

25 ft. buffer from wetlands and central dune scrub and 200' minimum buffer from CRLF pond with exceptions as noted based on site-specific conditions. A wider buffer (35 ft.) will be employed on the northern and eastern edges of wetlands in southeastern Area 4, due to surface and ground water flow direction. Elsewhere, 25 ft. buffers are employed as surface and groundwater flow in a westerly and southerly direction, away from wetlands.

- (C) Wetland Buffer (35' Width Typical) (See Detail Sheet 4)
- (C) California Red-Legged Frog Vegetated Refugia

(D) Note: For Resource Protection Measure manmade drainage ditch buffer, See Detail Sheet 4.

(F) Note: For Resource Protection Measure manmade drainage ditch, see detail sheet 4.

1220
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N. Burton Ave.
Santa Rosa, CA 95401
Land Surveying &
Civil Engineering
707 541 2300
Land Development
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Lawson's Landing Property - Campsite Layout - Area 4

Lawson's Landing
Dillon Beach, CA 94929
Assessor's Parcel Number 100-100-12 & 48

Scale: 1" = 80'

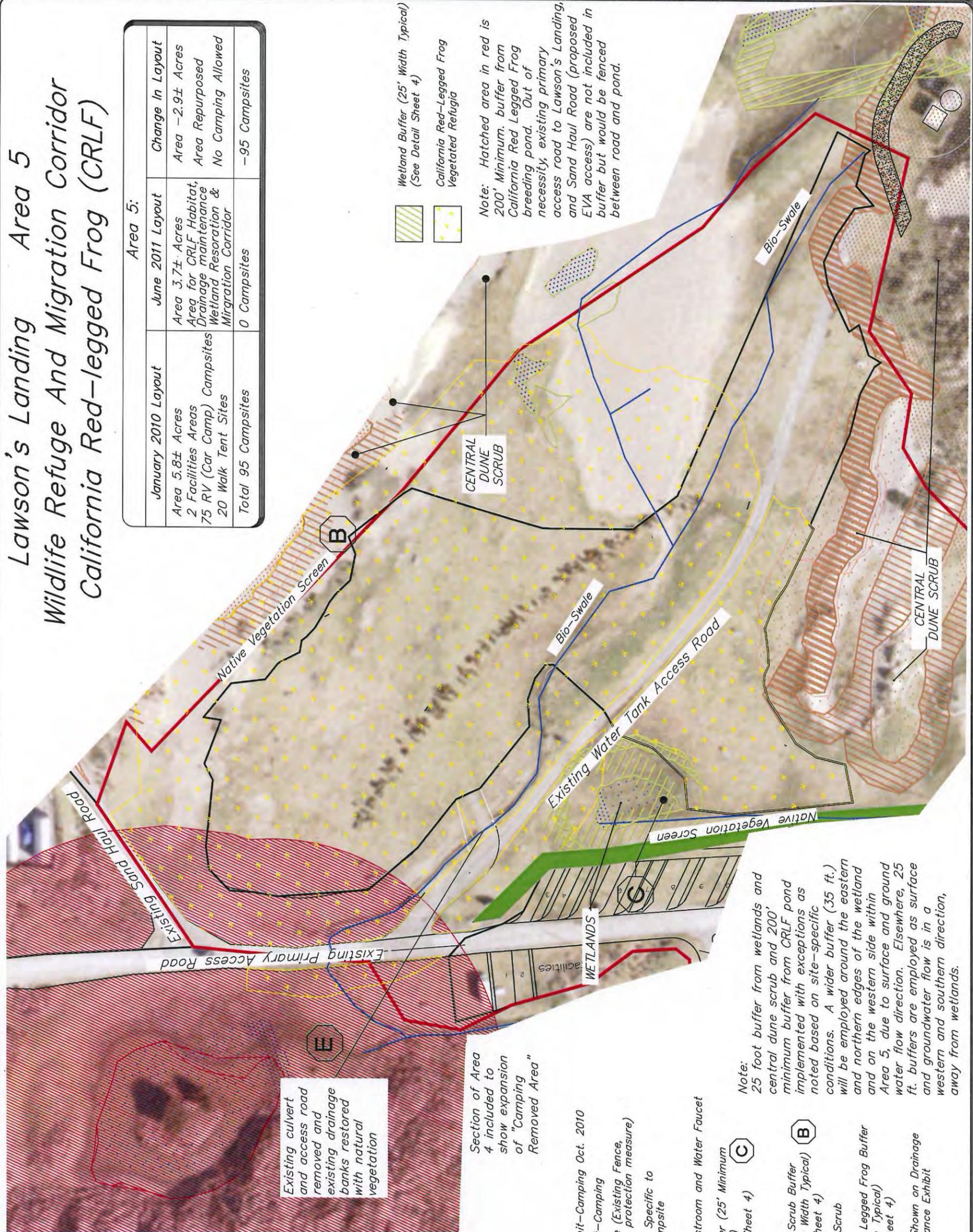
Date: January 2010
Revised: March 2010
Revised: May/Oct 2010
Revised: June 2011
Drawn by: PCA
Checked by: org/ing

Sheet
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of 33 sheets
Job No. 05019

Lawson's Landing Area 5 Wildlife Refuge And Migration Corridor California Red-legged Frog (CRLF)

Area 5:

January 2010 Layout	June 2011 Layout	Change In Layout
Area 5.8± Acres 2 Facilities Areas 75 RV (Car Camp) Campsites 20 Walk Tent Sites Total 95 Campsites	Area 3.7± Acres Area for CRLF Habitat, Drainage maintenance Wetland Restoration & Migration Corridor 0 Campsites	Area -2.9± Acres Area Repurposed No Camping Allowed -95 Campsites



Existing culvert and access road removed and existing drainage banks restored with natural vegetation

Section of Area 4 included to show expansion of "Camping Removed Area"

Note: 25 foot buffer from wetlands and central dune scrub and 200' minimum buffer from CRLF pond implemented with exceptions as noted based on site-specific conditions. A wider buffer (35 ft.) will be employed around the eastern and northern edges of the wetland and on the western side within Area 5, due to surface and ground water flow direction. Elsewhere, 25 ft. buffers are employed as surface and groundwater flow is in a western and southern direction, away from wetlands.

Note: Hatched area in red is 200' Minimum buffer from California Red Legged Frog breeding pond. Out of necessity, existing primary access road to Lawson's Landing, and Sand Haul Road (proposed EVA access) are not included in buffer but would be fenced between road and pond.

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707 541 2300
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Lawson's Landing
Assessor's Parcel Number 100-100-12 & 48
Dillon Beach, CA 94929

Scale: 1" = 40'
Date: January 2010
Reviewed: March 2010
Checked by: org/hng
Drawn by: PCAS
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of 33 sheets
Job No. 05019

Lawson's Landing Lawson's Landing Center Area 6

25 foot buffers from wetlands and central dune scrub, and 200' Minimum foot buffers from CRLF (California Red Legged Frog) will be implemented with exceptions noted, based on site-specific conditions.

5 RV Campsites lost from previously proposed upland camping locations near central dune scrub areas at eastern end of Area 6.

Note: Hatched area in red is 200' minimum buffer from California Red Legged Frog breeding pond. Out of necessity, existing primary access road to Lawson's Landing, and Sand Haul Road (proposed EVA access) are not included in buffer but would be fenced between road and pond.

Note: This exhibit is tentative as improvements to Area 6 will be proposed after the feasibility of improvements to "Sand Haul Road" have been determined.

Area 6:		
January 2010 Layout	October 2010/June 2011 Layout	Change in Layout
5.28± Acres Total Area	3.46± Acres	-1.82± Acres Total Area
Area 0.5± Acres For Camping (The rest of this area to be developed at a later time)	Area 0.0± Acres For Camping	Unchanged
5 RV Campsites	0 RV Campsites	-5 RV Campsites
Total 5 Campsites	Total 0 Campsites	-5 Campsites

- Legend**
- Proposed Limit-Camping
 - Existing Limit-Camping
 - Interim Fence (Existing Fence, Interim ESHA protection measure)
 - P Parking Area Specific to Adjoining Campsite
 - t Tent site
 - Proposed Restroom and Water Faucet
 - Wetland Buffer (25' Minimum Width Typical)
(See Detail Sheet 4)
 - Wetlands
 - Central Dune Scrub Buffer (25' Minimum Width Typical)
(See Detail Sheet 4)
 - Central Dune Scrub
 - Non-Native Plants
 - California Red Legged Frog Buffer (200' Minimum Typical)
(See Detail Sheet 4)
- Facilities**
- SPINEFLOWER
 - HERBACEOUS UPLAND VEGETATION
 - CENTRAL DUNE SCRUB
 - SPINEFLOWER
 - CENTRAL DUNE SCRUB

SPINEFLOWER *Chorizanthe cuspidata* var. *cuspidata* and *C. cuspidata* var. *villosa*

Lawson's Landing Property - Composite Layout - Area 6
 Lawson's Landing
 Dillon Beach, CA 94929
 Assessor's Parcel Number 100-100-12 & 48

Scale: 1" = 40'
 Date: January 2010
 Revised: June/Oct. 2010
 Checked by: PCA3
 Drawn by: PCA3
 Checked by: hg/grs

Sheet 22
 of 33 sheets
 Job No. 5019

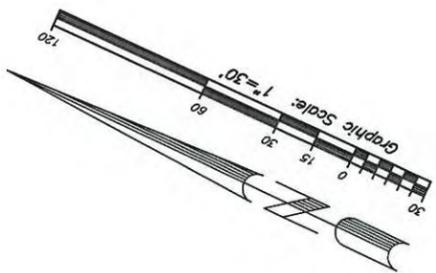


Adobe
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 CA 95401
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 Land Development
 707 541 2900
 Fax: 707 541 2301
 Services

Lawson's Landing Sensitive Habitat and Wildlife Preservation Area 7



Area 6



Legend

-  Existing Limit-Camping
-  Interim Fence (Existing Fence, Interim ESHA protection measure)
-  Wetlands
-  Central Dune Scrub
-  Non-Native Plants

Area 7:		
January 2010 Layout	June 2011 Layout	Change In Layout
Area 1.41± Acres	Area 0.81± Acres	Repurposed
20 Walk-In Tent Campsites	Sensitive Habitat & Life *	-20 Walk-In Tent Campsites

*Entire previously proposed Area & will be preserved for wildlife habitat and grazing to control exotic plants.

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Land Surveying &
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Lawson's Landing Property - Campsite Layout - Area 7
Lawson's Landing
Dillon Beach, CA 94929
Assessor's Parcel Number 100-100-12 & 48

Scale: 1" = 30'
Date: January 2010
Revised: June 2010
Checked by: PCA
Drawn by: PCA

Sheet
23
of 33 sheets
Job No. 05019

Lawson's Landing Area 8 RV, Boat, And Other Storage And Staging Area

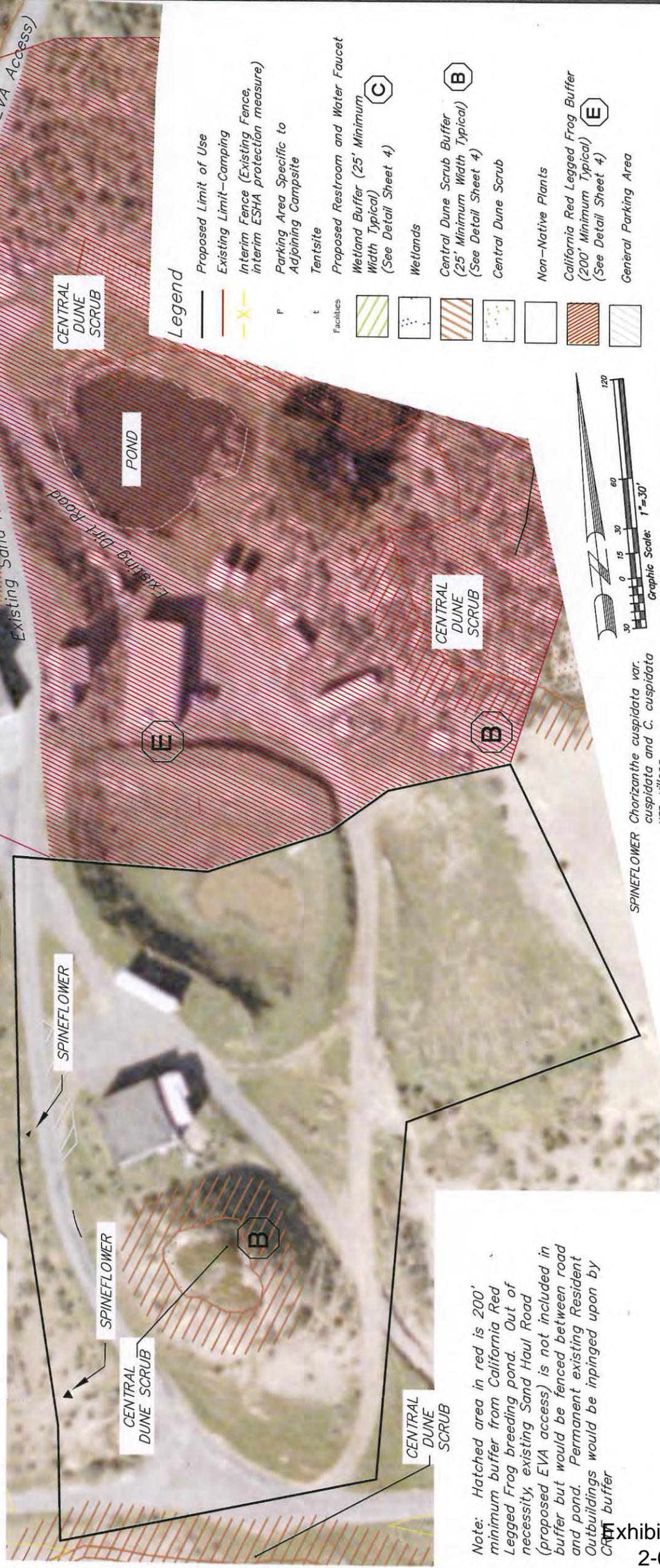
Note: This exhibit is tentative and conceptual for RV, Boat, and other Storage and Staging.

Area 8:		
January 2010 Layout	June 2011 Layout	Change in Layout
5.87± Acres (4.1± Acres Available For Camping)	Area 2.4± Acres Area For RV, Boat, & Other Storage/Staging	Area -1.7± Acres Area Repurposed
35 Premium RV Campsite	0 RV or Camp Sites	-35 Premium RV Campsites
10 Tent Campsites		-10 Tent Campsites
Total 45	Total 0	-45 Campsites

25 foot buffers from wetlands and central dune scrub, and 200 foot buffers from CRLF pond are implemented with exceptions as noted, based on site-specific conditions.

CENTRAL DUNE SCRUB

Existing Development To Remain



Note: Hatched area in red is 200' minimum buffer from California Red Legged Frog breeding pond. Out of necessity, existing Sand Haul Road (proposed EVA access) is not included in buffer but would be fenced between road and pond. Permanent existing Resident Outbuildings would be impinged upon by CRLF buffer

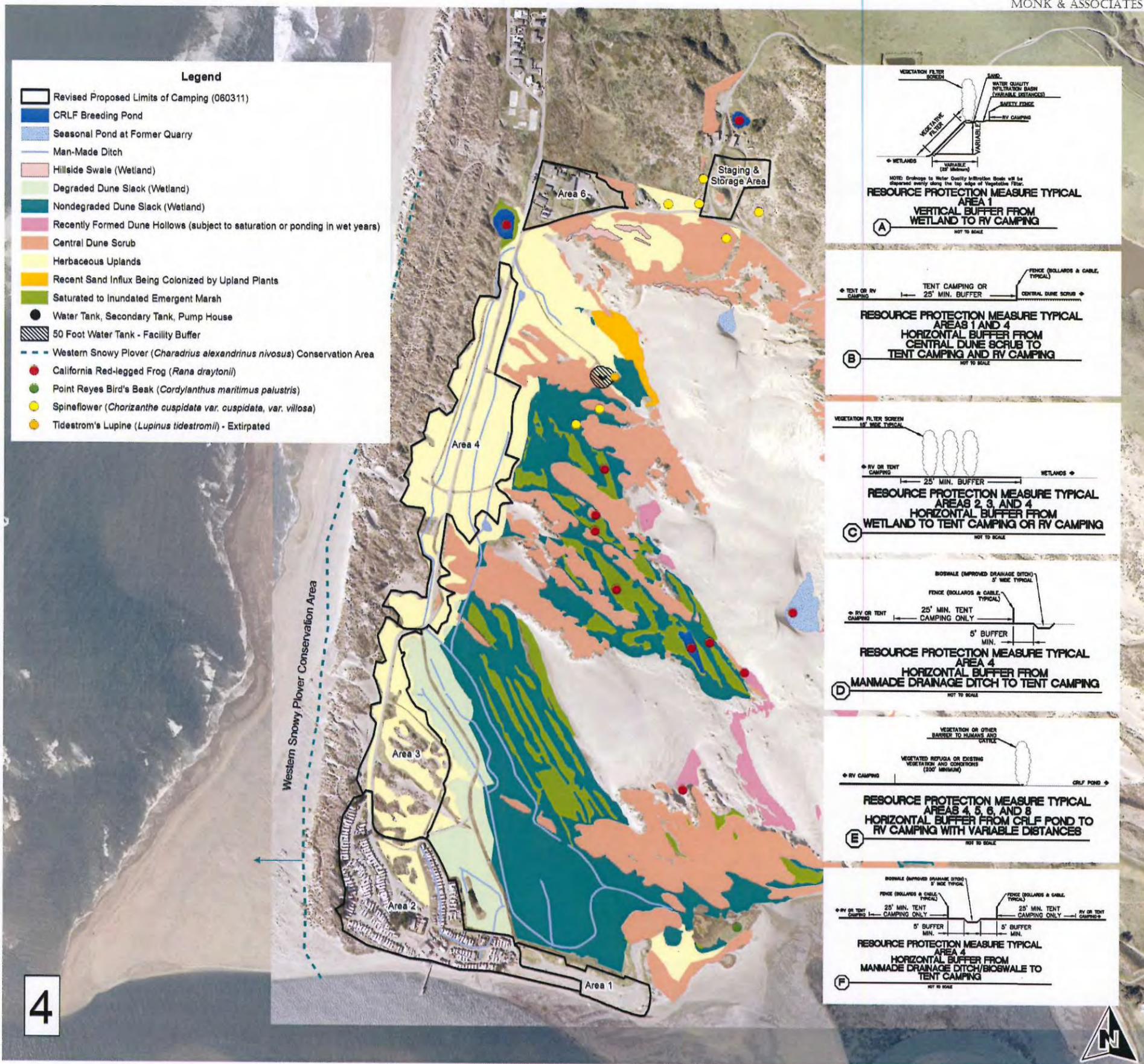
SPINEFLOWER *Chorizanthe cuspidata* var. *cuspidata* and *C. cuspidata* var. *villosa*

1200
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Land Development
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Lawson's Landing Property - Campsite Layout - Area 8
Dillon Beach, CA 94929
Assessor's Parcel Number 100-100-12 & 48

Date: January 2010
Revised: March 2010
June 2011
Checked by: hrs
Drawn by: lhg/PCA3

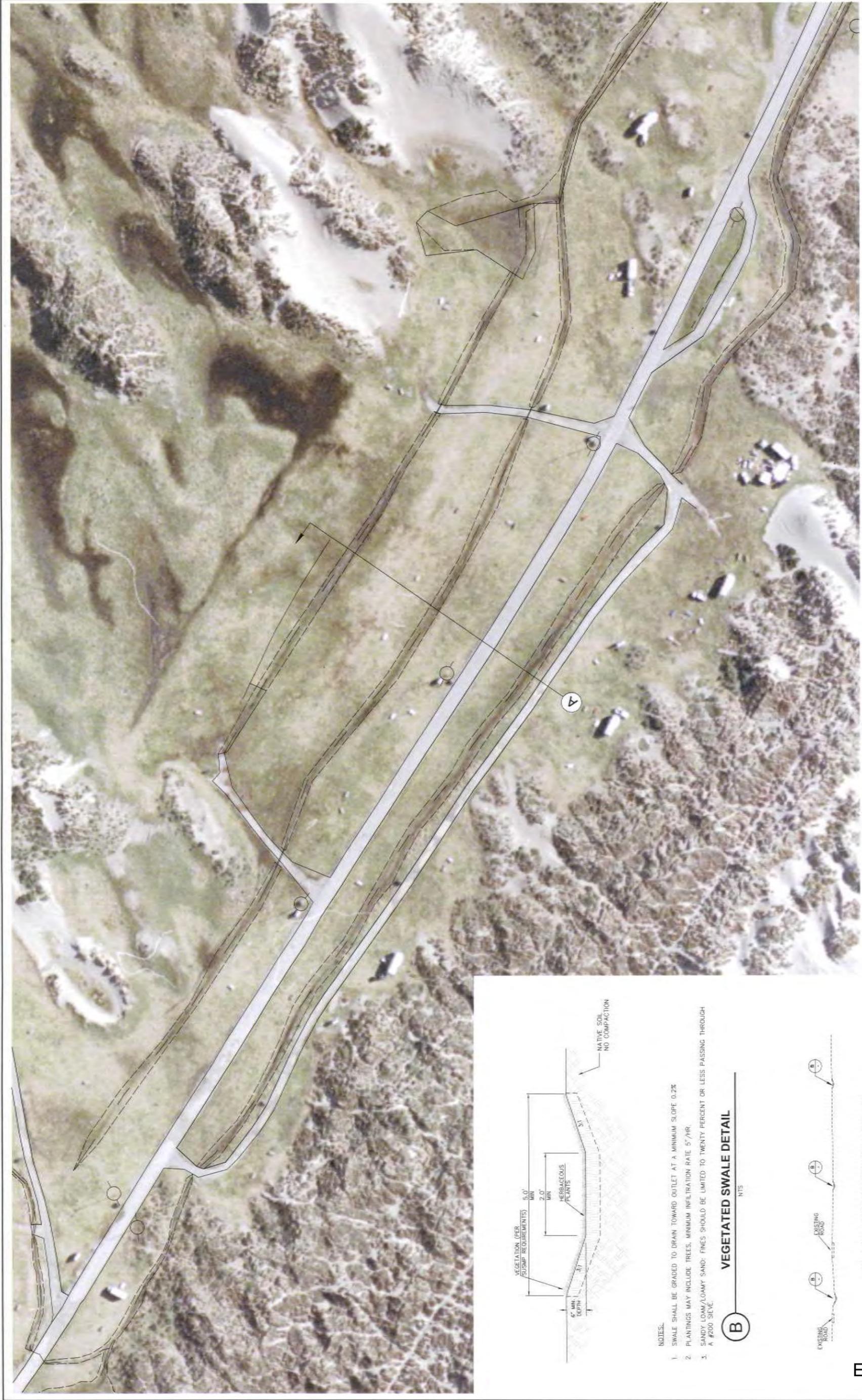
Scale: 1" = 30'
Sheet 24
of 33 sheets
Job No. 05019



Monk & Associates, Inc.
Environmental Consultants
1136 Saranap Avenue, Suite Q
Walnut Creek, California 94595
(925) 947-4867

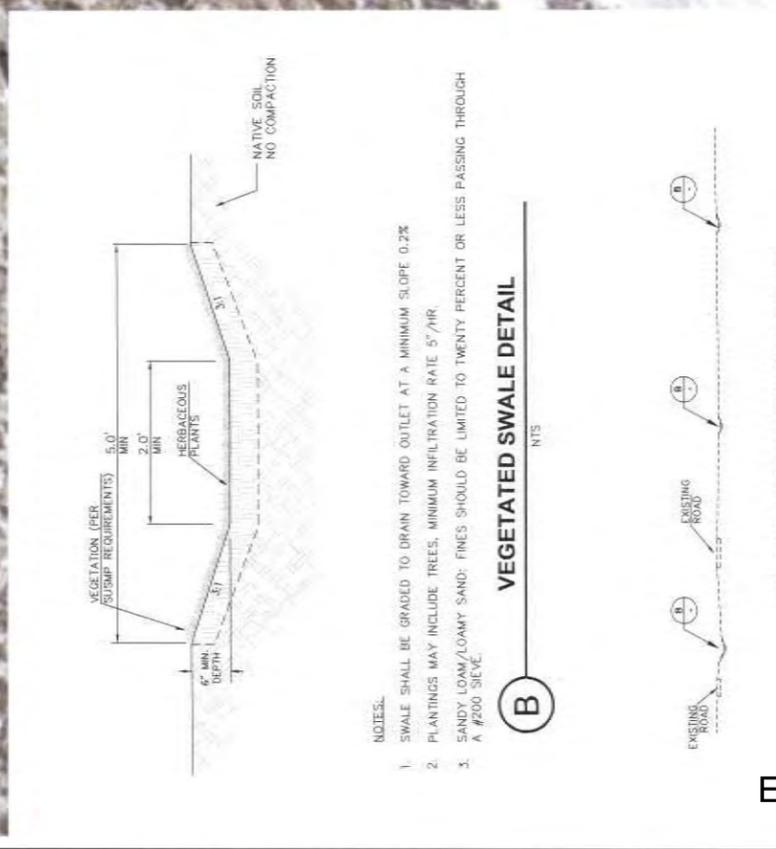
Sheet 4. Resource Protection Measures for Camping Areas
Lawson's Landing, Dillon Beach, California

Map Revision Date: June 3, 2011
Aerial Photograph Source:
Adobe Associates &
<http://marinmapims.marinmap.org>




AREA-4 DRAINAGE SWALE MAINTENANCE EXHIBIT
 LAWSON'S LANDING
 Dillon Beach, CA
 APN 100-100-12 & 48

1320
 J. J. & Associates, Inc.
 Civil Engineering,
 Land Surveying &
 Land Development
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 307 541-2300
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- NOTES:
1. SWALE SHALL BE GRADED TO DRAIN TOWARD OUTLET AT A MINIMUM SLOPE 0.2%
 2. PLANTINGS MAY INCLUDE TREES, MINIMUM INFILTRATION RATE 5" /HR.
 3. SANDY LOAM/LOAMY SAND; FINES SHOULD BE LIMITED TO TWENTY PERCENT OR LESS PASSING THROUGH A #200 SIEVE.

**Table 1: Lawson's Landing Facilities and Uses
 (Existing, Retained and Proposed for CCC Retained Jurisdiction)**

USES, FACILITIES IN CCC JURISDICTION 10/19/10				
	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN CCC JURISDICTION
1C.	Restrooms 3 Main Restroom near Store (482.6 sq ft.) Restroom on E row between E 18 & E 19 236.5 sq ft. Restroom north of large boat storage and Mobile Homes 236 sq ft (To be rebuilt)		2 New restrooms with showers. Hot tub and 2 massage rooms added near Main Restroom	Main Restroom and 2 existing concrete block restrooms would be remodeled to meet ADA requirements and 2 new restrooms added, each with showers planned. Hot tub and 2 massage rooms added near Main Restroom
2C.	Water Faucets 13 public use faucets. 161 hose faucets between travel trailers		2 New drinking fountains	13 public use faucets. 161 hose faucets between travel trailers 2 new drinking fountains
3C.	Showers: 0 (building that was to be showers is now an employee laundry room and storage) 298 sq ft		5 New showers	5 new showers

USES, FACILITIES IN CCC JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN CCC JURISDICTION
4C.	Functions of existing boat house to remain including New Boat House including, Office, Store and Snack Bar with freezer, tractor storage, and other storage	Boat Repair and some storage moved to Area 6 where other equipment, maintenance, repair and storage has been ongoing	New Boat House including, Office, Store and Snack Bar with freezer, tractor storage, and other storage with footprint similar to existing Boat House. Double doors would open to sitting area screened from the wind	New Boat House including, Office, Store and Snack Bar with freezer, tractor storage, and other storage with footprint similar to existing Boat House. Double doors would open to sitting area screened from the wind
5C.	Parking Lot Area: approx. 34,000 (.78 acre) for approximately 142 parking spaces in Areas 1 and 2			Parking Lot Area: approx. 34,000 (.78 acre) for approximately 142 parking spaces in Areas 1 and 2
6C.	Boat launching at landing to remain			Boat launching at landing to remain
7C.	Boat storage for day use			Boat storage for day use
8C.	Fire Hydrants: 1		2 New Fire Hydrants	3 Total
9C.	Lighting: 2 Street Lights, 6 Area Lights		New lighting will be primarily lower level area lights	New lighting will be primarily lower level area lights
10C.	Signage: Store Building Sign and 3 informational signs on building. National Park Signs near pier		New signage for RV camping and travel trailer areas; possibly some signage identifying the area as wintering habitat for the snowy plover	Signage will remain much the same with the addition of signage for RV camping and travel trailer areas and snowy plover education program signs.
11C.	4 Caretakers' Mobile Homes. 2 near Bait shop and Parking Lot which occupy existing spaces Row F 1,2 (1,298 sq ft.) and 3, 4, 5 (1,350 sq ft)			4 Caretakers Mobile Homes, 2 on Row F near Bait shop and Parking Lot, and 2 on Row B.

USES, FACILITIES IN CCC JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN CCC JURISDICTION
	and 2 at B11 and B12			
12C.	One trail near restroom, between existing E18 and E19 in E row in northwest corner of trailers			One trail near restroom, between E18 and E19 in E row in northwest corner of trailers
13C.	Pier 2797 sq ft			Pier 2,797 sq ft to remain
14C.	97 RV and Tent Campsites 173) ***	203 Camp sites removed (estimate) ***		173 Campsites, 60 Tent sites and 113 RV's ***
15C.	Travel Trailers: 184 -which occupy approximately 73,600 sq. ft. footprint (Note: 184 travel trailers of maximum size (400 sq. ft.) = 73,600 sq. ft. Area. Each trailer space approximately 1,500 sq. ft. Total area 276,000 sq. ft. (6.34 acre).	10 travel trailers*	10 Travel Trailers qy pgf 'd{ 14 additional in Marin jurisdiction will bring the total number of trailers to 233, the number of lots with drains, permitted by the State of California HCD. , ,	1: 4 Travel Trailers occupying approximately 73,600 sq. ft. footprint and area of trailer spaces approximately 276,000 sq. ft. (6.34 acre).
16C.	Year-Round Residents in Travel trailers: 16	4 relocated*		Year Round Residents in Travel trailers: 16
17C.	17.99 total acres	14.19 acres removed		17.99 total proposed acres of camping in CCC
18C.	1 Water trough with supply line			1 Water trough with supply line will remain
19C.	15 Mooring Poles			15 Mooring Poles will remain
20C.	Dumpsters 24	3 Dumpsters removed		21 Dumpsters will remain
21C.	Garage: 1,294 sq ft near Caretakers' Mobile Homes and near Boathouse/ Bait shop			1,294 sq ft garage near Caretakers' Mobile Homes will remain

*Corrected by Commission Staff

**owned by Lawson's

***See corrected description in staff report

USES, FACILITIES IN CCC JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN CCC JURISDICTION
22C.	Utility Shed: 324 sq ft			Utility Shed: 324 sq ft will remain
23C.	1000 gal Propane Tank and Dispenser 51 sq ft			1000 gal Propane Tank and Dispenser 51 sq ft will remain
24C.	Water Lines for restroom, public use faucets		New Water Lines for new restrooms and drinking water fountains. Some water lines would be replaced over time as needed for maintenance; some would be relocated in roadway. Most water lines in Area 2 (trailer area) would be replaced when septic system is installed	Most existing Water Lines remain except replaced where needed for maintenance, code upgrades, or in area of septic replacement. New water lines for new restrooms and drinking water fountains.
25C.		Dump Station in Area 1		
26C.		Walk-in Freezer: 320 sq ft.		Walk-in Freezer will be converted to new freezer in consolidated bait shop and storage area within old Boat House footprint
27C.	Roads that exist on the property and within the CCC's original jurisdiction that exist on the property will remain with the exception of the vehicle access road connecting Lawson's Landing road to the Sea Wall area and spur road to the trailer parking area.	Vehicle access road to Sea Wall area, and spur will be removed. The 2000 ft long, 8 ft wide road area will be gated off and reclaimed as wetland.		Roads that exist on the property and within the CCC's original jurisdiction, with the exception of the vehicle access road to Sea Wall area, and spur

USES, FACILITIES IN CCC JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN CCC JURISDICTION
28C.	Boat Storage: 1 area approx. 19,000 sq ft and one rescue boat will be retained in this area.	Chain link fence around 8,000 sq ft boat storage area removed, and some of boat storage will be moved to Area 6 where already ongoing	Much Boat storage will be converted to parking area. Most of Boat Storage area 2 will be converted to parking	Boat Storage approx. 19,000 sq ft Most of this area will be converted to RV campsites and parking cars and boats short term.
29C.		Storage (Shipping) Container 320 sq ft		
30C.		Tractor Shed		
, 31C.		Sewage Treatment Systems Tanks: 136 Lines: 139	New Septic Tank Effluent Pump ("STEP") System proposed to serve year round trailers and restrooms	New STEP System proposed to serve year round trailers and restrooms
32C.	Electrical utilities retained, but when upgraded relocated to roadway and placed underground		New electrical lines for new restrooms and new STEP system and for some of RV sites.	Electrical utilities retained and upgraded when relocated to roadway and placed underground. New electrical lines for new restrooms and new STEP system and for some of RV sites.
33C.		Gas Tank/Fuel Bunker: 460 sq ft was removed and will be relocated to the Landing Center when it is developed		
34C.	Paint and Gas Storage Shed			Paint and Gas storage shed will be retained in non-combustible container
35C.	Employee Laundry			Employee Laundry

*See correct description in Staff Report

**Table 2: Lawson's Landing Facilities and Uses
 (Existing, Retained and Proposed for Marin County Jurisdiction)**

USES, FACILITIES IN MARIN COUNTY JURISDICTION 10/19/10				
	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN MARIN JURISDICTION
1M.	2 Restrooms existing		8 New restrooms in Camping Area and Landing Center	10 Restrooms in total, with addition of 8 new restrooms in Camping Area and Landing Center
2M.	7 Water Faucets		5 New water faucets	12 water faucets total
3M.	No Showers:		10 New showers (in all restrooms)	10 Showers total (in all restrooms including 2 which will be remodeled)
4M.	5 Existing water tanks, 4 wells and 1 pump house retained near eastern border of camping Area 5	1 Old 35,000 gal. redwood storage tank removed	2 new water tanks constructed, one 35,000 gal. to replace existing tank and one 100,000 gal. in back part of Camping Area 8, providing additional storage for fire protection	5 Existing water tanks, 4 wells and 1 pump house retained 2 new water tanks constructed, one 35,000 gal. near existing tank and one 100,000 gal. in back part of Camping Area 8, providing additional storage for fire protection
5M.			New STEP System proposed to serve new Landing Center, year round trailers, campsites and restrooms	New STEP System proposed to serve new Landing Center year round trailers campsites and restrooms

USES, FACILITIES IN MARIN COUNTY JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN MARIN JURISDICTION
6M.			New septic dispersal with leach field and irrigation in 6-10 acre area known as Scale House Hayfield and Scale House Field West Pasture New wastewater lines to the septic dispersal area and lift station near entry gate	New septic dispersal with leach field and irrigation in 6-10 acre area known as Scale House Hayfield and Scale House Field West Pasture New wastewater lines to the septic dispersal area and lift station near entry gate
7M.	Free Day-Use Parking Lot Area: near entrance, adjacent to owners garage			Parking area will remain at approximately the same location
8M.	1 Fire Hydrant		5 New Fire Hydrants	6 Fire Hydrants (1 existing and 5 new)
9M.	4 Street Lights			4 Street Lights
10M.	2 Area lights			New lights will be area lights, number to be determined by layouts
11M.	7 Permitted Permanent Homes for owners, their family and employees			7 Permitted Permanent Homes for owners, their family and employees
12M.	Existing trail with beach access near Gate House entry		Only single sign marking beach access	Existing trail with beach access near Gate House entry remaining with addition of single sign marking beach access.
13M.	Pump House near Camping Area 5			Pump House near Area 5 will remain

USES, FACILITIES IN MARIN COUNTY JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN MARIN JURISDICTION
14M.	249 RV and Tent Campsites *			249 Campsites proposed in Marin jurisdiction *
15M.	49 Travel Trailers	Removed trailer M1 in open field area north of other trailers		49 Travel Trailers
16M.			New STEP System proposed to serve year round trailers and restrooms	New STEP System proposed to serve year round trailers and restrooms
17M.	Boat and equipment maintenance, repair and storage will continue in Area 6		New Lawson's Landing Center up the hill from the entry gate. Store, Administrative office, community meeting room, fuel bunker to be proposed in future.	New Lawson's Landing Center up the hill from the entry gate. Store, Administrative office, meeting room, fuel bunker, boat storage, boat repair for 15,000 sq. ft.
18M.	6 Water troughs with supply line		2 New Water troughs with supply line	8 Water troughs with supply line
19M.	24.96 acres of camping retained in Marin jurisdiction	14.54 acres removed		24.96 total proposed acres of camping in Marin jurisdiction
20M.	Gate House			Gatehouse will remain but will be improved
21M.	3 Garages near owner's homes retained			3 Garages near owner's homes retained
22M.	Equipment Shed			Will be modified as part of new Landing Center
23M.	Oil Storage Shed			Will be modified as part of new Landing Center

* See correct description in staff report

USES, FACILITIES IN MARIN COUNTY JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN MARIN JURISDICTION
24M.	Water Lines for restroom, public use faucets		New Water Lines for new Landing Center* new restrooms and drinking water fountains. Some water lines would be replaced over time as needed for maintenance, some would be relocated in roadway installed	Most existing Water Lines remain except where replaced when needed for maintenance, code upgrades, or in area of septic replacement. New water lines for new restrooms and drinking fountains.
25M.	Dump Stations (2) retained near S turn and reopened just northwest on side road			2 Dump Stations retained near the S turn and reopened just northwest on side road
26M.	Employee Recreation room retained			May be modified for new use *
27M.	Roads that exist on the property will remain with the exception of the vehicle access road connecting Lawson's Landing road to the Sea Wall area and spur road to the trailer parking area.	Vehicle access road to Sea Wall area and spur to trailer area to be removed		Roads that exist on the property and within Marin County original jurisdiction will remain except for the vehicle access road.
28M.	Boat storage			Boat storage will continue in the vicinity of Landing Center
29M.	Shed near Gatehouse			Retained shed near gatehouse
30M.	Truck Shed			Will be modified as part of new Landing Center *
31M.	Maintenance Shed			Will be modified as part of new Landing Center *

*Not proposed at this time

USES, FACILITIES IN MARIN COUNTY JURISDICTION 10/19/10

	RETAINED	REMOVED	NEW	TOTAL PROPOSED IN MARIN JURISDICTION
32M.	Electrical utilities retained and upgraded when relocated to roadway and placed underground		New electrical lines for new restrooms and new STEP system and for some Campsites	Electrical utilities retained and upgraded when relocated to roadway and placed underground New electrical lines for new restrooms and new STEP system and for some Campsites.

LAWSON'S LANDING

137 Marine View Drive • P.O. Box 67 • Dillon Beach, CA 94929 • 707-878-2443 • Fax: 707-878-2942

June 6, 2011

Ms. Ruby Pap
North Central Coastal District Supervisor
California Coastal Commission
45 Fremont St. Suite 2000
San Francisco, CA 94105-2219

Re: Filing determination for CDP Application Nos. 2-06-018 and A-2-MAR-08-028

Dear Ms. Pap:

We appreciate working with you and your colleagues to complete the Coastal Commission approval process. The process has produced a proposed CDP that maximizes protection of coastal natural resources and hopefully will retain enough coastal recreational use to preserve affordable coastal access, recreation, and overnight stays for all Californians. Based upon our communications over the past several months, we are pleased to have developed a revised draft Project Description that incorporates the intent and substance of recent Coastal Commission staff recommendations, and we are glad that our collaborative efforts has produced the least environmentally damaging feasible alternative.

The revised project description proposes:

- A reduction of 58.3% number of campsites, a total of 417 RV and tent sites down from the 1000 RV/tent sites permitted by California Department of Housing and Community Development (HCD)
- A reduction of over 42% acreage of camping area; the proposed 42.95 acres is reduced from the original 75.3 acres, which clusters and concentrates camping into the least amount of possible area
- Limiting peak usage of the 417 campsites to only 40 nights a year

The revised project description is offering to:

- Preserve 465 acres, the vast majority of our South Ranch, into a conservation easement that will be managed in perpetuity for the benefit of wildlife and wildlife habitat by the Natural Resources Conservation Service
- Remove all camping from Area 5, which is near the California red-legged frog (CRLF) breeding pond, and enhancing this area with drainage improvement and plantings of native California vegetation, which will provide cover and a migration corridor for CRLF
- Create a California native vegetation screen and buffer between camping areas

and wetlands and environmentally sensitive areas for the benefits of wildlife and water quality

- Restore a dune scrub area in Area 1 and planting with California native vegetation
- Install water quality retention basins and environmentally improving man made drainage ditches so they serve as Best Management Practices (BMP) to provide sand and vegetative filtration, water quality treatment and enhancement and directing flow of runoff to wetlands and away from the ocean and Tomales Bay
- Remove culverts from man made drainage ditches to a) enhance a CRLF migration route and b) retain more high quality, treated water for longer periods in wetlands for the benefit of wildlife

With this huge reduction in allowed peak recreational intensity, Lawson's Landing is attempting a new experiment to test the economic feasibility of converting some of our permitted Special Occupancy Park trailer lots into short-term vacation rentals. This is in keeping with Coastal Commission staff recommendation and Coastal Act priorities, and will offer a new 100% visitor-serving opportunities year round. Our goal is that this new venture can help offset the huge loss in campsite revenue we will be facing and help us maintain an economically sustainable business, providing affordable coastal access, recreation, and overnight visits.

The threatened closure of taxpayer supported campgrounds make protecting affordable non-subsidized coastal campgrounds even more of a priority. We are committed to protecting and enhancing the environment of our home and land, while preserving a family business that provides a unique coastal opportunity for folks from throughout state to spend time at one of the cleanest beaches in California.

We are look forward to your staff report and are glad to answer any questions.

Sincerely,

Michael J. Lawson

Carl W. Vogler Jr.

Tad Vogler

Michael J. Lawson, Carl W. Vogler Jr., and Tad Vogler

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M E M O R A N D U M

FROM: John Dixon, Ph.D.
Ecologist

TO: Ruby Pap

SUBJECT: Lawson's Landing

DATE: June 23, 2011

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Introduction

Dune fields of various sizes occur only at about two dozen locations along the California coast (Cooper 1967). These dune fields are characterized by the presence of a dune sheet that either arises directly from the beach or that is separated from the tides by vegetated foredunes. The dune sheet is comprised of both active unvegetated dunes and dunes that have been stabilized by vegetation. At their inland extreme, these younger dunes may encroach upon an older, completely vegetated Pleistocene dune. Within deflation plains¹, the water table is often apparent as perennial ponds or seasonal dune slack wetlands. Under natural conditions this is a very dynamic system with the location of topographic details, such as hummocks and slacks, shifting over time – sometimes gradually, sometimes precipitously. Many dune fields are now constrained by agricultural and urban development and by the effects of planting exotic stabilizing vegetation. Some,

¹ Deflation plains are areas where the sand has been removed by wind-scour, generally to the level of the wet season water table.

such as the San Francisco, Point Hueneme, and El Segundo Dunes, have been severely damaged or destroyed by human activities.

Lawson's Landing is located within the Tomales Dunes near Dillon Beach. This dune complex is mostly undeveloped but has been significantly altered by European beach grass (*Ammophila arenaria*) and the invasive yellow bush lupine (*Lupinus arboreus*). European beach grass was first introduced in California to stabilize the coastal dunes at Golden Gate Park around 1868 (Cooper 1967, Pickart & Barbour 2007). This extremely invasive species was subsequently widely planted to facilitate coastal development. *Ammophila* changes the physical characteristics of the foredune and drastically alters the biological community. It is thought that foredunes in northern California were similar to those in the south prior to human disturbance, i.e, relatively low, sparsely vegetated, and dynamic (Pickart & Sawyer 1998; cf. Figures 1 & 2, below). When *Ammophila* is established, it develops an extensive system of roots and horizontal rhizomes that stabilize the sand. When moving sand buries the *Ammophila*, it responds by vigorously producing vertical rhizomes (Pickart & Sawyer 1998). This cycle results in vertical dune building, decreased lateral sand movement, and loss of native cover. Unlike *Ammophila*, yellow bush lupine is native to California but its natural distribution and habitat is unresolved. The native distribution has been variously described as from Ventura County to Marin County or to Sonoma County (Pickart 2000; Sawyer, et al., 2009). It remains questionable whether it is a natural member of the coastal dune community at Tomales Dunes (Baye & Wright 2004). Like European beach grass, yellow bush lupine has been planted to stabilize dune systems. As a result of adding nitrogen to the soil, this member of the legume family also tends to facilitate colonization of coastal dunes by non-native grasses. More work needs to be done to document the natural ecological role of *Lupinus arboreus* in the California flora.

At Lawson's Landing, the lack of sand replenishment coupled with continuing wind scour is the probable cause of the widening deflation plain beyond the high stabilized foredunes. Photographs thought to have been taken in the 1920s show the partially vegetated dune sheet rising from the back beach (Figures 1 & 2). A narrow foredune is evident. *Ammophila* is reported to have been planted by the Soil Conservation Service during the 1930s to stabilize the foredune (Monk and Assoc. 2002). By 1952, a deflation plain had formed in the northern portion of Lawson's Landing (Figure 3). Subsequently, the boundary between the deflation surface and the active dune has continued to move eastward at a rate of about seven feet per year (Pacific Watershed Assoc. 2004). This is due to sand being moved inland by the wind but not being replenished from the shore. Dune slack wetlands and emergent marsh, which are characteristic of deflation plains, were probably much more extensive when the deflation plain was newly formed, as suggested by the fact that over 7,000 feet of ditches have been constructed to drain the low-lying areas and facilitate grazing (Huffman-Broadway Group 2007).² Portions of these drained areas are now also used for camping.

²Staff's examination of historical aerial photographs suggests that the ditching in the southern dune slack wetland began prior to 1952. However, there is no evidence of ditches in the northern deflation plain (Areas 4 & 5) in the 1952 aerial photograph (Figure 10). The northern entrance pond is apparent as are several similarly dark patches in Areas 4 & 5 east of the road. The 1965 aerial photograph is a relatively low contrast image but shows the entrance pond and the ditch west of the road (Figure 11). The 1970 aerial photograph is a medium resolution but high contrast image (Figure 12). The entrance pond, the ditch west of the road, several ponds east of the road (which correspond with dark areas in

A related effect of stabilizing the foredunes and introducing exotic species is the reduction of the extent of the active dune system from about 390 acres in 1954 to about 170 acres in 2000 (Pacific Watershed Assoc. 2004). This trend has resulted both from the loss of sand supply from the beach and from colonization by vegetation (particularly European beach grass and yellow bush lupine), which is facilitated by the decreased influx of beach sand.

Vegetation Communities

In their natural state, northern foredunes are characteristically sparsely to moderately³ vegetated by native dunegrass and dune mat species, such as dunegrass (*Leymus mollis*), yellow sand-verbena (*Abronia latifolia*), beach bursage (*Ambrosia chamissonis*) and beach morning glory (*Calystegia soldanella*). Due to invasion by European beach grass and yellow bush lupine, only vestiges of this community remain⁴. It is now classified as a European beach grass community, but still supports sparse populations of native species (although the native foredune species are now more abundant on interior dunes at Lawson's Landing).

Beyond the deflation plain, the geologically recent dune sheet is comprised of both active and vegetated dunes with a trend toward the conversion of the former to the latter. The vegetated dunes are classified as central dune scrub⁵, a rare plant community dominated by mock heather (*Ericameria ericoides*). At Tomales Dunes, yellow bush lupine is a co-dominant shrub in many areas. The herbaceous layer supports a diverse native flora, including many species also found in northern foredunes.

The deflation plain is broadly characterized as "wet meadow" in the EIR (EDAW 2007) and includes mesic grasslands, seasonal wetlands, and emergent marsh. The wetter the habitat, the greater the proportion of native species. The grassland has become increasingly dominated by the invasive kikuyu grass, but still supports many native species of rushes, sedges and other wetland plants.

the 1952 photo), and a sinuous line in Area 5 that may be a ditch are visible in the image. In the 1972 oblique color aerial photograph (Figure 13), three of the four 1970 ponded areas are present and blue; the area corresponding to the fourth pond appears dry. Nearly all of Area 4 is vegetated and there appears to be a strong admixture of shrubs. No ditches are evident in Area 4. The 1979 oblique color aerial photograph (Figure 14), shows linear disturbed features where ditches occur today. The shrubby vegetation is no longer present in a linear area adjacent to the road but is present in much of the rest of the area broken up by patches of sand. By the time of the 1987 oblique color aerial photograph (Figure 15), Area 4 appears much as it does today with a uniform pasture-like appearance divided by two ditches running north and south (Figures 16 & 17). East of the camping area the vegetation appears much as it did throughout Area 4 in 1972 and 1979.

³ 25% - 75% vegetative cover (Pickart & Sawyer 1998).

⁴ The native dunegrass-sand verbena community is so impacted throughout its range that it is classified as "critically imperiled by the nature conservancy."

⁵ The geographic modifiers of these communities are potentially confusing because the communities broadly overlap in latitude. Northern foredunes occur from Point Conception to Oregon, whereas central dune scrub occurs from Point Conception to Bodega Bay.

Rare Species (Figures 4 & 5)

Plants

Of 38 special-status plant species that have the potential to occur in the Tomales Dunes based on geography and habitat affinities, three are known to be present. A fourth, Tidestrom's lupine (*Lupinus tidestromii*), was identified in 1992, but is no longer present in the same area and may be locally extinct. There are also numerous examples of plants that are geographically distinctive (e.g., at the edge of their range) or taxonomically unique (hybrids or undescribed species) in the Tomales dunes (Baye & Wright 2004).

Point Reyes bird's beak (*Cordylanthus maritimus* ssp. *palustris*) is a California Native Plant Society (CNPS) 1B species⁶. *Cordylanthus* is a hemiparasite, obtaining water and nutrients from the roots of other plants but producing carbohydrates by photosynthesis. It is found in the salt marsh at the southern end of the site east of Area 1 (Figure 4).

Woolly-headed spineflower (*Chorizanthe cuspidata* var. *villosa*) is a CNPS 1B species. This spineflower is an annual herb found in both coastal dunes and coastal scrub. It occurs in several locations at Lawson's Landing (Figure 4).

San Francisco spineflower (*Chorizanthe cuspidata* var. *cuspidata*) is also a CNPS 1B species. Like its conspecific, it inhabits coastal dunes and coastal scrub. It has been observed growing with woolly-headed spineflower at Lawson's Landing (Figure 4).

Animals

The California red-legged frog is federally listed as threatened and is a California Species of Special Concern. Its range extends from Baja California to Sonoma County. The area immediately north of Lawson's Landing has been designated Critical Habitat Unit MRN-1 (USFWS 2010). Viable populations of red-legged frogs require "aquatic and upland areas where suitable breeding and nonbreeding habitat is interspersed throughout the landscape, and are interconnected by continuous dispersal habitat" (USFWS 2001). The red-legged frog requires standing water for an average of 20 weeks to complete metamorphosis, generally at least through August. Three perennial ponds (entry pond, Area 8 pond, and interior dune slack pond) have been found to support breeding red-legged frogs. Any wet area could potentially be utilized for shelter, foraging, predator avoidance, or aquatic dispersal at some time during the year. For example, frogs have been observed occupying flooded ditches of western dune slacks adjacent to the camping area⁷ (Baye & Wright 2004). Dispersal is generally in straight lines, often across considerable expanses of dry uplands. In their designations of critical habitat, the U. S. Fish and Wildlife Service (2001, 2006, 2010) found that the habitats necessary to sustain the frog were aquatic breeding habitat, associated uplands and non-breeding aquatic and

⁶ These are plants that are rare, threatened, or endangered in California and elsewhere.

⁷ And being captured by children.

riparian habitats, and barrier-free dispersal corridors between nearby breeding ponds⁸. The three breeding ponds at Lawson's Landing are all within about 0.7 mile of one another (Figure 5). Direct dispersal corridors would cross Area 5 and the northernmost part of Area 4 and would pass through and around the buildings near the entrance. Other than the buildings, there are no physical barriers. Although the roads near the entrance and in Area 8 are potential sources of mortality, they are not heavily travelled especially at night when the frogs are most active.

The western snowy plover (*Charadrius alexandrinus nivosus*) is federally listed as threatened and is a California Species of Special Concern. The Pacific coast populations breed on sandy beaches from Baja California to southern Washington. Wintering habitat is also critically important to the species and includes many beaches not used for nesting. The beach at Lawson's Landing is used as wintering habitat by "substantial numbers" of western snowy plovers and Dillon Beach has been designated "critical habitat" by the U.S. Fish and Wildlife Service (EDAW 2007). Lawson's Landing has entered into a Cooperative Agreement⁹ with the Service to implement a conservation strategy. The project description includes the following:

Lawson's Landing also has one of the largest wintering populations of western snowy plovers between San Francisco and the northern end of its range in Washington State with upwards of 120 plovers between December and January. This beach has seasonally heavy recreation use, which coincides with the plover's breeding season. A few observations have been made in the past 14 years of breeding behavior and at least one nest scrape; however no plover nests have been documented. Snowy plover education programs similar to what we have proposed have been implemented successfully elsewhere in the range of the species to reduce disturbance and have resulted in increases in wintering populations and the reestablishment or expansion of plover breeding on beaches with high recreation uses. We believe implementation of a snowy plover program at Lawson's Landing would have the potential to at least improve physiological condition (sic) of wintering plovers to improve their breeding success elsewhere. The beachside education and protection measures are essential for this to occur and are a proven approach to enhance the survival and recovery of this species.

The principal source of disturbance associated with recreational activities is simply walking through the dunes and along the beach. Wintering birds are less sensitive to disturbance than when nesting, but still tend to react to humans and especially to dogs by flying when approached within about 120 feet (Lafferty 2001). Dogs will often chase shorebirds and repeatedly flush them. If this occurs frequently, it will exact a significant physiological toll on the individuals affected.

⁸ Each successive "Final Rule" has been more general than the last. In 2001, the primary constituent elements of critical habitat were two or more breeding ponds within 1.25 miles of one another, upland habitat within 300 feet of the breeding ponds, and barrier-free dispersal habitat at least 300 feet wide. In 2006, the necessary elements were revised to include two or more breeding ponds within 0.7 miles of one another, nearby non-breeding aquatic habitat, upland habitat within 200 feet of essential aquatic habitat, and barrier-free dispersal habitat of unspecified width between aquatic breeding habitat. Finally, in 2010, the primary constituent elements include aquatic breeding habitat, non-breeding aquatic and riparian habitat, upland habitat adjacent to the aquatic habitat of unspecified width but no more than 1 mile, and accessible dispersal habitat between occupied or previously occupied sites within 1 mile of one another.

⁹ Partners for Fish and Wildlife Cooperative Agreement #81420-A-J503

As is generally the case, the insect fauna in the Tomales Dunes is poorly known. However, the presence of at least two federal Species of Concern has been documented. Both the Pacific sand bear scarab beetle (*Lichnanthe ursina*) and the globose dune beetle (*Coelus globosus*) live in coastal sand dunes. Myrtle's silverspot butterfly (*Speyeria zerene myrtleae*) is federally listed as endangered and there is an unconfirmed sighting from the Tomales Dunes. The habitat is appropriate and nectar sources are present. The recovery plan identifies the Tomales dunes as a high-priority area for reintroduction. Several other rare insect species have the potential to occur based on geography and habitat affinity.

Wetlands

A wetland delineation based on the federal definition of wetlands and following the methods of the Army Corps of Engineers 1987 Wetlands Delineation Manual was conducted in July 1992 (WESCO 1992). The delineation was certified by the Corps in 1993 and again in 1998. The results are shown in Figure 6. Monk and Associates did a new delineation for the Corps in October and November 2002, which was certified in 2003 (Figure 7). The boundaries are very similar, although two areas in the shadow of the foredunes that were delineated in 1991 were no longer mapped in 2003. The Huffman Broadway Group (2007) mapped wetlands following the definition in the Coastal Act and the Commission's Regulations based on field work conducted in August 2005 and September 2006 (Figure 8). Although there were spot checks of hydrology and soil characteristics, the wetland boundaries were determined primarily by the presence of a preponderance of wetland indicator plants as mapped by Monk and Associates (2006). Finally, Monk & Associates (2009a, Lynch & Monk 2009, Lynch 2009a, b) mapped the wetlands in winter and spring 2009, following the definition in the Coastal Act and the Commission's Regulations (Figure 9).

The northern portions of the deflation plain, especially, have been profoundly affected by the invasion of kikuyu grass (*Pennisetum clandestinum*), a species native to tropical Africa. Kikuyu grass is both highly drought tolerant and capable of spreading rapidly by rhizomes and stolons under mesic conditions (Youngner & Goodin 1961). Kikuyu grass was not identified in the 1992 botanical survey (WESCO 1992), was present in unknown abundance in 1998 (S. Lynch, personal communication on November 22, 2010), and was a dominant species in much of the deflation plain in 2002 (Monk & Assoc. 2002). Northern areas categorized as "degraded dune slack" wetlands in 2006 were generally dominated by FAC¹⁰ grasses, kikuyu grass, and the deep-rooted Baltic rush (OBL) with a smattering of other OBL and FACW species and were adjacent to large areas characterized as *Pennisetum* grassland. From 2006 to 2009, the kikuyu grass continued to spread and most of the areas that were identified as wetlands based solely on a

¹⁰ The U.S. Fish and Wildlife Service places plants in categories by the estimated percentages of total occurrences that are in wetlands: > 99% for OBL, 66 – 99% for FACW, 33-66% for FAC, 1 – 33% for FACU, and < 1% for UPL species (Reed, P.B. 1988. National list of plant species that occur in wetlands: National Summary. Biological Report 88(24). U.S. Fish and Wildlife Service, Washington, D.C.). Plants are generally considered wetland indicator species if they are designated OBL, FACW, or FAC.

predominance of wetland indicator species in 2006 (so-called "1-parameter wetlands"¹¹) were categorized as *Pennisetum* grassland uplands in 2009. In addition, a scoured portion of Area 5 that had wetland hydrology in 2006 and was mapped as non-degraded dune slack wetlands was converted to sparsely vegetated upland by an influx of sand. Due to the changed circumstances, Monk and Associates conducted intensive wetlands surveys in February, April, May, and June 2009, assessing vegetation, soils, and hydrology at 114 sample points (Monk & Assoc 2009a, Lynch & Monk 2009, Lynch 2009a,b). Based on an examination of the field data sheets and on the results of a site visit, I believe the resultant wetland delineation is an accurate reflection of the wetland definition in the Coastal Act and the Commission's Regulations (Figure 9).

With the exception of drainage ditches, ponds, and small areas of dune slack wetland, the camping areas in Areas 4 and 5 were characterized as uplands (*Pennisetum* grassland) in 2009. Essentially all those areas that were characterized as wetlands in 2006 based solely on the predominance of wetland indicators among the dominant plants had converted to uplands. In order to document the shift in the vegetation and compare the various habitat types, I calculated a Prevalence Index¹² for each of the sample points and averaged them for each habitat type identified during the wetland delineation. The Prevalence Index is based on all species present (both dominants and subdominants) and is a measure of the relative "wetness" of the vegetation community¹³, with lower values indicating "wetter" vegetation. The Corps has defined wetland vegetation as a plant community with a Prevalence Index less than or equal to 3.0. In my experience, areas meeting the wetlands definition in the Coastal Act and Commission's Regulations that have been mapped solely on the basis of wetland vegetation often have Prevalence Indices in the low 3s. The index values for 2009 sample points correlate well with the expected values for the several habitat types. In particular, uplands have an average Prevalence Index of greater than 3.0, whereas the average Prevalence Indices for wetlands are less than 3.0. Table 1 gives the Prevalence Index (PI) for the various wetland and upland habitat types delineated in 2009.

¹¹ The wetland "parameters" are (1) wetland vegetation, (2) wetland ("hydric") soil, and (3) wetland hydrology. Wetland vegetation ("predominance of hydrophytes") is considered present if more than 50% of the dominant species are classified as OBL, FACW, or FAC. Hydric soils are identified based on very technical criteria developed by the National Technical Committee on Hydric Soils of the Natural Resources Conservation Service. The Army Corps of Engineers defines wetland hydrology as continuous inundation or shallow soil saturation for at least 14 days during most years. The Commission's Regulations do not provide a definition of wetland hydrology based on duration and frequency of inundation or saturation, but consider a predominance of hydrophytes or hydric soils as sufficient evidence of wetland hydrology. Federal agencies require field evidence of all three parameters, whereas the Commission only requires field evidence of one parameter. Hence, the common reference to "3-parameter" or "1-parameter" delineations or wetlands.

¹² The Prevalence Index is a weighted average whereby abundant species contribute more to the average than rarer species. The abundance (percent cover) of each species is multiplied by the index value (OBL=1, FACW=2, FAC=3, FACU=4, UPL=5) of the species. The sum of these values is then divided by the total vegetative percent cover.

¹³ The primary determinant of a "predominance" or "prevalence" of hydrophytes developed by the Army Corps of Engineers is the dominance ratio. Only dominant species (the most abundant species adding to more than 50% cover plus individual species with 20% or more cover) are considered. Wetland vegetation (i.e. a prevalence or predominance of hydrophytes) is defined as present if more than 50% of dominant species are wetland indicator plants. Unlike the dominance ratio, the prevalence index takes into account the wetland indicator status of all species present.

Table 1. Prevalence Index (PI) for various habitat types in 2009. The mean and its 95% Confidence Interval (CI), minimum and maximum values, and sample size are tabulated. For comparison, the average Prevalence Indices from the 1992 Corps delineation are 1.77 for 3-parameter wetlands, 2.07 for 1- and 2-parameter wetlands, and 3.5 for uplands. The generally wetter character of the vegetation in 1992 may partially be due to the absence of kikuyu grass.

Habitat Type	Mean	95% CI	MIN	MAX	N ¹⁴	Percent with Wetland Hydrology or Hydric Soil Indicators
2009 Ditch Wetland	1.58	0.40	1.00	3.00	11	100
2009 Dune Swale Wetland	2.24	0.30	1.75	3.25	9	89
2009 Degraded Dune Swale Wetland	2.88	0.35	1.86	3.91	15	93
2009 <i>Pennisetum</i> Grassland Upland That Was Degraded Dune Swale Wetland in 2006	3.54	0.10	3.10	4.20	39	0
<i>Pennisetum</i> Grassland Upland Present in Both 2006 and 2009	3.85	0.09	3.35	4.15	21	0

A question that naturally arises is what effect, if any, have the recreational and associated maintenance activities had on wetlands in the deflation plain. Monk and Associates (2002) pointed out that, "Dune slacks in the Study Area have been disturbed over the years by cattle grazing and recreational activities such as camping, campsite mowing, vehicle parking, campfires, and draining via ditches. These disturbances have altered the plant species composition and as a result, non-native grassland and ruderal species have become established in portions of the dune slacks." In 2006, Monk and Associates established what they termed a "Line of Degradation" separating uplands and disturbed dune slack areas from undisturbed wetlands. This line was intended to show areas where camping and vehicle parking over the last 50 years had degraded the dune slack and where currently the area is characterized by soil compaction, sand buildup and an absence of hydrology. By 2009, these authors appear to have undergone a shift in their opinion regarding the effects of recreational activities, at least with regard to kikuyu grass (Monk & Assoc. 2009a). After noting that *Pennisetum* also dominates the vegetation in a non-camping area, they concluded that "*Pennisetum* grassland colonization of the study area is an independent process unaffected by camping" and that "there is not an apparent relationship between camping or vehicle compaction and colonization by *Pennisetum*." In my opinion, these assertions, while possibly true for *Pennisetum*, are much stronger than the data upon which they are based. I think the available evidence suggests that recreational activities do have negative effects on the vegetation community within dune slacks, favoring non-native species adapted to the drier end of the wetland gradient, although the causal relationship to any particular species is unknown.

¹⁴ Sample points for hillside swale wetlands (n=2), sandy mostly unvegetated areas (n=6), and areas affected by a recent sand intrusion (n=9) were not included in the analysis.

The primary evidence that recreational activities change the character of the vegetation consists of a series of vertical and oblique aerial photographs obtained from the Commission's mapping unit or downloaded from the California Coastal Record Project. I am not aware of the existence of any site-specific habitat characterizations for Areas 4 and 5 prior to 1992, so there is not a good baseline for quantitative comparisons with recent field surveys, but inundated areas in the pre-camping photographs suggest that at least a portion of the area was wetland. In a 1952 aerial photograph, the deflation plain in Areas 4 and 5 is dotted with numerous dark areas that were probably inundated (Figure 10). The dark parenthesis-shaped feature below the road at the left margin of the image is what has become known as the entry pond. The 1965 aerial photograph is too low contrast to enable one to distinguish wet areas (Figure 11). However, in 1970 there are six clearly visible ponded areas that correspond to dark features in the 1952 photograph (four in Area 4) and the surrounding vegetated surface appears similar throughout (Figure 12). The pattern in Area 4 appears much the same in 1972 (Figure 13). Three of the wetlands have a blue cast in the photograph, indicating standing water, but the one farthest to the left appears to be dry. In the oblique photograph (Figure 13) much of the vegetation appears shrubby or tussocky – certainly without the appearance of a pasture. By 1979, the vegetation had changed considerably (Figure 14). A broad area just east of the road appears pasture-like and ditches are apparent. By 1987, Area 4 appears uniformly pasture-like in the camping area and irregular and tussocky with scattered shrubs east of the camping area (Figure 15). The appearance of Area 4 is much the same in recent years (Figures 16 & 17). Seasonal ponds no longer occur where they were present in the early 1970s. Converting the area to recreational use has obviously altered the habitat.

Without a pre-camping baseline, we cannot specify the actual floristic changes that were correlated with this change in use, but we can get a rough idea of camping effects on the vegetation community by comparing points placed close to each other across the line between camping and undisturbed dune slack. This was done at six locations along the eastern edge of Area 4 in 2009 to verify the wetland boundary. On the camping side the average Prevalence Index (\pm 95% confidence interval) was 3.27 (\pm 0.25) compared to 2.1 (\pm 0.14) on the undisturbed side. This difference in the relative "wetness" of the vegetation was not caused by the presence of a distinct upland community in the camping area, but rather by a difference in the relative abundance of the same species. Of the 12 species present in the combined sample (2 OBL, 4 FACW, 3 FAC, 1 FACU & 2 UPL) all occurred in the upland and 8 were present in the wetland. The conversion of this area to recreational use has altered the physical structure of the vegetation from shrubby and tussocky to pasture-like, and is probably ultimately responsible for the decreased proportions of wetland indicator species that are present. Whether continued camping contributed to the recent dramatic increase in the invasive kikuyu grass cannot be determined. In 2006, a transect across the middle of the camping area (Transect 6, PI=2.75) was actually quite similar to two nearby transects in undisturbed dune slack (Transect 2, PI=2.17 & Transect 5, PI=2.65). This is no longer the case. A series of sample points (Points 6,8,9,10 from April 13, 2009) very close to the earlier Transect 6, now have a combined prevalence index of 3.86 resulting from high cover (c. 76%) of kikuyu grass.

Interpreting changes in the southern dune slack wetlands¹⁵ is easier because the whole area was delineated as a Corps wetland in 1992, so we know the habitat type that was present before the area was converted to recreational activities and, since the ditching took place long ago, the effects of the recent change in use are not confounded with changes in hydrology. The area appears more-or-less homogeneous in aerial photographs taken prior to the introduction of camping (Figures 18, 21 & 23). Sometime between 1987 and 1992, probably around 1989¹⁶, roads were built in the wetland and camping was introduced. The same qualitative changes in the vegetation that are visually apparent in the time series of photographs of Area 4 also occurred in the southern dune slack, but in this case the habitat is known to have been wetland before camping was introduced. These changes are apparent in paired photographs taken before and after the introduction of camping. The 1986 vertical aerial photograph shows the dune slack wetland undisturbed by recreational activities (Figure 18). By 1993, new roads had been constructed, but there are no obvious changes in the vegetation (Figure 19). However, by 2002 changes in the structure of the vegetation are apparent¹⁷ (Figure 20). The changes in the vegetation associated with recreational activities are particularly striking in paired "before" and "after" oblique aerial photographs (Figures 21 & 22 and Figures 23 & 24). In the "before" photographs and in the non-camping areas in the "after" photographs, the vegetation has an irregular tussocky appearance, whereas in the "after" photographs the camping areas are pasture-like. This is particularly apparent in the 2002 photograph (Figure 24) where the camping area in the southern dune slack wetland looks like Areas 4 and 5 in the distance. The effects of human activities are reflected in the camping area being designated as "degraded" dune slack wetland as opposed to the contiguous non-camping area, which was classified as "nondegraded" in the 2006 wetland delineation. The effects of camping are quantified in Table 1 where all the degraded dune slack wetland samples are from the southern dune slack wetland camping area. The higher Prevalence Index from the degraded wetlands is statistically significant ($P=0.004$), indicating a shift in the relative abundance of species toward those with more upland affinities.

Environmentally Sensitive Habitat Areas (ESHA)

Coastal dune habitats are rare, as are the vegetation communities and many of the species associated with them. Coastal dunes are also especially valuable because of their role in the ecosystem of supporting those rare species and communities. They are also easily damaged by human activities, as has been demonstrated throughout California, including at the Tomales Dunes. In its natural state, the entire coastal dune complex at Lawson's Landing, consisting of foredunes, active unvegetated dunes, vegetated backdunes, dune swales and deflation plains, would clearly have met the definition of ESHA contained in the Coastal Act.

¹⁵ That area north of Area 1, south of Area 4 and east of Area 3 labeled dune slack or degraded dune slack in Figure 4.

¹⁶ Willy Volger of Lawson's Landing recalls it was built around 1989 and it was present at the time of the 1992 wetland delineation (Sarah Lynch, email communication on 12/01/10).

¹⁷ Because aerial photographs were taken infrequently, the time of the observed changes can only be roughly bracketed.

What of the more recent situation? Significantly, all the pieces of this dune complex are still present today, albeit in a somewhat to severely degraded condition. Based on the analysis of historical aerial photographs presented above, most of the camping-related deleterious changes to the vegetation in Areas 4 and 5 and in the southern dune slack wetland are relatively recent, having taken place after 1972 for the former and after 1986 for the latter. Despite the significant degradation of the dune habitats and the many stabilizing constraints operating on this dune complex, it still is a dynamic system and the various parts, including the upland portions of the deflation plain, still interact with one another. For example, drifting sand periodically converts areas of deflation plain to dune or blowouts create drainages where there previously were none (Lynch 2009b), providing opportunities for new plant and animal colonization. Therefore, regardless of the fact that the Tomales Dunes at Lawson's Landing is no longer pristine, the dune complex of foredunes, central dune scrub, bare sands, and deflation plains, including the dune-slack wetlands and uplands, is rare, performs the important ecosystem function of supporting a rare plant community, rare plant and animal species, including the Federally Threatened California red-legged frog and western snowy plover, and is easily disturbed by human activities. Therefore, I recommend that the Commission recognize all the existing habitat areas of the dune complex at Lawson's Landing as Environmentally Sensitive Habitat Areas under the Coastal Act. Such areas include Areas 3, 4, and 5, Area 7, and the undeveloped portions of Areas 6 and 8 that are contiguous with the adjacent areas of extensive open space characterized by a mosaic of unvegetated sand and degraded central dune scrub (Figure 4). In prior actions, the Commission has found that even severely degraded dunes meet the definition of an ESHA in Section 30107.5 of the Coastal Act¹⁸. This determination is a recognition of the presence of a physical habitat that is rare, cannot be created where it does not naturally occur, and is necessary for the colonization and persistence of dune species, including rare species, and the occurrence of rare dune vegetation communities.

Although much of the habitat at Lawson's Landing is degraded ESHA, portions of the site have been so drastically altered by development that they no longer retain the characteristics of a natural habitat. Areas 1 and 2 (adjacent to Tomales Bay) have been denuded of vegetation and graded. Area 2 is occupied by a permanent trailer park and commercial buildings; Area 1 is used for short-term vehicular parking and camping. Similarly, portions of Areas 6 and 8 have been developed with buildings and roads. In addition to roads, scattered through Lawson's Landing there is other infrastructure, such as disposal facilities for recreational vehicle holding tanks, a well house and water tank, and toilet buildings. To the extent that these uses and infrastructure were previously permitted or are otherwise determined to be legal development, I recommend that the Commission find that the land areas supporting them no longer meet the definition of ESHA.

If recreational activities within the dune complex are to continue, the impacts to natural resources will be minimized by concentrating that development within the least sensitive areas, which are those that are currently the most degraded and most constrained by existing development. In my opinion, such areas are Area 1, Area 2, Area 3 and Area 4.

¹⁸ For example: Wheeler 3-09-049 (Asilomar dunes), Malibu LCPA 1-07 (foredunes), Ca Parks & Rec 1-09-026 (Little River foredunes, deflation plain, and stabilized dunes).

Although Area 6 and Area 8 are significantly degraded by existing development, Area 6 is crossed by a likely movement corridor for the frog and Area 8 is adjacent to a California red-legged frog breeding pond. Activities in these areas that would increase vehicular use would put the frog at some additional risk.

Buffers

Habitat buffers, or development setbacks, perform many ecological functions, including keeping disturbance at a distance, reducing night lighting, providing undisturbed upland transitional habitat adjacent to wetlands, and reducing the chances of accidentally released petroleum products or other anthropogenic materials from entering the protected habitat. I recommend that all development and camping be set back 100 feet from delineated wetlands and 50 feet from foredunes and central dune scrub with the exceptions discussed below. In many prior actions the Commission has found a wetland buffer of 100 feet to be adequately protective, and I believe that a setback of this size is also appropriate at Lawson's Landing based on the type and intensity of use. The Commission has variously required 50-foot or 100-foot setbacks from non-wetland ESHA, depending on the circumstances. I think a 50-foot setback from foredunes and from interior central dune scrub is adequately protective based on the nature of the habitat, the relatively low intensity of disturbance, and on the fact that many of these dune features tend to be relatively steeply elevated and, therefore, partially buffered by the topography itself.

There are a number of constraints associated with the proposed recreational uses. In Area 1, the proposed camping area is closer than 100 feet to the adjacent wetlands. In Area 2, existing trailers are immediately adjacent to ditches and other wetlands and abut the foredunes. In Area 3, the potential camping areas are nestled among the remnant foredunes and any significant setback would eliminate camping. In Area 4, 100-foot buffers from the wetland ditches and 50-foot buffers from the foredunes would nearly eliminate camping. If camping is allowed, it is important to minimize impacts to the ecological functions of wetland and upland ESHAs in these camping areas. I think there are a few special cases where smaller buffers or a reduced intensity of use would be sufficient to prevent the significant degradation of adjacent ESHA:

1. Area 1 is sandwiched between a seawall along Tomales Bay and a large wetland to the north. If the existing use is permitted, I recommend either a development set back of 100 feet, or that a wetland buffer of at least 25 feet be established that includes both a sandy earthen berm rising six feet above the level of the graded parking area and native plantings. This feature will mimic the adjacent vegetated dune in habitat function. The berm will prevent runoff from entering the wetland and will physically separate disturbing activities from the wetland. Plantings should be comprised of central dune scrub species on the berm. In addition, native riparian plantings along the edge of the wetland could provide compatible habitat and an additional visual screen.
2. There are two parallel lines of trailers adjacent to the southern dune slack wetland in Area 2 (Figures 4 & 25). There is a ditch immediately adjacent and west of the western-most of these two rows of trailers. This ditch minimally

functions as natural habitat and has no buffer. This ditch and its extension to the east should only drain the developed area and should receive no water from the nearby wetlands, as it appears to do now (Figure 9). On the east side of the trailers, the southern dune slack wetland occurs within a few to about 50 feet of the trailers. To minimize the effects of this development on the adjacent wetland, I recommend that best management practices be instituted as necessary to prevent any polluted runoff from the developed area from entering the wetland, and that appropriate native riparian species be planted in the area, as generally indicated in Figure 25, to screen the wetland and provide complementary native habitat.

3. The relict patch of foredune that comprises Area 3 is separated from the rest of the foredunes by a road and is surrounded to the north, east, and south by a second road. Most of Area 3 is more than 100 feet from the nearby southern dune slack wetland. I recommend that this area be restricted to relatively low impact walk-in camping, that parking be restricted to the western road, and that the perimeter road be abandoned except for the southern connector to the Area 2 trailers (Figure 25).

4. Within Area 4, there are narrow ditches that convey water during the wet season but that are dry during the rest of the year. These ditches support wetland vegetation within their banks and, in a few places, immediately adjacent to the banks, but perform few other wetland functions during the dry period. I recommend that camping be set back 25 feet from these ditches and associated wetland vegetation during the period from October 1 through May 31, and that a nominal set back of 10 feet be maintained from April 1 through September 30 when the soil is dry. Elsewhere, the standard 100-foot setback from wetlands should be maintained. The foredunes in this area are high and generally steep. This inherent physical separation reduces the impact of adjacent recreational activities on the ecological functions of the foredunes. However, physical or symbolic fencing should be established to prevent access to the dunes except at designated locations and to keep vehicles at least 10 feet from the base of the dunes.

In all cases, where wetland and other ESHA buffers are adjacent to camping areas, they should be separated by physical or symbolic fencing, as appropriate. If symbolic fencing is utilized, there should be a monitoring plan to insure that it is effective. If it should prove ineffective, then standard fencing should be constructed.

I recommend a buffer of 300 feet around California red-legged frog breeding ponds¹⁹. Similarly, I recommend that 300-foot wide dispersal corridors be maintained between breeding ponds (Figure 5). Where the buffers encompass undeveloped areas there

¹⁹ The width of the protected upland areas around aquatic breeding habitat recommended by the Fish and Wildlife Service has changed over time and is no longer specified. I recommend 300 feet since it is the most protective of the Service's recommendations. Also, Bulgar, et al. (2003) recommend that, "Conservation and resource management planning for activities that alter the local environment should strive to retain a well-distributed array of natural habitat elements that provide protective cover for red-legged frogs to a distance of at least 100 m from occupied aquatic sites."

should be no development; where development already exists within the buffer, the intensity of use should not be increased in such a way as to increase the risk to the frog.

Mitigation Measures

Should mitigation prove necessary, there are no doubt many specific best management practices that could reduce water quality impacts and habitat disruption (e.g., fences, restrictions on lighting, waste water and sewage treatment, restriction of trails to specific areas, etc). However, there are also opportunities for significant habitat restoration that would have benefits throughout the area. The exotic species that were introduced or have colonized the foredunes are spreading to interior dune habitats and threatening natural physical processes and native communities. An extensive and on-going program of invasive species control in the central dune scrub and wetland habitats would have profound benefits. There are also opportunities to enhance or reintroduce rare dune species. The wetlands are now drained by an extensive system of ditches that ultimately discharge to the ocean. These should be filled or blocked so that water is retained in the wetlands. This would increase the extent and duration of inundation and saturation and benefit native species while inhibiting the spread of some invasive species. This is a complicated undertaking that should be based on a plan developed cooperatively by ecologists, hydrologists, and Lawson's Landing to maximize benefits while avoiding unintended consequences to natural habitats and to permitted infrastructure and recreational activities. The removal of the peripheral road around Area 3 and restoration of the habitat would also be of value. In the case of unpermitted development, such as the road through the southern dune slack wetland (Figure 25), the habitat should be restored to its pre-disturbance physical and biological condition.

Figure 1. The Tomales dunes and Lawson's Landing sometime in the 1920s (looking south).
Photograph courtesy of Willy Vogler.



Figure 2. Tomales Dunes and Dillon Beach sometime in the 1920s (looking south). Notice the partially vegetated low foredunes that are more-or-less continuous with the backdunes. Photograph courtesy of Willy Vogler.



Figure 3. Tomales Dunes and Lawson's Landing in 1952 (from Cooper 1967).

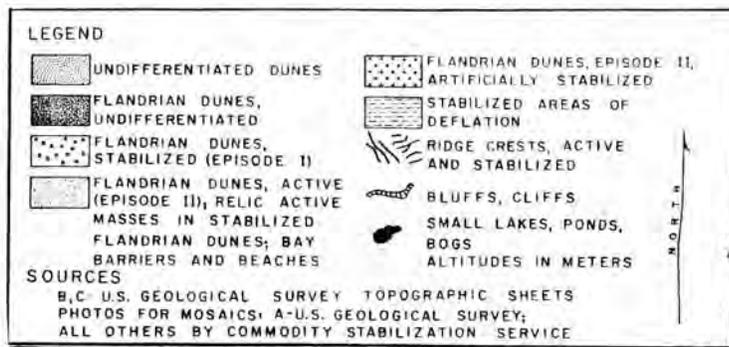
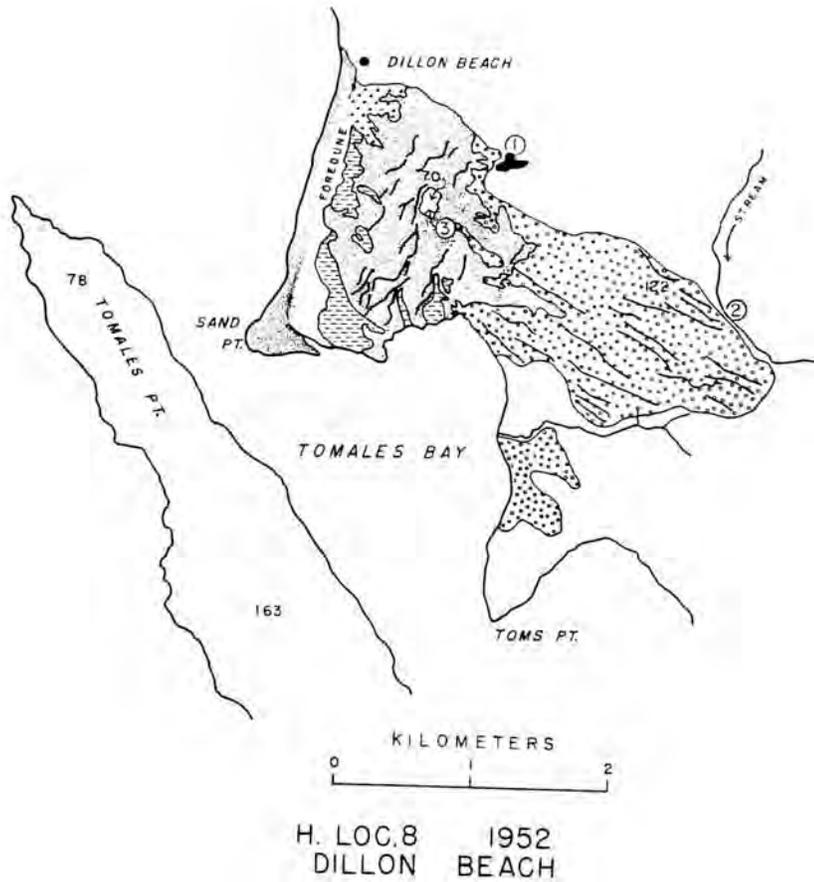


Figure 4. Location of planning areas, habitat types, and rare species observations at Lawson's Landing

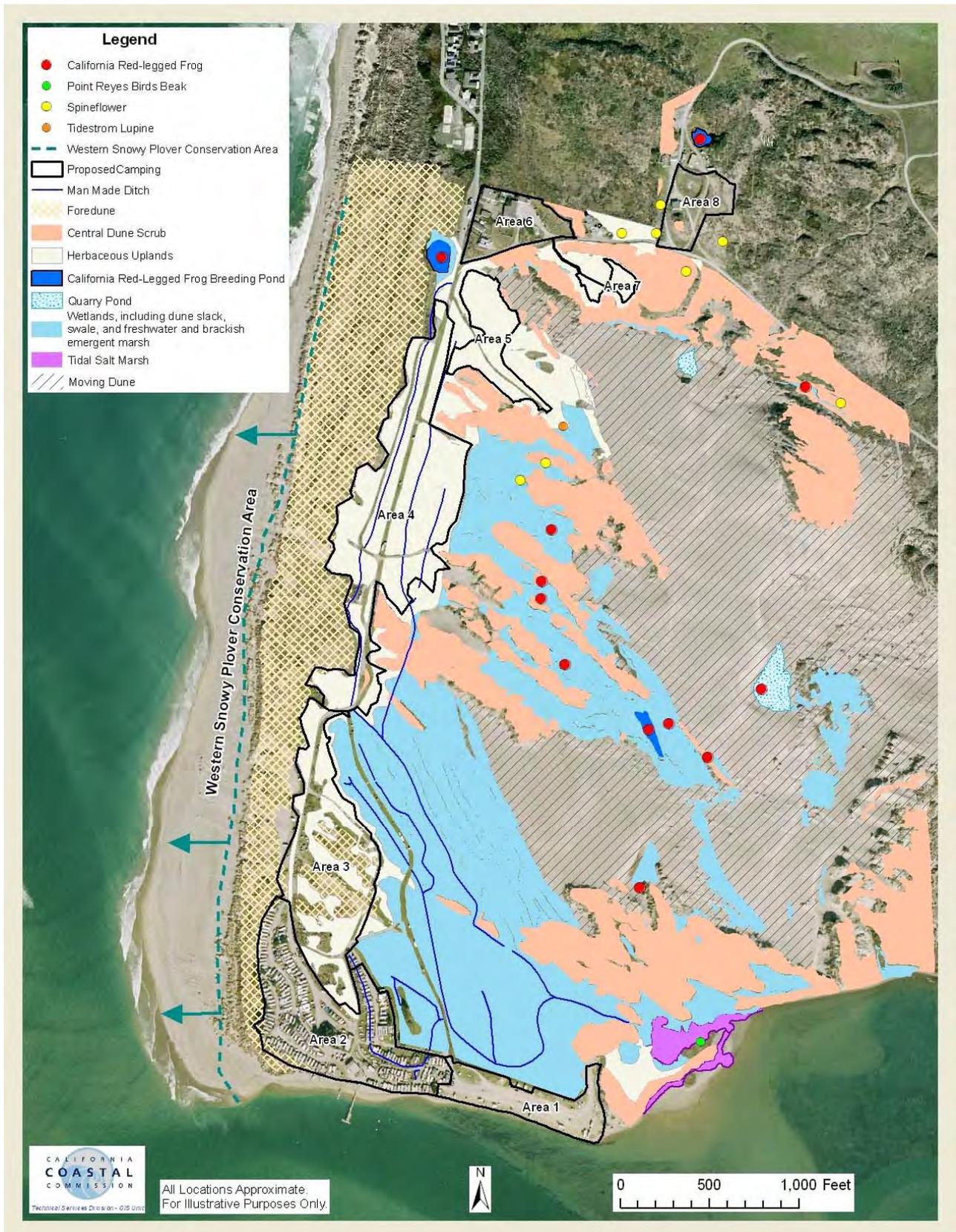


Figure 5. Upland habitat within a 300-ft radius of California red-legged frog breeding ponds and 300-ft dispersal corridors between breeding ponds. Also shown are planning areas, habitat types, and rare species observations as in Figure 4.

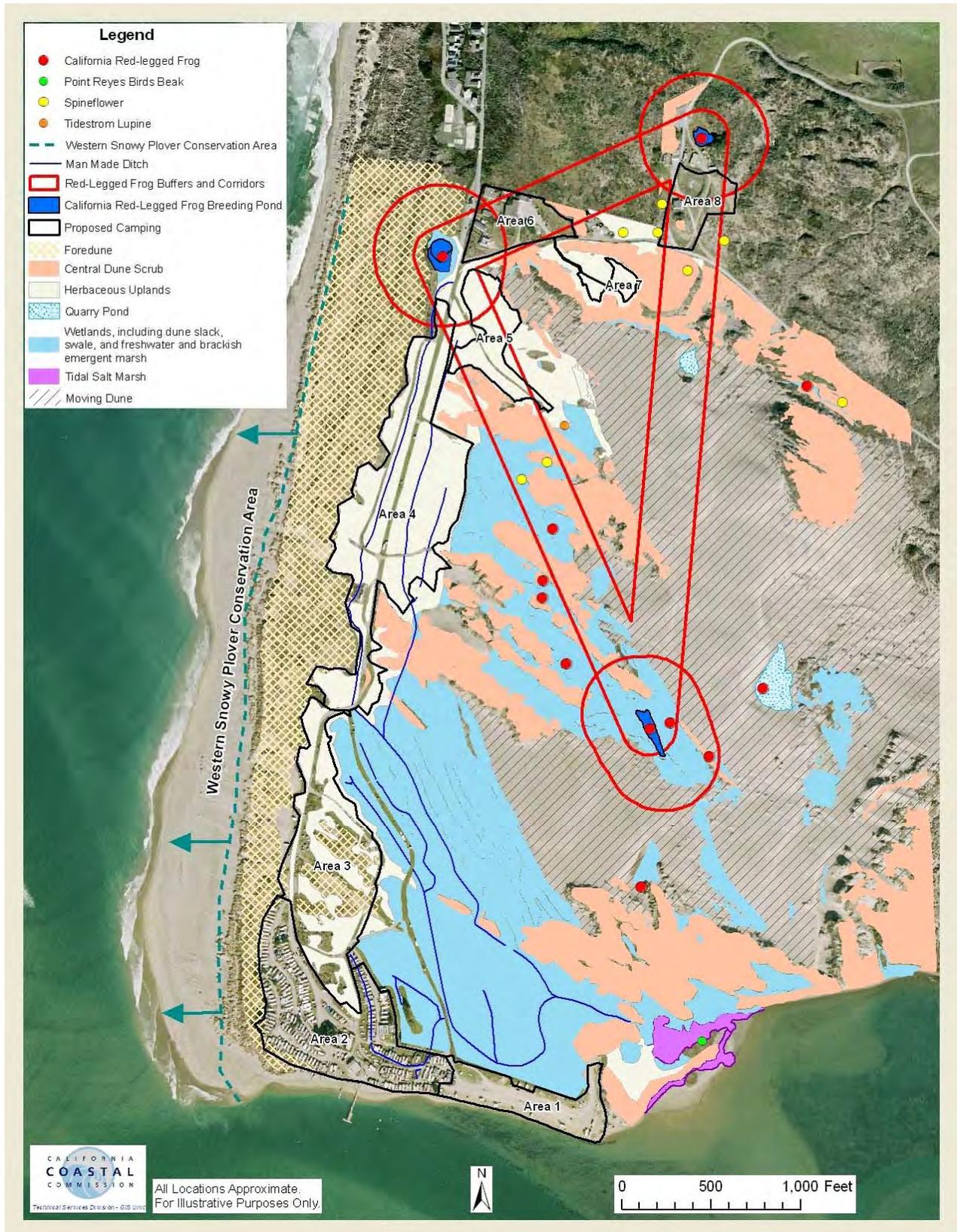


Figure 6. 1992 3-parameter wetland delineation certified by the Army Corps of Engineers (WESCO 1992).



Figure 7. 2002 3-parameter wetland delineation certified by the Army Corps of Engineers (Hicks 2003) based on field investigations by Monk and Associates. Legend: black line=project boundary; solid and dotted green lines=wetlands and waters of the U.S.; pink/orange lines=upland island; dotted lines at the beach are mean high water and the high tide line.



Figure 8. 2006 wetland delineation based on the definitions in the Coastal Act and the Commissions Regulations (Huffman Broadway Group 2007, Monk & Assoc. 2006).

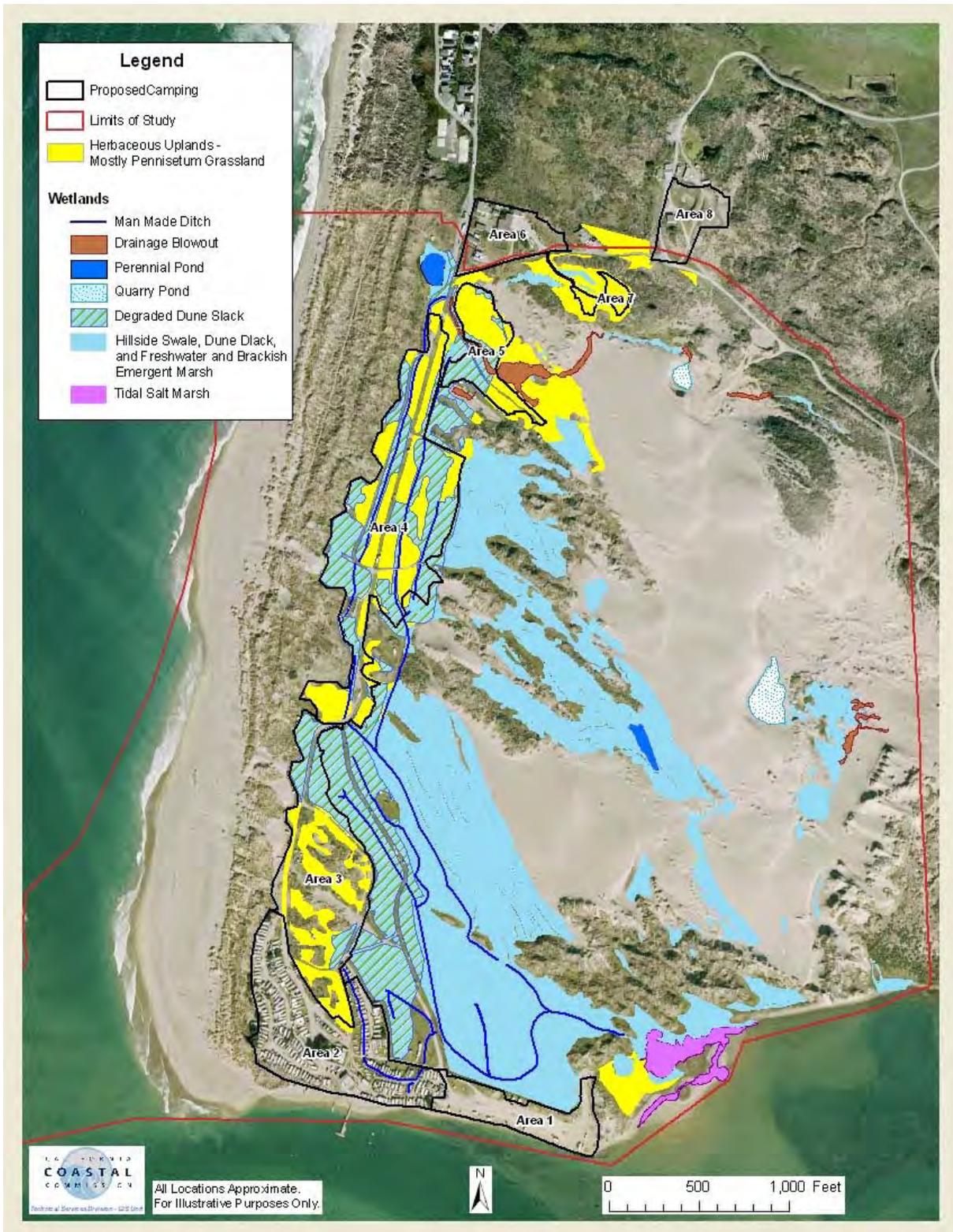


Figure 9. 2009 wetland delineation based on the definitions in the Coastal Act and the Commissions Regulations (Monk & Assoc. 2009a, Lynch & Monk 2009, Lynch 2009a,b).

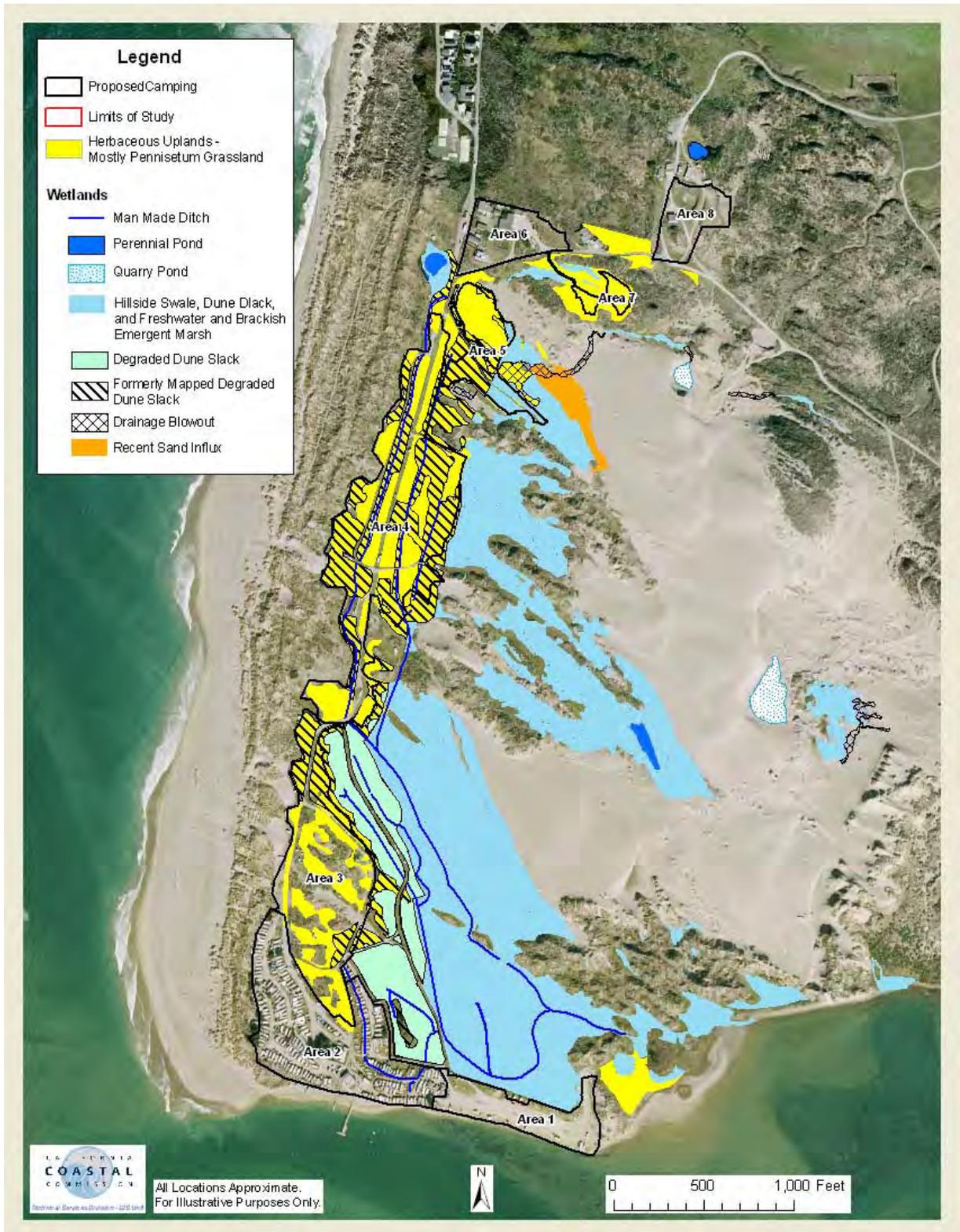


Figure 10. Areas 4 and 5 at Lawson's Landing in 1952 (looking east). The dark "parenthesis" on the left is the entrance pond. Several other dark, probably inundated, areas are apparent above the road. Aerial photo (DRH-3K-54) from the Commission's mapping library.

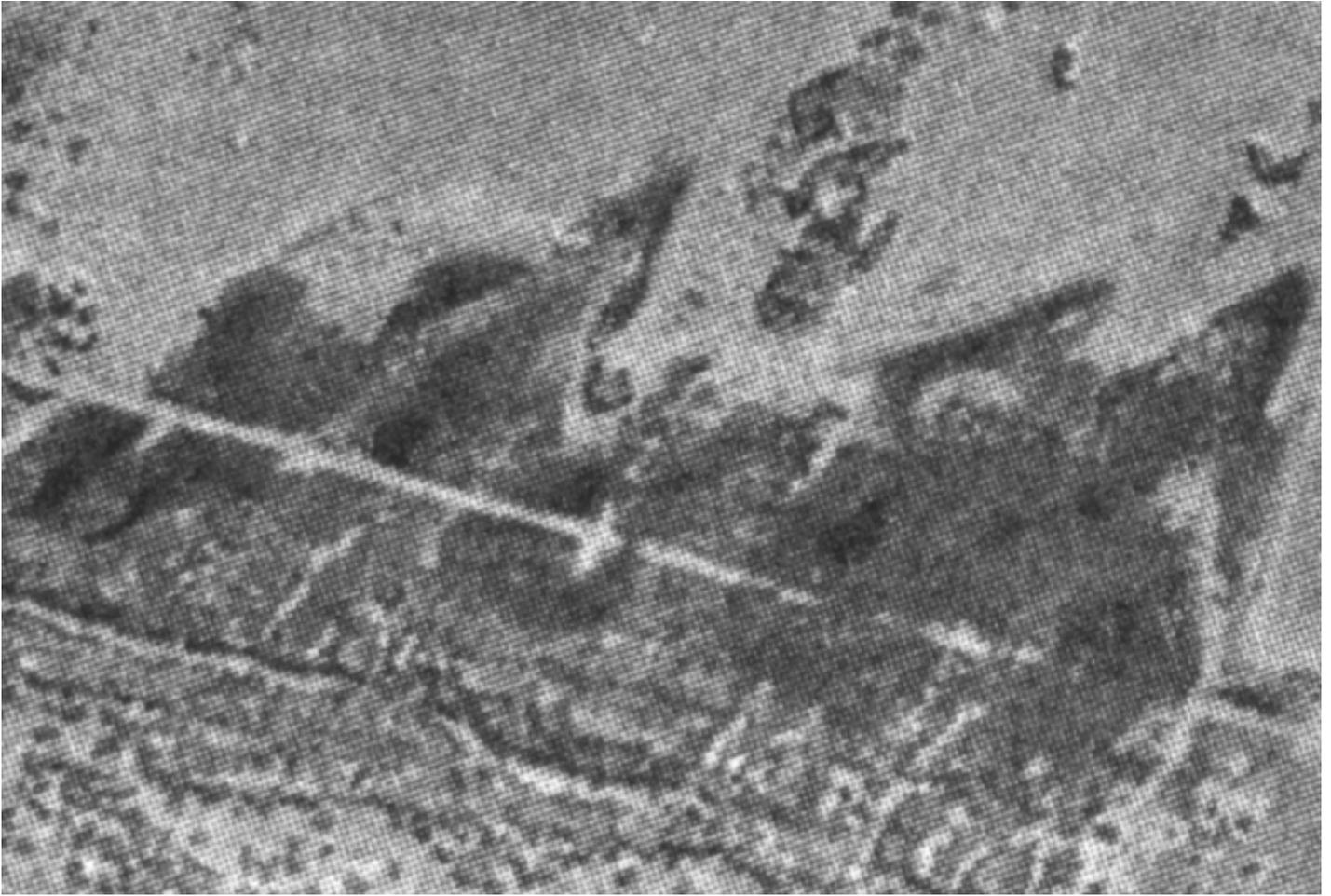


Figure 11. Areas 4 and 5 at Lawson's Landing in 1965 (looking east). The linear dark area below and paralleling the road is the ditch from the entrance pond to the southern dune flack wetlands (to the right and out of the picture). Aerial photo (MNR-53-45) from the Commission's mapping library.



Figure 12. Areas 4 and 5 at Lawson's Landing in 1970 (looking east). The entrance pond, the drainage ditch below the road, and at least 5 inundated areas above the road are apparent. Aerial photo (76-6-161) from the Commission's mapping library.

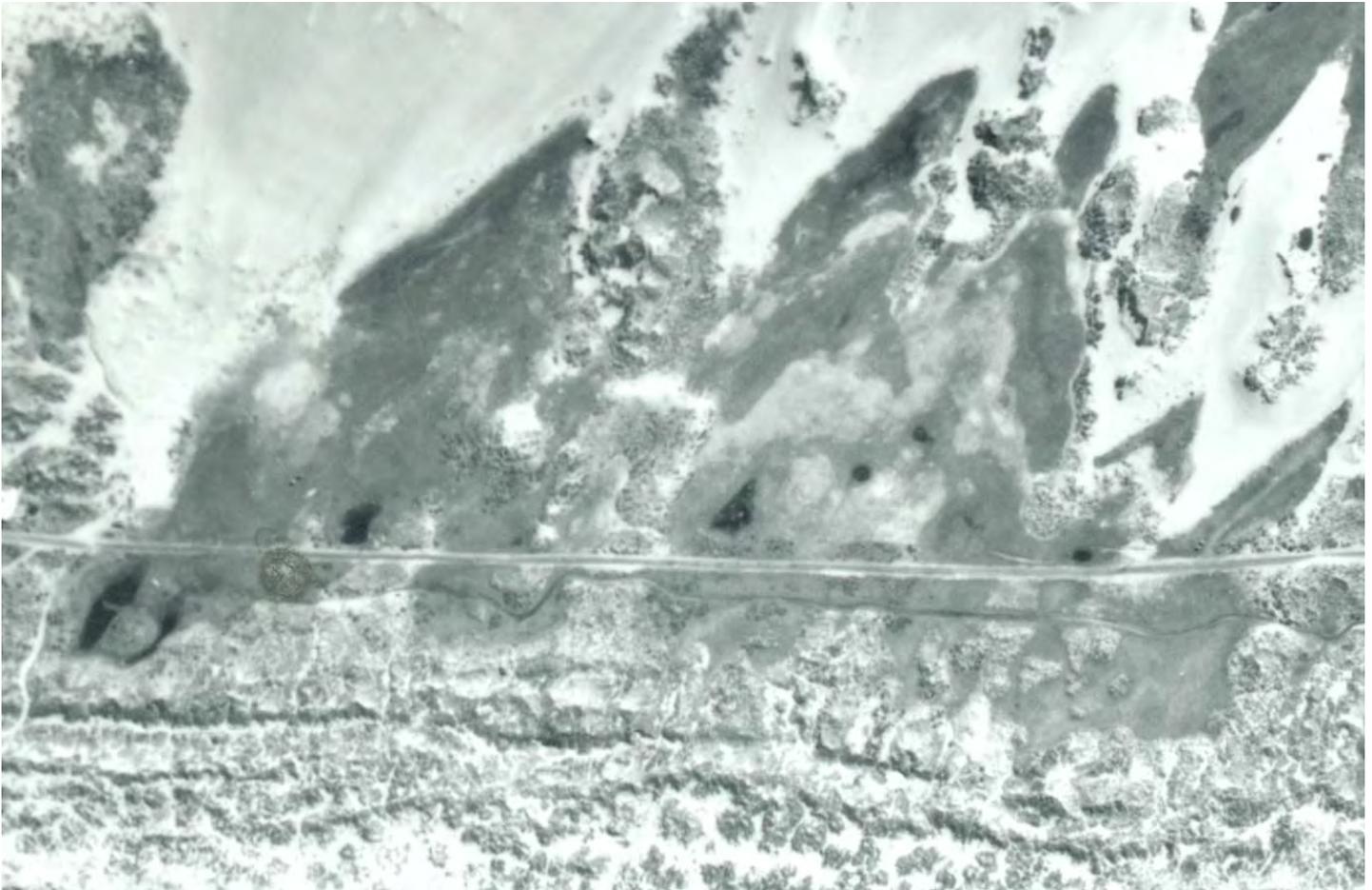


Figure 13. Area 4 at Lawson's Landing in 1972 (looking east). Three blue ponds are visible – two to the left and right of the central light standard and one next to the road to the far right. The brown depression next to the road on the left is in the same location as the triangular pond in Figure 7. Aerial photo (#8715070) courtesy of the California Coastal Records Project.



Figure 14. Area 4 at Lawson's Landing in 1979 (looking east). Aerial photo (#7920094) courtesy of the California Coastal Records Project.



Figure 15. Area 4 at Lawson's Landing in 1987 (looking east). Aerial photo (#8715070) courtesy of the California Coastal Records Project.



Figure 16. Area 4 at Lawson's Landing in 2002 (looking east). Aerial photo (#12693) courtesy of the California Coastal Records Project.



Figure 17. Area 4 at Lawson's Landing in 2009 with about 16 campers present (looking east). Aerial photo (200905436) courtesy of the California Coastal Records Project.



Figure 18. The southern dune slack wetland at Lawson's Landing in 1986. North is up. Aerial photo (163) from the Commission's mapping library.



Figure 19. The southern dune slack wetland at Lawson's Landing in 1993. North is up. Aerial photo (149-23) from the Commission's mapping library.



Figure 20. The southern dune slack wetland at Lawson's Landing in 2001. North is up. Aerial photo (149-25) from the Commission's mapping library.



Figure 21. The southern dune slack wetland at Lawson's Landing in 1987 (looking south of east). Aerial photo (8715068) courtesy of the California Coastal Records Project.



Figure 22. The southern dune slack wetland at Lawson's Landing in 2005 (looking south of east). Aerial photo (200504912) courtesy of the California Coastal Records Project.



Figure 23. The southern dune slack wetland at Lawson's Landing in 1972 (looking north). Aerial photo (7212056) courtesy of the California Coastal Records Project.



Figure 24. The southern dune slack wetland at Lawson's Landing in 2002 (looking north). Aerial photo (12715) courtesy of the California Coastal Records Project.



Figure 25. Area 2 at Lawson's Landing (cf. Figure 4 & 24). The orange line indicates the approximate area where native riparian plantings could be installed to provide habitat that would be complementary to the wetlands and that would screen the wetlands from activities within the developed area. The blue painted road is an unpermitted road that must be removed and the habitat restored. The red painted road is the section of the Area 3 perimeter road that I recommend be removed and restored to habitat.





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Camping



Camping is in meadows surrounded by sand dunes with the Pacific Ocean and Tomales Bay a short walking distance of only a couple hundred yards. See the information below for reservation information, rates, facilities, and rules. We hope you enjoy your stay with us!

Reservations

Lawson's Landing camping is **primarily first come, first served**, but reservations are recommended for summer weekends and holidays. It is not necessary to make reservations for the balance of the year.

Reservations are made online only and must be made at least seven days prior to an arrival date. Please have your name, address, telephone number, and vehicle license numbers handy as well as your credit card.



Rates

Day-use, per vehicle \$8.00 Tent/car (expires @ 8:00 PM) \$11.00 RV

Camping per vehicle per night \$26.00 Tent/car (includes entrance) \$31.00 RV

Camping per week \$157.00 Tent/car camping \$187.00 RV

Camping per month \$480.00 Tent/car (April 1-October 31 only) \$570.00 RV

**A \$1.00/day Adaptive Management fee has been added to the entry prices. This fee will help pay for enhancing the wetlands and dunes we all appreciate.*

Facilities

- Water is located along the roads throughout most of the campground area.
- Picnic tables and fire rings are scattered throughout the area.
- No designated, individual sites at this campground, rather open grassy meadows for tents and RV's make it a perfect rendezvous for group camping.
- Dogs on leash are allowed and there is no additional charge to bring the family pet to the beach with you. Dog owners must pick up after their dogs; waste bags are located at the front entrance and near the boathouse. Aggressive dogs and their owners will be asked to leave.
- There are permanent rest rooms in some locations and portable toilets available in others.
- Please note that there are no shower facilities or laundry.
- Trash/recycling stations are located throughout the campground; two RV waste stations are available along the main campground road, one on each side, about halfway between the gate and the wharf.
- Groceries can be purchased at the Dillon Beach Resort store, one mile north of the Landing. The Patio Cafe is open for dining on Friday, Saturday and Sundays.

Rules

- Tread lightly: Please avoid vegetated areas and be mindful of the dunes.
- Be respectful of wildlife. The fence along the west side of the camp area is designed to protect the endangered Snowy Plover. If a seal is encountered always stay at least 200 feet away.
- Please camp along the protective sand dunes and grassy meadows in popular group settings. Note that the grassy meadow area that had been used for camping was identified as coastal wetlands and has been fenced off and closed to camping.
- At this time, no individual sites are available.
- The campground will temporarily close during exceedingly wet periods, so please call (707) 878-2443 for current conditions.
- Digging in the sand dunes is forbidden.
- It is illegal to dump grey water and sewage anywhere except in the RV dump stations.
- Vehicles usage: Vehicles are not allowed on sand dunes; motorcycles, ATVs and OHVs (such as Gators or Rhinos) are not allowed; electric scooters and golf carts may be used during daylight hours.
- Possession of fireworks is against the law.

- Thefts can occur. Please safeguard valuables, ice chests, generators etc.
- BE ADVISED: Possession of alcohol by minors is forbidden by management. Those under 21 years of age are subject to vehicle inspection for alcohol prior to entry.
- BE ADVISED: Any person under the age of 21 years must be accompanied by an adult 25 years or older for camping or day use.

Exhibit 10 – Demographic Map Lawson's Landing

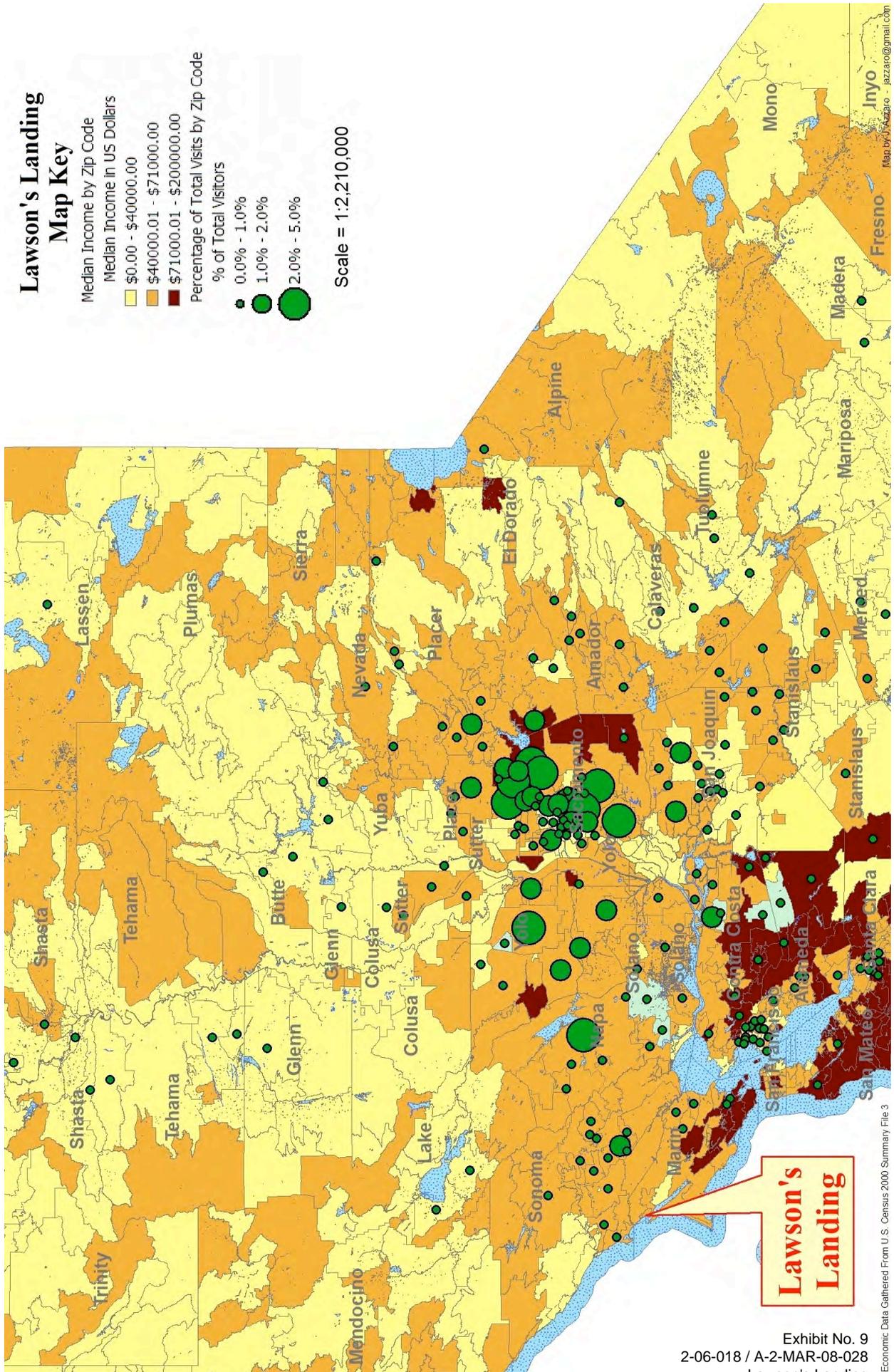




Exhibit No. 10
2-06-018 / A-2-MAR-08-028 Lawson's Landing
1952 aerial photo (from USGS)



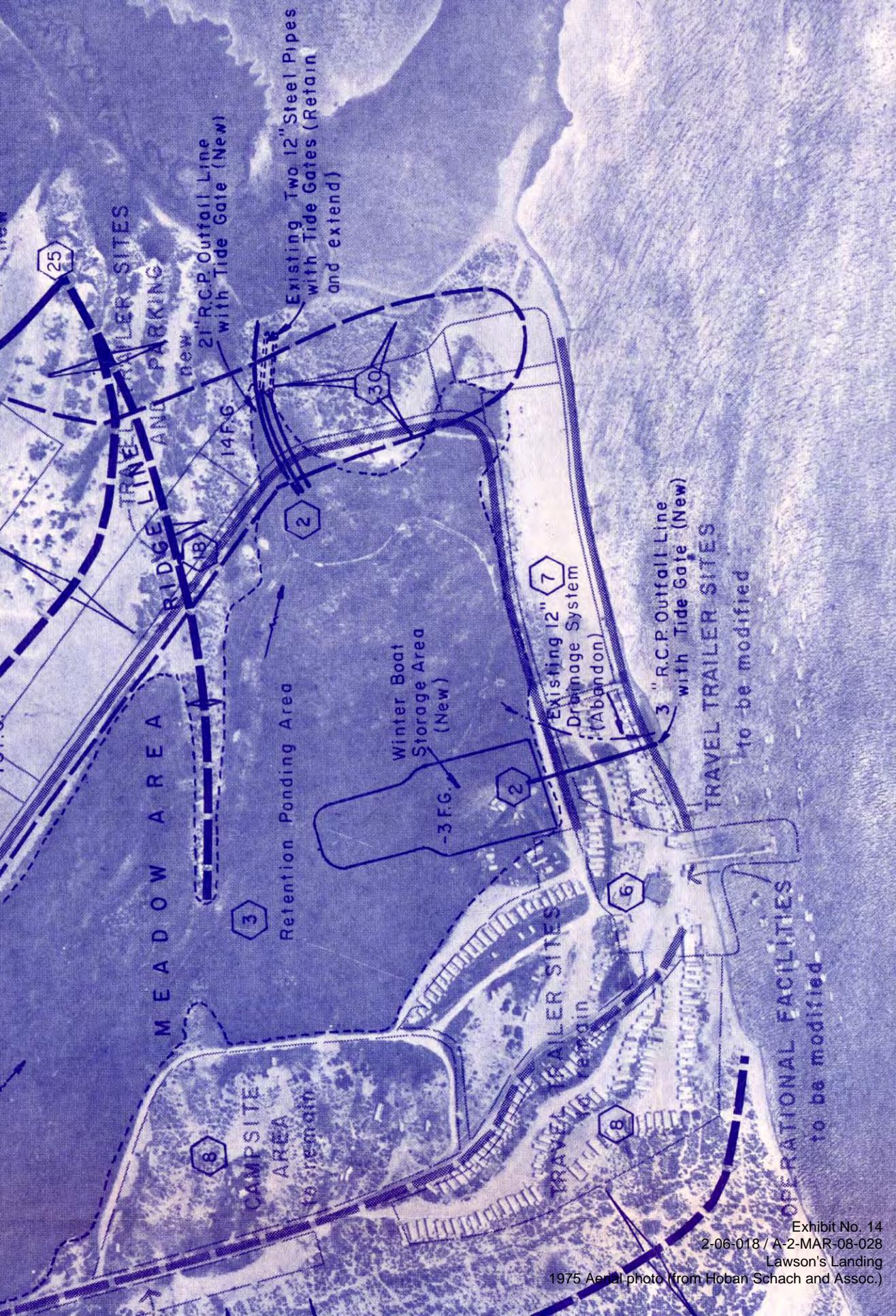
Exhibit No. 11
2-06-018 / A-2-MAR-08-028 Lawson's Landing
1965 Aerial photo (from USGS)



Exhibit No. 12
2-06-018 / A-2-MAR-08-028 Lawson's Landing
1970 Aerial photo (from USGS)



Exhibit No. 13
2-06-018/A-2-MAR-08-028
Lawson's Landing
1972 Oblique (CA Records #7212057)



M E A D O W A R E A

R I D G E L I N E

T R A V E L T R A I L E R S I T E S

A N D P A R K I N G

C A M P S I T E A R E A

t o r e m a i n

R e t e n t i o n P o n d i n g A r e a

W i n t e r B o a t S t o r a g e A r e a (N e w)

E x i s t i n g T w o 1 2 " S t e e l P i p e s w i t h T i d e G a t e s (R e t a i n a n d e x t e n d)

2 1 " R . C . P . O u t f a l l L i n e w i t h T i d e G a t e (N e w)

E x i s t i n g 1 2 " D r a i n a g e S y s t e m (A b a n d o n)

3 " R . C . P . O u t f a l l L i n e w i t h T i d e G a t e (N e w)

T R A V E L T R A I L E R S I T E S t o b e m o d i f i e d

O P E R A T I O N A L F A C I L I T I E S t o b e m o d i f i e d

25

8

3

2

30

2

7

6

8

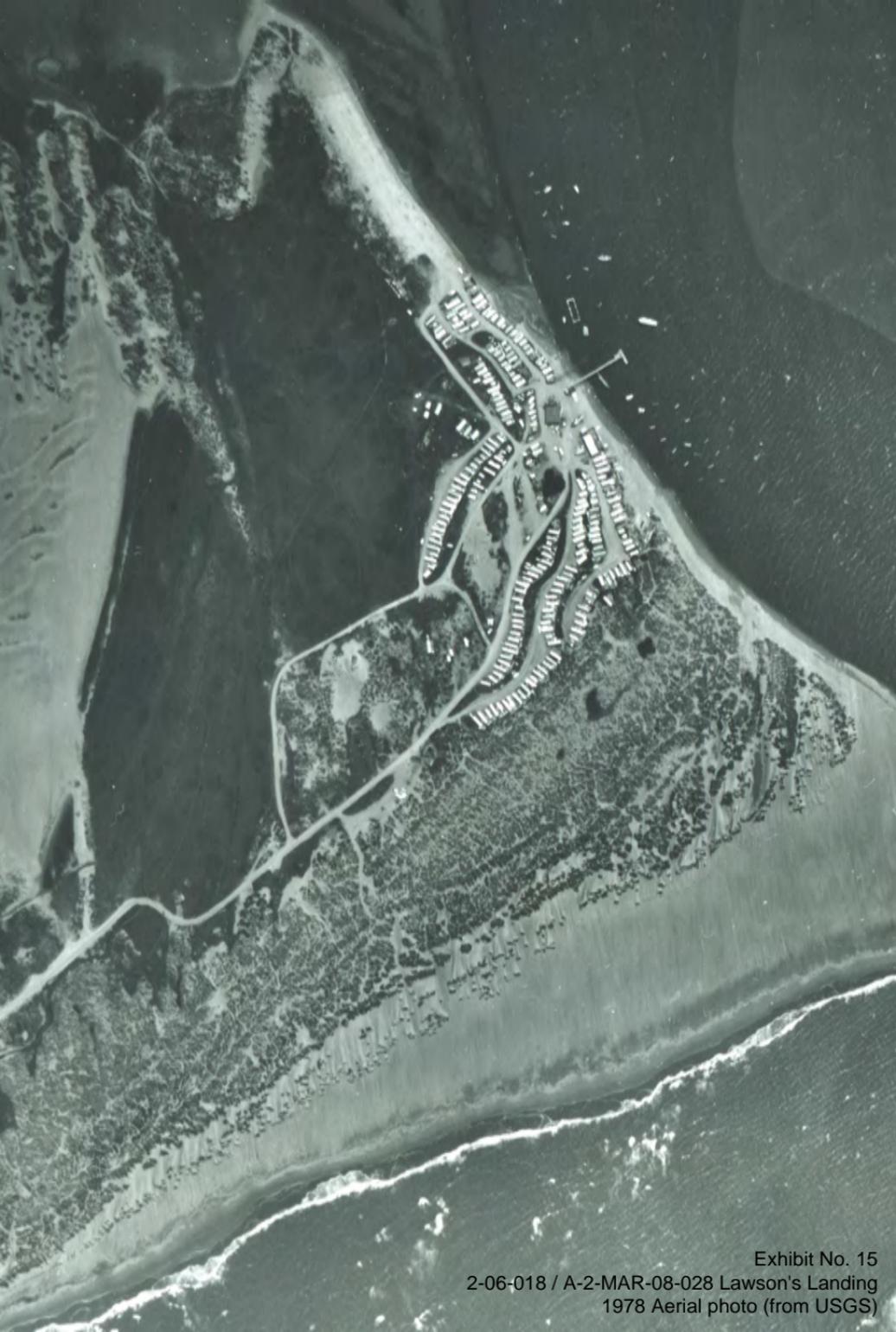


Exhibit No. 15
2-06-018 / A-2-MAR-08-028 Lawson's Landing
1978 Aerial photo (from USGS)



Exhibit No. 16
2-06-018 / A-2-MAR-08-028 Lawson's Landing
1979 Oblique (CA Coastal Records #7920102)



Exhibit No. 17
2-06-018 / 1-MAR-08-028 Lawson's Landing
1986 Aerial photo (from USGS)

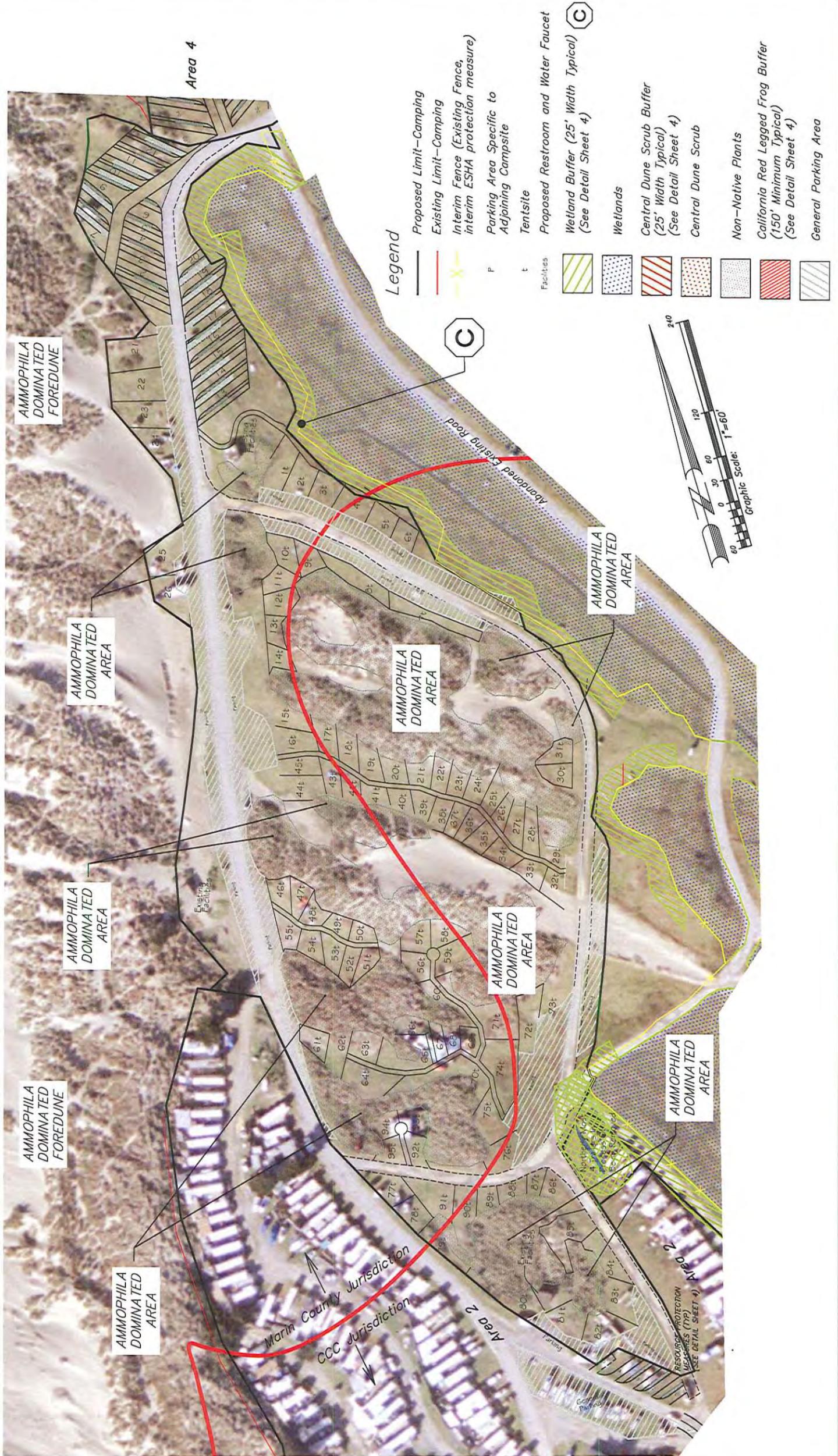
Lawson's Landing Campsite Area 3

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

25 foot buffers from wetland and central dune scrub areas to be implemented with exceptions as noted based on site-specific conditions.

Approximately 25 Tentsites were lost from previously proposed upland camping locations near wetland areas at eastern and northern edges of Area 3.

Area 3:		
January 2010 Layout	October 2010 Layout	Change In Layout
Area 9.6± Acres	8.9± Acres	-0.7± Acres
2 Facilities Areas	3 Facilities Areas (Existing)	Existing Facility Included
20 RV Campsites	26 RV Campsites	+6 RV Campsites
120 Walk-In Tent Campsites	95 Walk-In Tent Campsites	-25 Walk-In Tent Campsites
Total 140 Campsites	Total 121 Campsites	-19 Campsites



Modified Area 1 Developable Area

Proposed Camping Areas

Area 1 with 25 ft. Wetland Buffers & 50 ft. Central Dune Scrub Buffer: 3.75 ac.

Area 1 with 100 ft. Wetland Buffers & 50 ft. Central Dune Scrub Buffer: 2.4 ac.

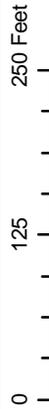
Wetlands

Central Dune Scrub



Area 2

Area 1



All Locations Approximate.
For Illustrative Purposes Only.
Source: Habitats from Monk and Asso. 2010

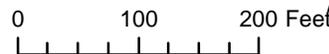


Modified Area 2 Developable Area

-  Proposed Camping Areas
-  Area 2: 12.06 ac
-  Wetlands
-  Foredune



All Locations Approximate.
For Illustrative Purposes Only.
Source: Habitats from Monk and Asso. 2010



Modified Area 3 Developable Area

-  Proposed Camping Areas
-  Area 3 with 100 ft. Wetland Buffer: 5.84 ac.
-  Wetlands
-  Foredune

Note: Walk-in tent camping only on bare sand between remnant foredune patches.



Area 5

Area 4

Modified Area 4 Developable Area

-  Proposed Camping Areas
-  Area 4 with ESHA Buffers: 11.88 ac.
-  Man Made Ditch
-  CRLF Corridor 150ft. Buffer
-  CRLF Pond 300 ft. Buffer
-  Wetlands
-  Foredune
-  Central Dune Scrub

Area 4 Development Conditions:
 100 ft. Wetland Buffers
 300 ft. CRLF Pond Buffer
 10 ft. Ditch Buffer
 50 ft. Central Dune Scrub Buffer



PARTNERS FOR FISH AND WILDLIFE
COOPERATIVE AGREEMENT
between the
U.S. FISH AND WILDLIFE SERVICE
and
LAWSON'S LANDING, INC.

RECEIVED
JAN 05 2010
SACRAMENTO FISH
& WILDLIFE OFFICE

FWS Agreement No.: 81420-A-J503
Charge Code: 81420-1121-8DSP
Amount Obligated: \$25,000 FY 2009
Cooperator Tax Identification No.: 68-0369462
CFDA No. 15.631
Expiration Date: December 31, 2019

I. TYPE OF AGREEMENT

Grant
 Cooperative Agreement

II. TYPE OF ORGANIZATION

State, Local or Indian Gov..
 Non-Profit Organization
 Higher Education Inst.
 Private Individual
 Business Organization

III. PARTICIPANTS

Funding Organization:

U.S. Fish and Wildlife Service
Sacramento Fish and Wildlife Office
2800 Cottage Way, Room W-6205
Sacramento, CA 95825-1888

Cooperator Organization:

Lawson's Landing, Inc.
P.O. Box 67
Dillon Beach, CA 94929-0067

IV. PROJECT OFFICERS

FWS Project Biologist:

Name: Kate Symonds
Title: Fish & Wildlife Biologist
Phone: (707) 578-8515
FAX: (707) 578-3435
kate_symonds@fws.gov

Cooperator:

Name: Mike Lawson &
Carl W. (Willy) Vogler
Title: Owners
Phone: (707) 878-2443 (Main)
FAX: (707) 878-2942
jlawson799@earthlink.net
wvogler@gmail.com

Alt: Kathy Brown, Coordinator
Sacramento Fish & Wildlife Office: (916) 414-6600

V. PURPOSE

This agreement will support the implementation of a western snowy plover (*Charadrius alexandrinus nivosus*) protection program at Lawson's Landing, Marin County, California. The program is a habitat protection and species recovery project accomplished primarily through education and management of beach visitors to reduce human-related disturbances to western snowy plovers on Dillon Beach. Specific work to be implemented is described in the proposal entitled "Snowy Plover Program at Lawson's Landing" in "Related Attachments." The overall project will support recovery actions for the federally threatened western snowy plover through educational programs to beachgoers to reduce disturbance to plovers and implementing beach habitat enhancement activities at Lawson's Landing.

VI. AUTHORITY

This Cooperative Agreement (Agreement) between the U.S. Fish and Wildlife Service (Service) and Lawson's Landing, Inc. (Cooperator) is entered into under the authority of Section 1 of the Fish and Wildlife Coordination Act (48 State/401 as amended; 16 U.S.C. 661 et seq.) and 31 U.S.C. 6301-6308, and the Partners for Fish and Wildlife Act (Public Law: 109-294). Habitat enhancement and education activities conducted through this Agreement will benefit the people of the United States by restoring and protecting public trust resources, including the federally threatened bird species and other migratory shorebirds. The Cooperator is chosen because their land supports the western snowy plover and they are willing to work with the Service to support and conduct actions on their land which will contribute toward the recovery of the western snowy plover.

VII. FUNDING INFORMATION

The Service will cost-share up to \$25,000 to be reimbursed to the Cooperator for the work described in the proposal included in "Related Attachments." The Cooperator shall provide its cost-share contribution as described in the proposal in "Related Attachments." Funding from the Service will be provided on a reimbursable basis as the work progresses and upon presentation to the Service of itemized bills, receipts, and/or documentation of other expenses, and paid as a direct deposit via electronic funds transfer into the Cooperator's designated bank account.

Nothing herein shall be considered as obligating the Service to expend funds or otherwise obligate the Service for the future payment of money in excess of appropriations authorized by law and administratively allocated for the activities associated with this agreement.

VIII. TERM OF AGREEMENT

This agreement will become effective upon the date of the last signature and will expire December 31, 2019. All monies must be spent by July 1, 2014.

IX. SPECIFIC OBLIGATIONS OF EACH PARTY

A. The Service shall:

1. Work cooperatively with the Cooperator to carry out this agreement to participate in wildlife habitat improvement activities to be conducted on private land that are mutually beneficial to the Service and the Cooperator;
2. Provide \$25,000 of Partners for Fish and Wildlife Program funds in the manner put forth in the section above titled "Funding Information;"
3. Provide technical assistance as needed to the Cooperator regarding project design, wildlife biological needs, and establishment and management of snowy plover habitat and other native habitats. Assist in achieving compliance with the Federal Endangered Species Act, Clean Water Act, National Historic Preservation Act, and other Federal regulations as they pertain to the project activities, pursuant to this agreement. The Service will also provide technical assistance to coordinate proposed project activities with state and local permitting agencies to facilitate such approvals;
4. Provide Cooperator with copies of monitoring reports and other information regarding fish and wildlife habitat restoration activities on participating lands during the course of fulfilling this and other related agreements;
5. Receive requests for reimbursement from the Cooperator and process the paperwork for payment. Determination of acceptability will be made by the FWS Project Biologist;
6. Assume no liability for damage or injury other than that caused by its own negligence, on the above project site. The Service does not assume jurisdiction over the premises by this Agreement. Lawson's Landing, as landowner, retains all rights to control trespass and retains all responsibility for taxes, assessments, and damage claims; and
7. Conduct periodic site visits with the Cooperator to determine how the project activities are functioning over time.

B. The Cooperator shall:

1. Use funding with this agreement to implement the work plan detailed in the project proposal and budget included under "Related Attachments." Any deviations from the proposal and budget must be presented and approved by the Service before implementation (See Section XV, Modification Procedures);
2. Obtain all applicable federal, state, and local environmental regulatory permits in support of activities conducted under this Agreement;
3. Work with the Service to support snowy plover protection and educational efforts as described in "Related Attachments" on the site and ensure that any plover habitat

enhancements remain intact for a period of at least 10 years. The Service will not hold the Cooperator responsible for failure of project improvements caused by an act of nature outside the control of all parties. Acts of nature include, but are not limited to: floods, earthquakes, wildfires, and wind storms. However, because the beach environment is subject to extreme tides, wave surges, and winds, all reasonable efforts should be made to anticipate adverse weather conditions and adapt activities as necessary to ensure project elements (e.g., movable symbolic fencing) are not compromised;

4. Identify verbally or in writing the contribution of funds made by the Service to the Cooperator during public presentations, public forums, reports or other information published about the program;
5. Provide the Service with electronic updates or reports related to this restoration project that are required to be prepared by any other funding or permitting entities.
6. Assure that no outstanding property rights, easements, liens, or similar restrictions will interfere with fulfillment of the project and this Agreement;
7. Ensure that the funds provided by and activities conducted pursuant to this Agreement are not to replace, supplement or otherwise contribute to any mitigation or compensation that may be required of Lawson's Landing or other parties as a result of development or other activities that impact habitat on the project site; and
8. Agree to provide to the Service, its agents, or assignees the right to enter the project area at reasonable times to inspect completed work subject to notification of, and accompanied by, the Cooperator.

X. INVOICING/ACCEPTANCE PROCEDURES

All Cooperators not currently receiving funds electronically from the Department of the Interior or Fish and Wildlife Service are responsible for obtaining a DUNs number for free by either calling 1-800-333-0505 or at <http://www.dnb.com/eupdate/dunsform> and registering at www.ccr.gov.

The Cooperator will coordinate with the FWS Project Biologist (identified on the first page of this Cooperative Agreement), at least 10 days prior to submitting invoices to the Service Cooperative Agreements Assistant, to arrange site visits and clarify any necessary project documentation. The Service Contracting Officer will process invoices only after receiving verification from the FWS Project Biologist that the project documentation is acceptable.

Reimbursement requests must be accompanied by copies of receipts and documentation of actual expenses.

Upon acceptance of the terms and conditions of this agreement, the Cooperator will submit requests for payment using Standard Form 270, Request for Advance or Reimbursement, or comparable invoicing form no more frequently than monthly. Standard Form 270 can be found at www.omb.gov. Payments will be made on the basis of acceptable documentation presented

for work accomplished. Ten percent of the total amount of the agreement may be withheld until all requirements of the agreement are accomplished. A Final Invoice may be submitted for the 10% withheld once all requirements are approved.

Requests for payment shall be submitted to:

Cooperative Agreements Assistant and copies to:
U.S. Fish and Wildlife Service
Sacramento Fish and Wildlife Office
2800 Cottage Way, Room W-2605
Sacramento, CA 95825-1888

Kate Symonds
Fish & Wildlife Biologist
U.S. Fish and Wildlife Service
777 Sonoma Avenue, Rm 325
Santa Rosa, CA 95404
kate_symonds@fws.gov

This Agreement is intended to support a particular project for a specified period of time. Any portion of funds not expended by the expiration date of this agreement shall be returned to the Service, including any interest earned on that amount (subject to provisions of applicable OMB Circular or 43 CFR Part 12 Subpart, as referenced in "Applicable Regulations" section of this agreement).

XI. APPLICABLE REGULATIONS

A. The Cooperator must submit with this agreement Standard Form 424B, Assurances Non-Construction Programs. In addition to the assurances listed on Standard Form 424B, the Cooperator certifies compliance with the following regulations, as applicable, incorporated by reference with the same force and effect as if they were provided in full text. Failure of a Cooperator to comply with any provision may be the basis for withholding payments for proper charges made by the Cooperator and for termination of support.

1. OMB Circular A-102, Grants and Cooperative Agreements with State and Local Governments as codified at 43 CFR Part 12, Subpart C
2. OMB Circular A-110, Uniform Administrative Requirements for Grants and Agreements With Institutions of Higher Education, Hospitals, and Other Non-Profit Organizations as codified at 43 CFR Part 12, Subpart F
3. OMB Circular A-21, Cost Principles for Educational Institutions
4. OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments
5. OMB Circular A-122, Cost Principles for Non-Profit Organizations
6. OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations
7. 43 CFR Part 12, Subpart D B Governmentwide Debarment and Suspension (Nonprocurement) and Governmentwide Requirements for Drug Free Workplace

8. 43 CFR Part 12, Subpart E B Buy American Requirements for Assistance Programs.
9. 43 CFR Part 18 B New Restrictions on Lobbying
10. 48 CFR Part 31.2 - Contracts with Commercial Organizations
11. 48 CFR Part 52.215.2 - Audit and Records - Negotiation

Copies of the above documents are available at the following websites:

<http://www.whitehouse.gov/OMB/circulars/index.html> or www.doi.gov/pam/pamfaeg.html

B. Small Business Policy

Reference 505 DM 3.5 C(1)(a):

It is a National policy to award a fair share of contracts to small and minority business firms. The Department of the Interior is strongly committed to the objectives of this policy and encourages all Cooperators of its grants and cooperative agreements to take affirmative steps to ensure such fairness.

1. The grantee and sub-grantee shall take all necessary affirmative steps to assure that minority firms, women's business enterprises, and labor surplus area firms are used when possible.

2. Affirmative steps shall include:

- (i) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

- (ii) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

- (iii) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority business, and women's business enterprises;

- (iv) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority business, and women's business enterprises;

- (v) Using the services and assistance of the Small Business Administration, and the Minority Business Development Agency of the Department of Commerce as appropriate, and

- (vi) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in (2)(i) through (v) above.

XII. TERMINATION

This agreement may be terminated by either party upon 90 days advance written notice to the other party(ies). However, if the Cooperator(s) terminates the agreement before its expiration, or if the Cooperator should materially default on these commitments, then Cooperator agrees to reimburse the Service prior to final termination for the prorated costs of all project elements conducted on the land through this agreement. For these purposes, the total cost of the elements to the United States are agreed to be \$25,000.

XIII. MODIFICATION PROCEDURES

Modifications to this agreement may be proposed by either party and shall become effective upon written concurrence of all parties. Work completed prior to approval of a modification is done at the Cooperator's risk, without expectation of reimbursement.

Should the Cooperator be unable to complete the provisions of this agreement, all monies provided by the Service which prove to be cancelable obligations or unallowable in accordance with applicable administrative and cost principle regulations (as referenced in the "Applicable Regulations" section of this agreement) or the approved budget, shall be refunded to the Service.

XIV. SPECIAL PROVISIONS

Seat Belt Policies and Programs: Cooperators of grants/cooperative agreements and/or sub-awards are encouraged to adopt and enforce on-the-job seat belt use policies and programs for their employees when operating company-owned, rented, or personally-owned vehicles. These measures include, but are not limited to, conducting education, awareness, and other appropriate programs for their employees about the importance of wearing seat belts and the consequences of not wearing them.

Greening Policies and Programs: In accordance with Executive Order 13101 "Greening the Government Through Waste Prevention, Recycling and Federal Acquisition," Cooperators of grants/cooperative agreements and/or sub-awards are encouraged to actively and systematically protect the natural processes that sustain life by whenever possible, incorporating environmentally preferable products in their activities. These measures include, but are not limited to, re-refined oil for all vehicles and heavy equipment, diverting solid waste from disposal in landfills through recycling and use of materials that reduce greenhouse gas emissions.

XV. RELATED ATTACHMENTS

Project description and preliminary budget.

XVI. SIGNATURES

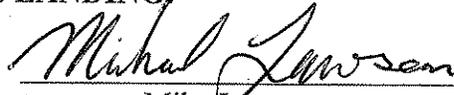
FOR THE U.S. FISH AND WILDLIFE SERVICE:

By: Signature:  Date: 12/21/2009
Susan K. Moore

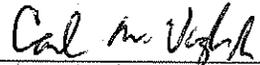
ACTING

Title: Field Supervisor, Sacramento Fish and Wildlife Office

FOR LAWSON'S LANDING:

By: Signature:  Date: 1/04/10
Mike Lawson

Title: Owner, Lawson's Landing.

By: Signature:  Date: 12-31-09
Carl W. Vogler, Jr.

Title: Owner, Lawson's Landing

FWS CONTRACT SUFFICIENCY REVIEW:

By: Signature:  Date: 12/14/2009
Jody Auerbach FWS: P-572

Title: Contracting Officer

RELATED ATTACHMENTS

Project Description

Fiscal Year 2009 Partners for Fish & Wildlife Program - Director's Deferred Funding

Project Title: Snowy Plover Program at Lawson's Landing

Project Background

Once numerous on sandy beaches throughout California, only a few thousand federally threatened western snowy plovers of the Pacific Coast population (*Charadrius alexandrinus nivosus*) survive on California's coastline. Habitat degradation and destruction, human disturbance, and predation comprise the primary threats that have sent the number of western snowy plovers plummeting throughout their ranges over the last several decades. One of the major causes of decline is the abandonment of nesting areas as a result of coastal development and prolonged human disturbance from recreational use of beaches. Fortunately, human disturbance to snowy plovers can be greatly reduced or eliminated through education and management of beach visitors.

Dillon Beach is a small oceanside enclave in rural West Marin County. The main economic activity is Lawson's Landing, a popular privately owned recreational campground and boat launch which can accommodate up to an estimated 5,000 visitors on busy summer and holiday weekends. Lawson's Landing also has one of the largest wintering populations of western snowy plovers between San Francisco and the northern end of its range in Washington State with upwards of 120 plovers between December and January. This beach has seasonally heavy recreation use, which coincides with the plover's breeding season. A few observations have been made in the past 14 years of breeding behavior and at least one nest scrape; however no plover nests have been documented. Snowy plover education programs similar to what we have proposed have been implemented successfully elsewhere in the range of the species to reduce disturbance and have resulted in increases in wintering populations and the reestablishment or expansion of plover breeding on beaches with high recreation uses. We believe implementation of a snowy plover program at Lawson's Landing would have the potential to at least improve physiological condition of wintering plovers to improve their breeding success elsewhere. The beachside education and protection measures are essential for this to occur and are a proven approach to enhance the survival and recovery of this species.

Project Goals

The Service's Partners for Fish and Wildlife Program (Partners Program) is working with Lawson's Landing, a privately owned campground and livestock ranching operation located at the mouth of Tomales Bay in Marin County to develop and implement a Snowy Plover Program. The program would (1) foster voluntary actions of beachgoers to reduce disturbance to the federally threatened western snowy plover; (2) increase public awareness of this coastal resource; to (2) improve habitat conditions to attract more wintering plovers and improve physiological condition of wintering plovers to increase their breeding success at their breeding grounds elsewhere, while allowing for compatible shoreline recreation. The efforts to reduce disturbance to plovers through public education and promoting recovery actions will also benefit a host of other

shorebirds that share their habitat.

When disturbance to plovers is reduced, the potential exists for wintering plovers to remain to nest instead of leaving to nest at quieter beaches. While the establishment of a new breeding population might be desirable for species recovery, it is not specifically a goal of this project as it may not result in highly successful hatching and fledging rates given the limited resources anticipated for this project to counter plover egg and chick predators. The rationale is more fully described later in this document.

Proposed Approach

The proposed program for Lawson's Landing is based on snowy plover programs that have been developed and successfully implemented elsewhere in California. In some areas, education of beachgoers and the use of symbolic fencing around core habitat areas has led to a 90% drop in disturbance rates to the plovers while still allowing compatible beach recreation, such as at Coal Oil Point Reserve near U.C. Santa Barbara. Such programs have led to increases in wintering flock sizes and in some cases increases in numbers of nesting pairs and improved fledging rates.

We propose to build upon the experience at Coal Oil Point Reserve to tailor a program to best fit the local conditions and resources at Lawson's Landing in rural west Marin County. While the two sites are different, some similarities exist including having public access generally concentrated in two points, and plovers roosting in a relatively small area, which makes protecting a small area of habitat more feasible. However, one of the challenges at Dillon Beach compared to plover programs located in more urban areas is that there are far fewer residents from which to recruit volunteer plover docents in this rural part of Marin County. Therefore, our outreach and habitat protection efforts are envisioned to be implemented primarily by a part time Plover Coordinator who would be largely responsible for conducting the beachside outreach and protection efforts. This will be more cost efficient because of the tremendous amount of time needed to recruit, train, and retain volunteers from what appears to be a very small pool of local residents. That said, if the Plover Coordinator, with assistance from the Service staff and other project partners, is able to enlist volunteer plover docents for Lawson's Landing without exhaustive efforts, such an opportunity would be welcomed to help augment the beachside education efforts.

The Partners Program will work with Lawson's Landing to provide technical assistance and cost-share funding to develop and implement a snowy plover program at Lawson's Landing. The Plover Coordinator (as a working job title) will be hired or contracted by Lawson's Landing and be trained by the Service Partners biologist, and/or others with plover outreach experience (e.g., PRBO, Half Moon Bay State Parks) to implement the outreach and plover protective measures. The program proposes to achieve its goal using beachside outreach (approx. 90% of outreach) and outreach within surrounding communities to interested groups (10% of the outreach efforts); and implementing protective measures on the beach such as symbolic fencing around the main roost area, signage, and encouraging compliance from dog owners with the existing leash ordinance.

We will use current information on snowy plover and human use of the beach at Lawson's

Landing to design a plover program that best utilizes the funding resources. Efforts would be placed on identifying the perimeter of and installing symbolic fencing in the main wintering roosting area, redirecting beach access around the fenced (or otherwise designated) plover area (wetted beach always stays open), installing inexpensive signs (easy to replace if vandalized) at the main beach access points and by the plover area to inform visitors of the protections, and to concentrate the Coordinator's on-site time to coincide with the day and the time of day when visitor numbers are highest.

To introduce and gradually accustom beach visitors to the plover protection measures, these measures may be implemented in stages over several months with the order and methods determined in consultation with the Cooperator. The first stage, for example, may be having educational signs at the gate and store and the Plover Coordinator on the beach on key weekends as a naturalist with a spotting scope, informing beachgoers of the plight of the plover and offering the public opportunities to view plovers through the scope. Simple signs informing beachgoers of any detours around the roost area and closure of any egress trails would be installed before setting up symbolic fencing, for example.

Outreach efforts will generally occur year round with an emphasis during winter weekends and early and late summer weekends, particularly the months leading up to the beginning of the breeding season to monitor for any breeding attempts and to continue the outreach and protective measures should a nest appear. The Plover Coordinator will develop outreach materials and signage, although there are a lot of examples from State Parks and at westernsnowyplover.org, including downloadable docent manuals, signs, and more. The Plover Coordinator will be provided a spotting scope and/or binoculars to help beachgoers identify the snowy plover and teach them about their biology and natural history. The Plover Coordinator will be trained to explain the dynamics of the beach habitats and explain the importance of the protective measures such as the plover fencing, signs, or complying with the existing leash ordinance. The Plover Coordinator will coordinate with the landowners and the Service on all aspects of the program. Outreach presentations will be given to at least 10 community/school groups during the course of the grant period and will also serve as a means for recruiting volunteer docents. The Service will provide technical assistance to Lawson's Landing on all aspects of this program.

Habitat management activities will include removing trash, leaving driftwood and wrack in place for sheltering plovers from the wind and foraging, respectively, disassembling driftwood structures to reduce predator perches, and selected removal of patches of nonnative European beachgrass (*Ammophila arenaria*) that is encroaching into plover roosting habitat. The latter is intended to address not the tall foredunes, but the patches of beachgrass that are invading seaward of the foredunes in the vicinity of the roost area.

People served by this program are those who vacation at Dillon Beach and Lawson's Landing and primarily include families, including lower income families and others, from all age groups who enjoy outdoor vacations. Many campers are from the Central Valley, while the day visitors are most likely from Sonoma and other North Bay Area counties. The potential exists to reach up to 20,000 people in a two year period.

We will investigate whether permits are need from the County of Marin or the Coastal

Commission to seasonally erect plover fencing on the beach. However, it is our understanding that seasonal fencing does not require a permit, but this will be verified. No other permits are anticipated to be needed for this program. The Service will ensure its actions are in compliance with the Federal Endangered Species Act of 1973, as amended, and the Migratory Bird Treaty Act, but we do not anticipate internal formal consultation for the outreach and protection program at this time.

The Service and Lawson's Landing are working on developing a program entitled "Conservation Strategy for the Pacific Coast population of the western snowy plover at Dillon Beach, California (Conservation Strategy)". The Partners Program project, which is the subject of this Cooperative Agreement is intended to work in parallel with the Conservation Strategy but is not a requirement of the Conservation Strategy, which is still under development.

We will also continue to investigate and seek additional funding to help sustain outreach and protection efforts begun during this project. We would anticipate that Lawson's Landing and the Plover Coordinator would also seek additional funding and cost-share opportunities from other potential project partners to further the program. Fundraising would ideally comprise a minor component of the Project Coordinator's time (<5%).

When Service or other outside funding is no longer available, we anticipate continuing to work with Lawson's Landing to ensure continuation of their own efforts from this program to reduce impacts to plovers from their ongoing camping operations. Examples include reducing trash on the beach, discouraging the removal of driftwood and wrack, discouraging use of trails from the campground to the roost area, etc.

As discussed earlier in this document, the program carries the possibility that plovers may nest at Lawson's Landing, but that this is not a specific goal of this program. As seen repeatedly throughout the range of the snowy plover, the presence of plover eggs and chicks attracts a wide range of avian and mammal predators (e.g., ravens, crows, gulls, raccoons, skunks) that forage day and/or night. Once a plover can fly off on its own (after a few months) it is rarely vulnerable to predation. However, it has been absolutely critical during the breeding season with eggs and chicks present to implement timely predator control. Usually this involves removing the offending animal(s) early in the breeding season and to remove trash and anything predators can hide behind or perch upon. PRBO plover biologists Gary Page and Lynne Stenzel believe that plovers that winter at Lawson's are more likely to breed successfully at other beaches where there is already a predator control program in place, such as the State Park beaches in Monterey County, where many of Lawson's plovers are known to breed, as indicated by banded birds. Already there is a presence of crows and ravens at Lawson's Landing and nesting by plovers is unlikely to be successful unless predator control can be implemented. The need for predator control will be evaluated during the course of the project and may be implemented on a case-by-case basis. For the purposes of this project the emphasis will be on outreach to beach visitors and reducing disturbance to wintering plovers.

Proposed Two-Year Project Timeline

January 2010 ó June 2010:

- The Partners Program biologist and Lawson's Landing will work together to refine the work plan. The Plover Coordinator will be hired and trained and will begin collecting and developing outreach materials, procuring outreach equipment, and identifying the area to be fenced and signed. The Coordinator will begin weekly data collection on human use of the beach, document instances of disturbance to plovers, and conduct voluntary surveys of beachgoers for their knowledge of the snowy plover. Begin providing signs and outreach presence on the beach.

July 2010 ó Jan. 2012:

- Resume/continue beachside outreach program to coincide with plovers returning from outside breeding locations. Deliver up to four presentations to interested community groups. Train any volunteers to be docents.

Activities beyond the two-year time are expected to be similar each year until the Agreement expires. However, the Cooperator is encouraged to incorporate as much of the plover protection measures into their ongoing operations after the term of this Agreement.

Evaluation of Project Success

We will evaluate project success through the number of beachgoers contacted through the program, the increase in awareness by Dillon Beach visitors of the plight of the snowy plover, and in the actual reduction in disturbance events to plovers. A desirable goal would be the increase in the number of plovers that roost or winter at Lawson's Landing, but this can be affected by regional events (weather/climate) beyond our influence. We will develop a survey for beachgoers at the start of the program and at the end of the grant period to evaluate any change in public awareness and support for the program. The Plover Coordinator will also document numbers of plovers and incidences of disturbance during the two years each day the Plover Coordinator or docents are present to evaluate the effectiveness of the protection measures through time.

Proposed Two Year Budget for Snowy Plover Program at Lawson’s Landing

Total Project Budget						
Snowy Plover Program at Lawson’s Landing (2 Year Budget)						
				USFWS	Amount of Cost Share	Total Project Cost
PERSONAL SERVICES (estimated)						
Level of Staff	Number of Hours	Hourly Rate				
Plover Coordinator activities ¹	1565	\$20		\$18,000	\$13,300	\$31,300
Outreach Docents/Volunteers	Approx. 136	\$15 in-kind		-	\$2,000 est.	\$2,000
TOTAL PERSONAL SERVICES				\$18,000	\$15,300	\$33,300
OPERATING EXPENSES (estimated)						
Description	Number of Units	Units	Unit Price			
Materials and Supplies						
Docent/Coordinator Equipment ²	See below See below See below		\$1,970	\$1,970	-	\$1,970
Educational/Outreach Supplies ³			\$1,620	\$1,620	-	\$1,620
Fencing materials ⁴			\$2,860	\$2,860	-	\$2,860
Mileage - current rate ⁵	TBD	TBD	55 cents/mi.	\$550	\$500	\$1,050
Landowner Operational In-kind Assistance ⁷	TBD	TBD	\$6,700	-	\$6,700	\$6,700
TOTAL OPERATING EXPENSES				\$7,000	\$7,200	\$14,200
ADMINISTRATIVE OVERHEAD for FWS funds			10%	-	\$2,500 in-kind	\$2,500
GRAND TOTAL				\$25,000	\$25,000	\$50,000
SOURCE AND AMOUNT OF COST SHARE :				USFWS Partners for Fish and Wildlife Program		\$25,000
				Landowners (suggested cash minimum) ⁸		\$13,800
				Landowner assistance - in-kind match ⁷ (See next page.)		\$6,700
				Admin overhead as part of landowner cost-share		\$2,500
				Other volunteers (docents)		\$2,000
				Sum total of all sources of non-FWS cost share		\$25,000

1 Plover Coordinator Wage: (estimated 75 hrs a month average X 24 months x \$20/hour) = \$ (two years). (Alternatively, 50 hours a month for 30 months) = Position w/o benefits.

2 Coordinator/Docent Equipment = 1 spotting scope (\$400), 1 tripod for scope (\$100), 2 pair binoculars (2 x \$200 = \$400), t-shirt uniforms/nametags (\$240), field knapsack (\$60), rope for dog leashes (\$50), pens, clipboards, etc. (\$50), backpack sprayer and herbicide for small patches of European beachgrass (\$670) = \$1,970

3 Educational/Outreach Supplies = digital projector (\$700), brochures/flyers (\$400), simple signs for beach entrances (\$300), copying/printer expenses for a docent training manual (\$220) = \$1,620

4 Fencing Materials: Approx. \$1040 (4,000 feet cable rope \$0.26/ft) + \$1750 (350 metal rods @ approx. \$5 ea.) + \$70 (350 bolts @ \$0.20 ea) = \$2,860. This includes extra materials to account for some loss or damage.

5 Mileage: Over the 24 month grant period. Any mileage volunteers donate would serve as another potential source of cost-share.

6 Administrative Overhead = 10% to administer USFWS grant as part of Cooperator's cost-share.

7 Pending Cost Share by Landowner: Landowner may (1) waive the entrance fee for plover staff into Lawson's Landing (\$7/day x 100 days)=\$700; (2) Help install, maintain, and take down fencing 2 x/year with vehicle assistance (in-kind est. 80 hrs X \$25/hr) = \$2,000; (3) Collect trash on the beach and in campground to not attract plover predators (in-kind ext. 160 hrs x \$25/hr) = \$4,000; and (4) provide \$10,000 toward the plover program. This totals \$6,700 in-kind and (pending) \$10,000 cash.

8 Suggested minimum landowner's match to USFWS Partners for Fish and Wildlife Program Cost Share

Note: Although this project is intended to be a multi-year effort, current funding is spread over initial two years of operation; funding for additional years will be sought (from agencies, granting organizations, interested community groups, Lawson's Landing, etc.) with staff support from FWS as a component of the first two years of program coordination.

APPENDIX A
PLANTING AREAS (Referenced in Exhibit C)

1. VEGETATION ENHANCEMENT AREAS

1.1 Plant Palette B (Upland Community In Area 4)

Coyote Brush

(Baccharis pilularis)

Blue Blossom (also known as wild lilac)

(Ceanothus thyrsiflorus)

Hollyleaved Barberry

(Berberis pinnata ssp. pinnata)

Wax myrtle (also known as Pacific Bayberry)

(Morella californica; formerly known as Myrica californica)

1.2 Plant Palette C (Wetland Community In Area 4)

Mule fat

(Baccharis salicifolia)

Arroyo willow

(Salix lasiolepis)

Red alder

(Alnus rubra)

California wildrose

(Rosa californica)

1.3 Plant Palette D (Constructed Earthen Berm Along Area 2; Upland)

Coyote Brush

(Baccharis pilularis)

Blue Blossom (also known as wild lilac)

(Ceanothus thyrsiflorus)

Hollyleaved Barberry

(Berberis pinnata ssp. pinnata)

1.4 Plant Palette F (Existing Upland Between Area 1 And Non-Degraded Dune Slack)

Coyote Brush

(Baccharis pilularis)

Blue Blossom (also known as wild lilac)

(Ceanothus thyrsiflorus)

Hollyleaved Barberry

(Berberis pinnata ssp. pinnata)

Wax myrtle (also known as Pacific Bayberry)

(Morella californica; formerly known as Myrica californica)

2. RESTORATION AREAS

2.1 Restoration Area “A”

2.1.1 PLANT PALETTE G (ROAD RESTORATION AREA EAST OF AREA 1;DUNE SCRUB COMMUNITY)

Black Sage

(Salvia mellifera)

Blue Blossom (also known as wild lilac)

(Ceanothus thyrsiflorus)

Coyote Brush

(Baccharis pilularis)

Hollyleaved Barberry

(Berberis pinnata ssp. pinnata)

Reed grass

(Calamagrostis nutkaensis)

Western goldenrod

(Euthamia occidentalis)

2.2 RESTORATION AREA “B”

2.2.1 PLANT PALETTE E (CREATED CRLF CORRIDOR EAST OF AREA 2; WETLAND)

Mule fat

(Baccharis salicifolia)

Arroyo willow

(Salix lasiolepis)

Red alder

(Alnus rubra)

California wildrose

(Rosa californica)

2.3 Restoration Area “C”

2.3.1 PLANT PALETTE A (CRLF BUFFER; WETLAND COMMUNITY TRANSITIONING INTO UPLAND)

Wax myrtle (also known as Pacific Bayberry)

(Morella californica; formerly known as Myrica californica)

Coyote Brush

(Baccharis pilularis)

Blue Blossom (also known as wild lilac)

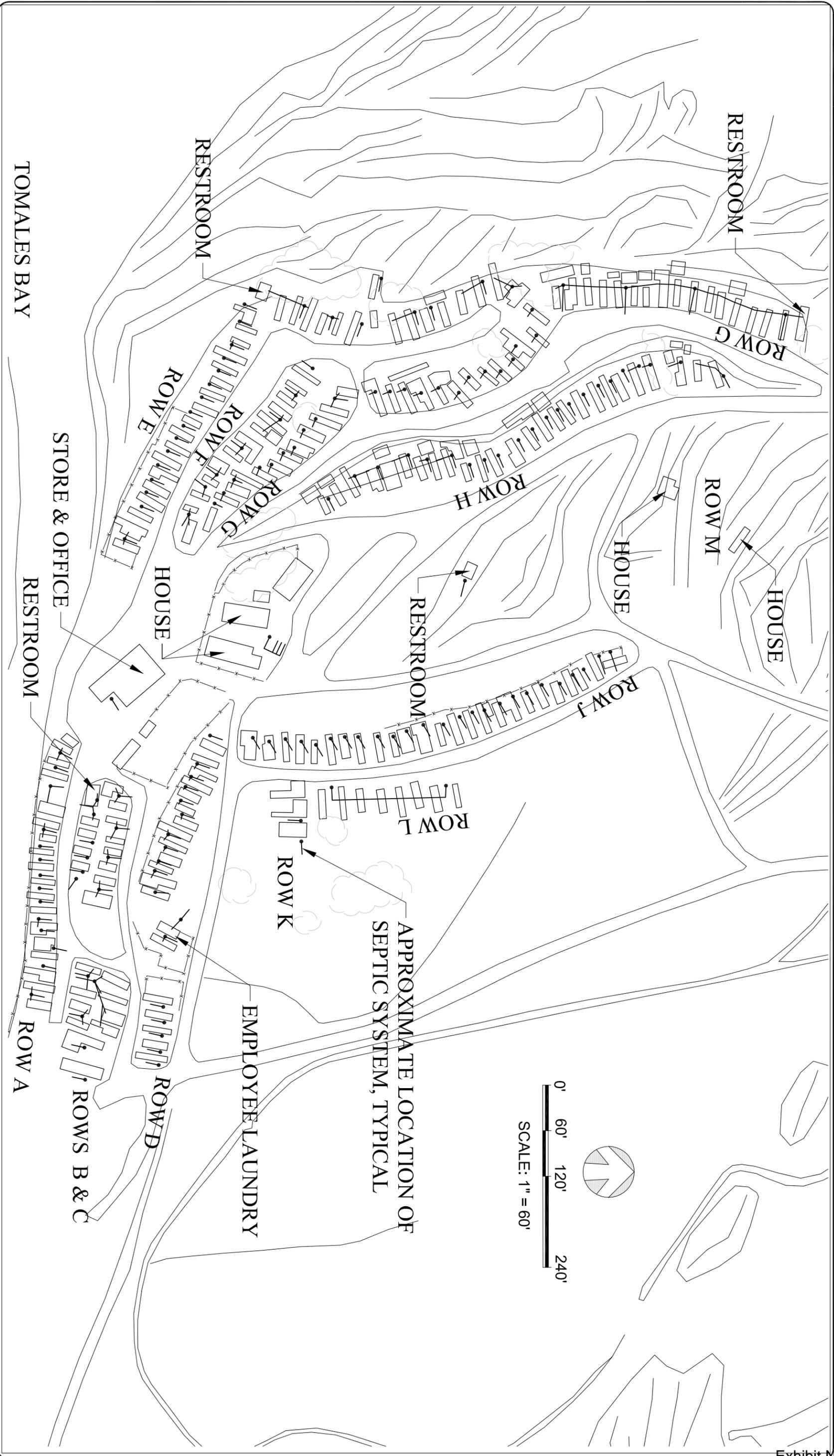
(Ceanothus thyrsiflorus)

Hollyleaved Barberry

(Berberis pinnata ssp. pinnata)

California wildrose

(Rosa californica)



LAWSON'S LANDING
 DILLON BEACH, CALIFORNIA

QUESTA ENGINEERING CORP.
 Environmental & Water Resources
 P.O. Box 70356 1220 Belknap Court Road Palm Bimini, CA 94907
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Sheet No.	Date	By	Description	Appr.	Design
1					CHN
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					NHH

SAND POINT EXISTING SEPTIC SYSTEMS

Size	Dwg. No.	Rev.
D	270246	0
Scale:	1" = 60'	
Date:	3/27/2008	
Sheet:	1 OF 1	

PRESSURE SEWER TO MAIN LIFT STATION AT RV DUMP STATION RESTROOM (R-1) AND DUMP STATION (DS-1) STEP TANKS ARE IN NORTH OF PLAN

GRAVITY SEWER COLLECTION LINE, TYP.

PRESSURE SEWER, TYP.

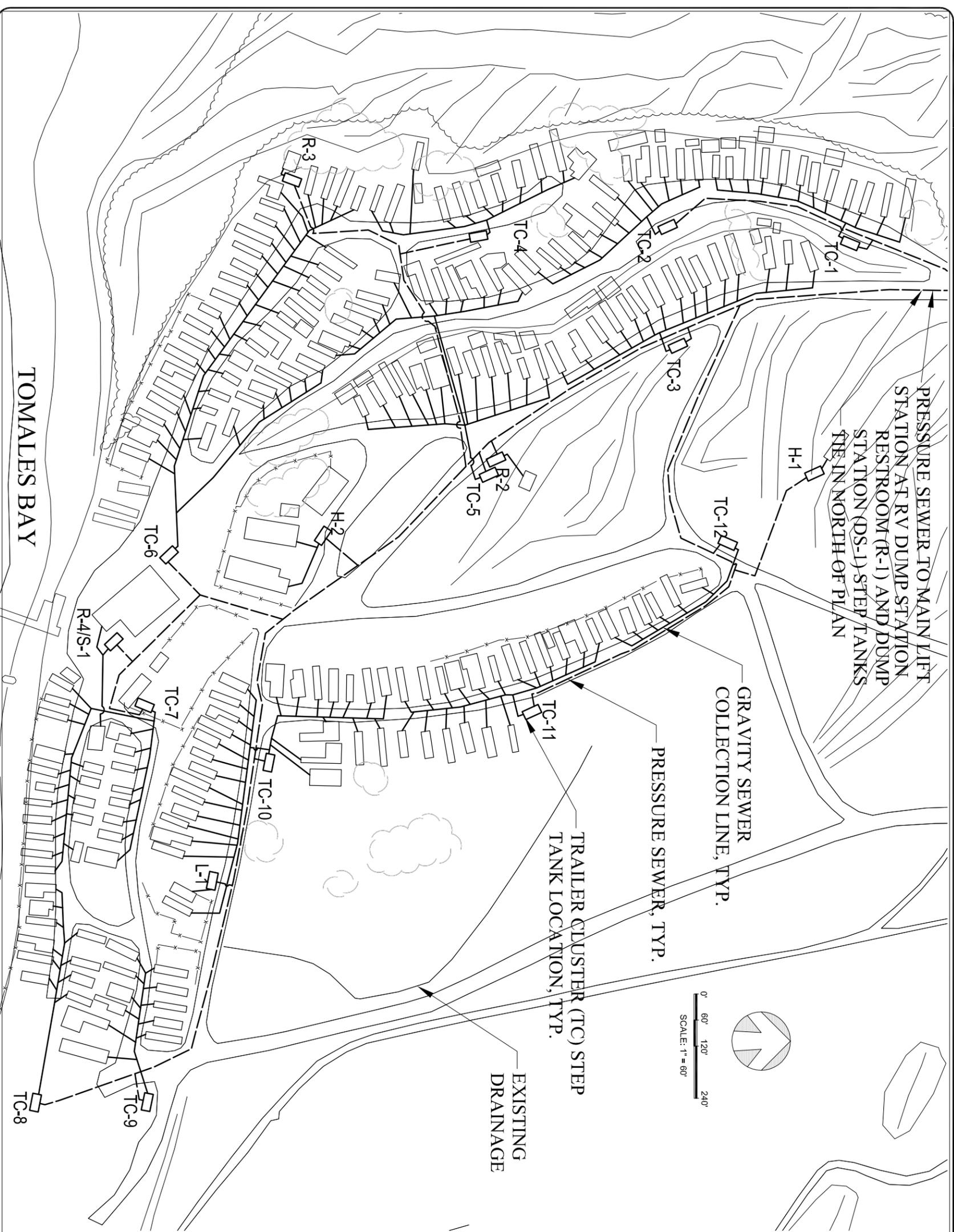
TRAILER CLUSTER (TC) STEP TANK LOCATION, TYP.

EXISTING DRAINAGE



LAWSON'S LANDING
WASTEWATER COLLECTION SYSTEM NOTES

1. PROPOSED COLLECTION SYSTEM IS A CLUSTER STEP SYSTEM, INCLUDING SEPARATE STEP (PUMPING) UNITS FOR THE FOLLOWING CONNECTIONS:
 - (12) TRAILER CLUSTERS, SERVING FROM 6 TO 40 CONNECTIONS PER CLUSTER (TC-1 THROUGH TC-12)
 - RESTROOMS (R-1 THROUGH R-4)
 - STORE (S-1)
 - LAUNDRY (L-1)
 - HOUSES (H-1, H-2)
 - RV DUMP STATION (DS-1)
2. CLUSTER STEP UNITS FOR TRAILERS CONSIST OF:
 - 4-INCH LATERAL SEWER TO EACH TRAILER
 - GRAVITY COLLECTION SEWERS (4 TO 8-INCH DIA.)
 - STEP UNITS CONSISTING OF SEPTIC TANK(S) FOR PRIMARY TREATMENT AND PUMP SYSTEM
 - STEP UNITS LOCATED FOR MINIMUM CONFLICT WITH ACTIVITIES AND USES, TO MEET MIN 50-FT SETBACK FROM WATER FEATURES, AND PROTECTED WITH BOLLARDS OR EQUAL.
 - SEPTIC TANKS CAPACITY = 2 X DAILY DESIGN FLOW
 - DUPLEX STEP PUMP UNIT W/RESERVE EMERGENCY CAPACITY AND TRANSFER SWITCH FOR PORTABLE POWER OPERATION
3. SEPARATE STEP UNITS ARE PROVIDED FOR STORE, LAUNDRY, HOUSES, AND RESTROOMS LOCATED ADJACENT TO EACH BUILDING.
4. STEP UNITS FOR RESTROOMS TO INCLUDE SURPLUS STORAGE CAPACITY FOR FLOW EQUALIZATION DURING PEAK FLOW PERIODS.
5. EFFLUENT FROM ALL STEP UNITS TO BE COLLECTED IN A COMMON PRESSURE SEWER LINE, LEADING TO A MAIN LIFT STATION AT VICINITY OF RV DUMP STATION. MAIN LIFT STATION TO INCLUDE FLOW EQUALIZATION, EFFLUENT FILTERS, AND HIGH HEAD PUMPS. FORCE MAIN FROM MAIN LIFT STATION WILL FOLLOW ENTRANCE ROAD AND TERMINATE AT OR NEAR THE TREATMENT PLANT SITE IN THE VICINITY OF THE SCALE HOUSE.



LAWSON'S LANDING

DILLON BEACH, CALIFORNIA



Environmental & Water Resources

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916.284.23
P.O. Box 7036 1220 Redwood Cove Road Palm Springs, CA 94807

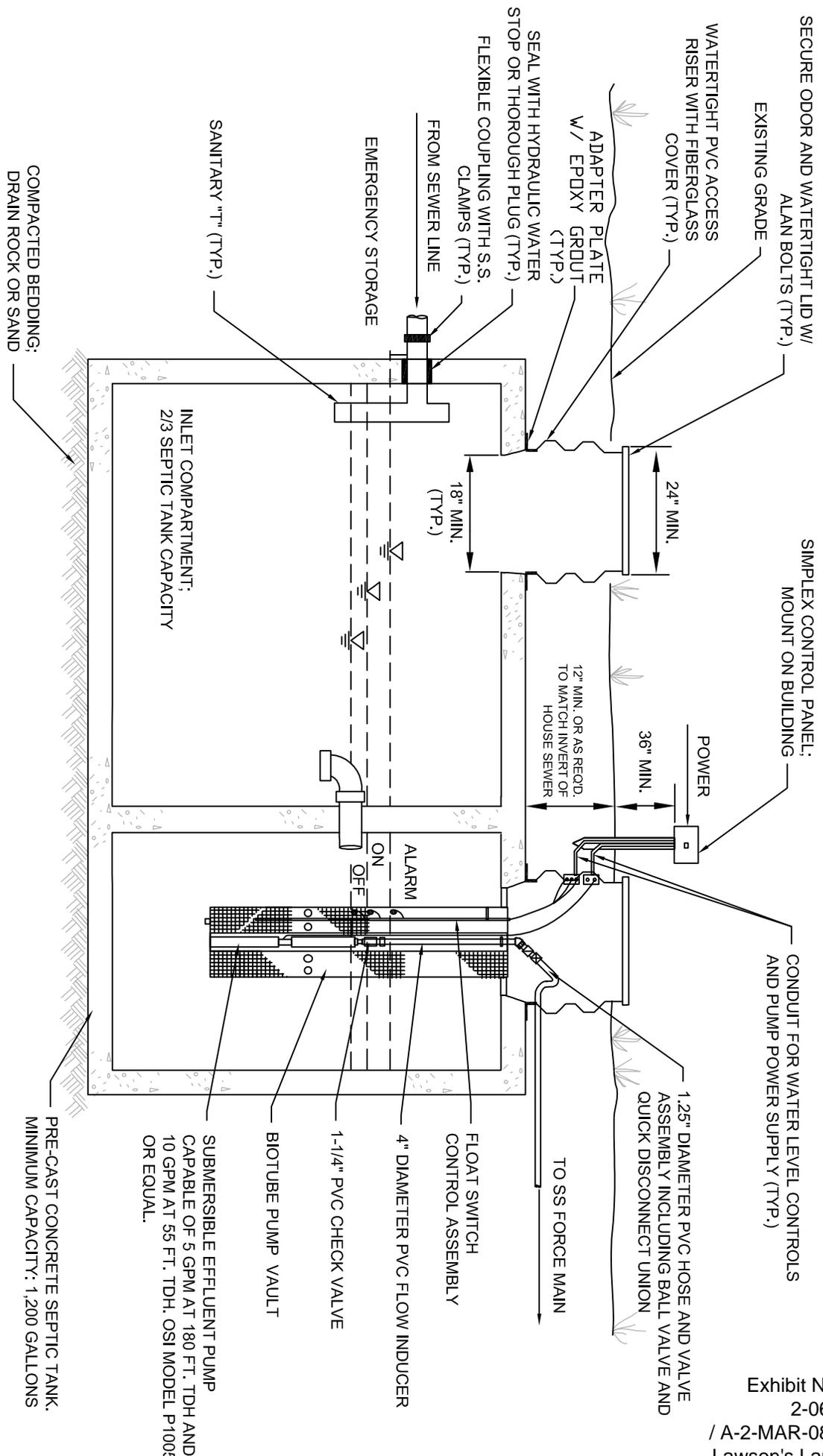
Sheet No.	Date	By	Description	Appr.

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Checked	NNH
Appr.	NNH

SAND POINT
PROPOSED STEP SEWER
SCHEMATIC PLAN

Size	Disp. No.	Rev.
D	270246	0
Scale:	1" = 60'	
Date:	4/4/2008	
Sheet	1 OF 1	

DRAFT



**SEPTIC TANK EFFLUENT PUMP (STEP) UNIT
W/ PVC ACCESS RISERS (NON-TRAFFIC AREAS)**

COMPACTED BEDDING;
DRAIN ROCK OR SAND

PRE-CAST CONCRETE SEPTIC TANK.
MINIMUM CAPACITY: 1,200 GALLONS

SUBMERSIBLE EFFLUENT PUMP
CAPABLE OF 5 GPM AT 180 FT. TDH AND
10 GPM AT 55 FT. TDH, OSI MODEL P1005
OR EQUAL.

BIOTUBE PUMP VAULT

1-1/4" PVC CHECK VALVE

4" DIAMETER PVC FLOW INDUCER

FLOAT SWITCH
CONTROL ASSEMBLY

TO SS FORCE MAIN

1.25" DIAMETER PVC HOSE AND VALVE
ASSEMBLY INCLUDING BALL VALVE AND
QUICK DISCONNECT UNION

CONDUIT FOR WATER LEVEL CONTROLS
AND PUMP POWER SUPPLY (TYP.)

36" MIN.

12" MIN. OR AS REQ'D.
TO MATCH INVERT OF
HOUSE SEWER

24" MIN.

18" MIN. (TYP.)

LAWSON'S LANDING

MARIN COUNTY, CALIFORNIA

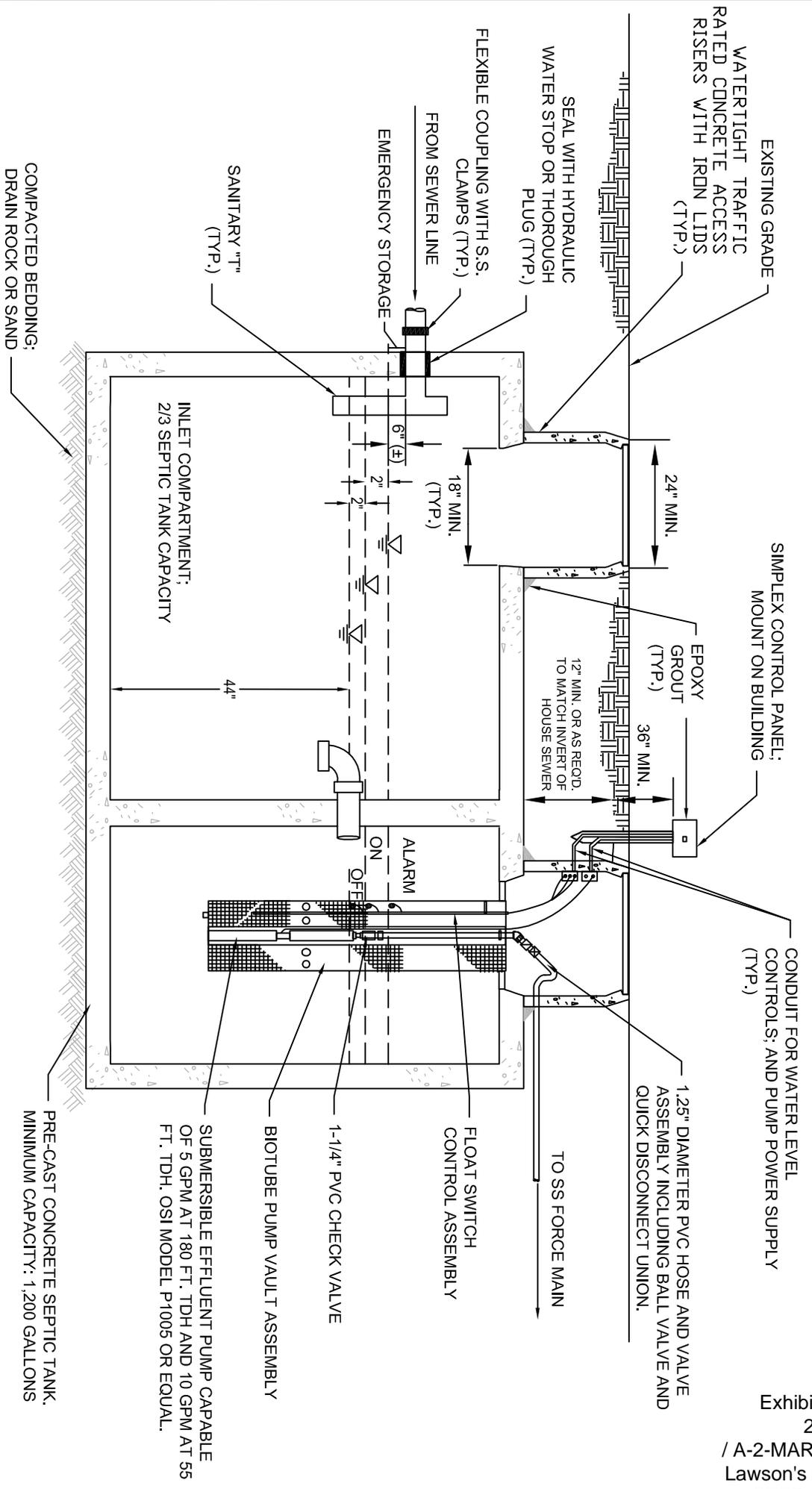
QUESTA
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QUESTA@questacorp.com

Design:	NH
Drawn:	AMI
Checked:	NH
App'd:	NH

**TYPICAL STEP UNIT
NON-TRAFFIC AREA**

LAWSON'S LANDING

**FIGURE
1**



**TRAFFIC-RATED SEPTIC TANK EFFLUENT PUMP (STEP) UNIT
W/ CONCRETE RISERS**

LAWSON'S LANDING
MARIN COUNTY, CALIFORNIA

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Drawn:	AMI
Checked:	NH
App'd:	NH

**TYPICAL STEP UNIT
TRAFFIC AREA**
LAWSON'S LANDING

**FIGURE
2**

Exhibit No. 23
2-06-018
/ A-2-MAR-08-028
Lawson's Landing
STEP systems

minimized or eliminated by limiting the irrigation amount to the estimated water requirements and directing any additional wastewater flow to the adjacent leachfield/dripfield area to the west for percolation and plant uptake. For example, for the peak usage month of July, to accommodate an average daily wastewater flow of 30,000 gpd, our current updated estimates indicate that approximately 24,500 gpd could be directed to the 6-acre sprayfield, with the remaining 5,500 gpd dispersed to the 1.5-acre leachfield/dripfield area.

Table 2. Irrigation Water Demand Summary

Month	Reference ETo		Average Daily Irrigation Demand for 6-acre Sprayfield* (gpd)
	inches per month	gallons per day per ft ²	
April	3.30	0.069	18,033
May	4.03	0.081	21,170
June	4.50	0.094	24,568
July	4.65	0.094	24,568
August	4.03	0.081	21,170
September	3.30	0.069	18,033
October	2.48	0.050	13,068

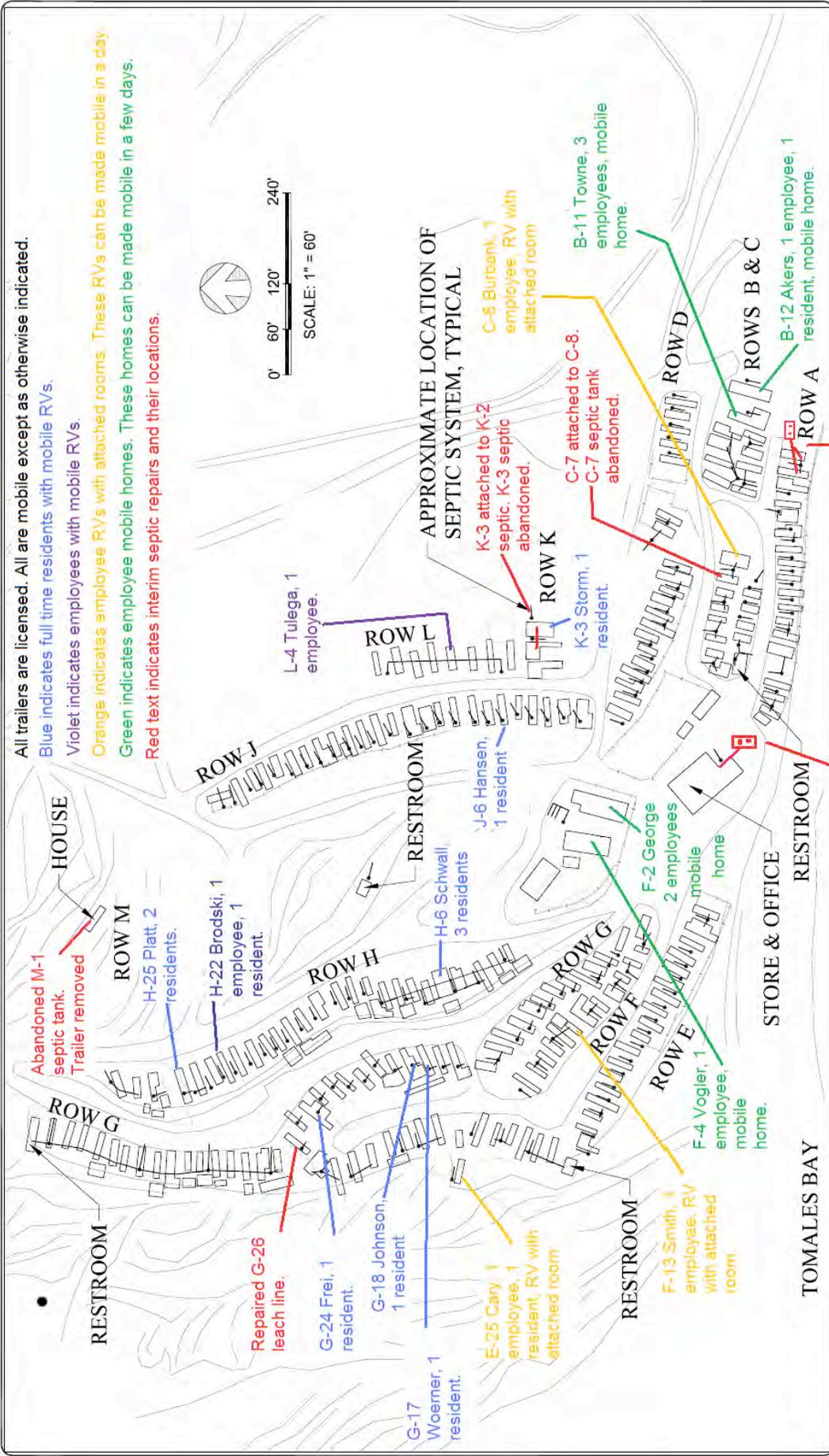
*1 acre = 43,560 ft²

Wastewater Flow Estimates. The reference in our January Status Report to 15,000 gpd for the winter leachfield/dripfield capacity and 30,000 gpd for the summer dry season was based on previous estimates of wastewater flow for historical activities at Lawson's Landing, as detailed in our Wastewater Facilities Plan Addendum, dated June 11, 2004. Our analysis was based on records of historical levels of camping/RV/trailer use. This includes records from the 1990s, supplemented with additional information from 2000 to 2003 when peak camping ranged between 700 to 1,000 vehicles during summer months. We also evaluated water use data to provide a conservative (safe) estimate of the total potential wastewater generation.

Based upon U.S. EPA estimates and Marin County regulations, the per unit volume of wastewater in gallons per day (gpd) for various uses at Lawsons Landing were estimated as follows:

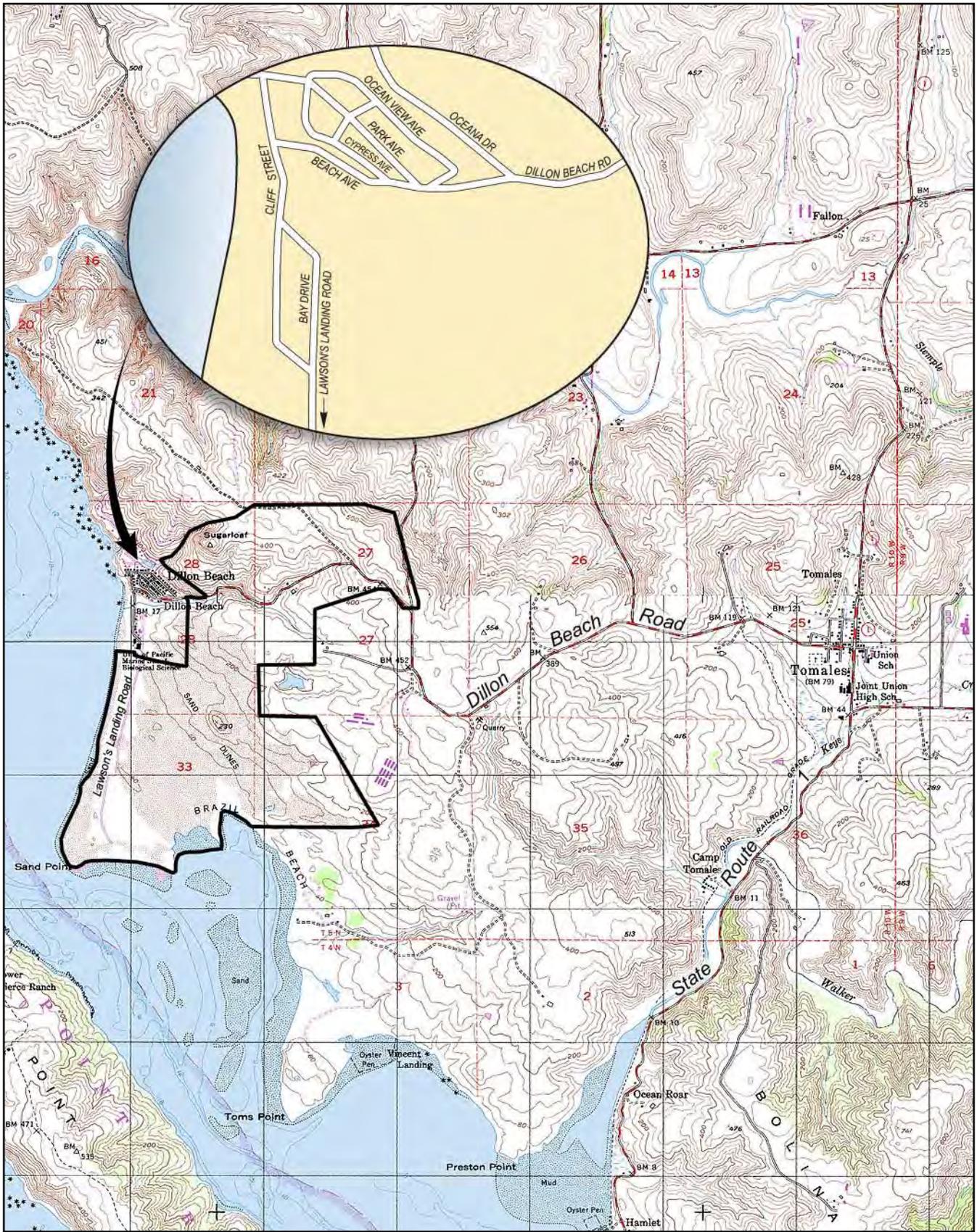
Residences and Mobile Homes	210 gpd/residence
Trailers	50 gpd/trailer
Camping	25 gpd/person
Day Use	10 gpd/person
Emolovees	15 gpd/person

Due to the wide fluctuation in occupancy and wastewater flows at Lawson's Landing, flow equalization would be incorporated in the system design to moderate flows during peak periods, by temporarily holding some of the water in storage or "surge" tanks.



LAWSON'S LANDING
 DEL MAR BEACH, CALIFORNIA

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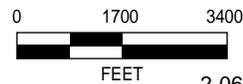


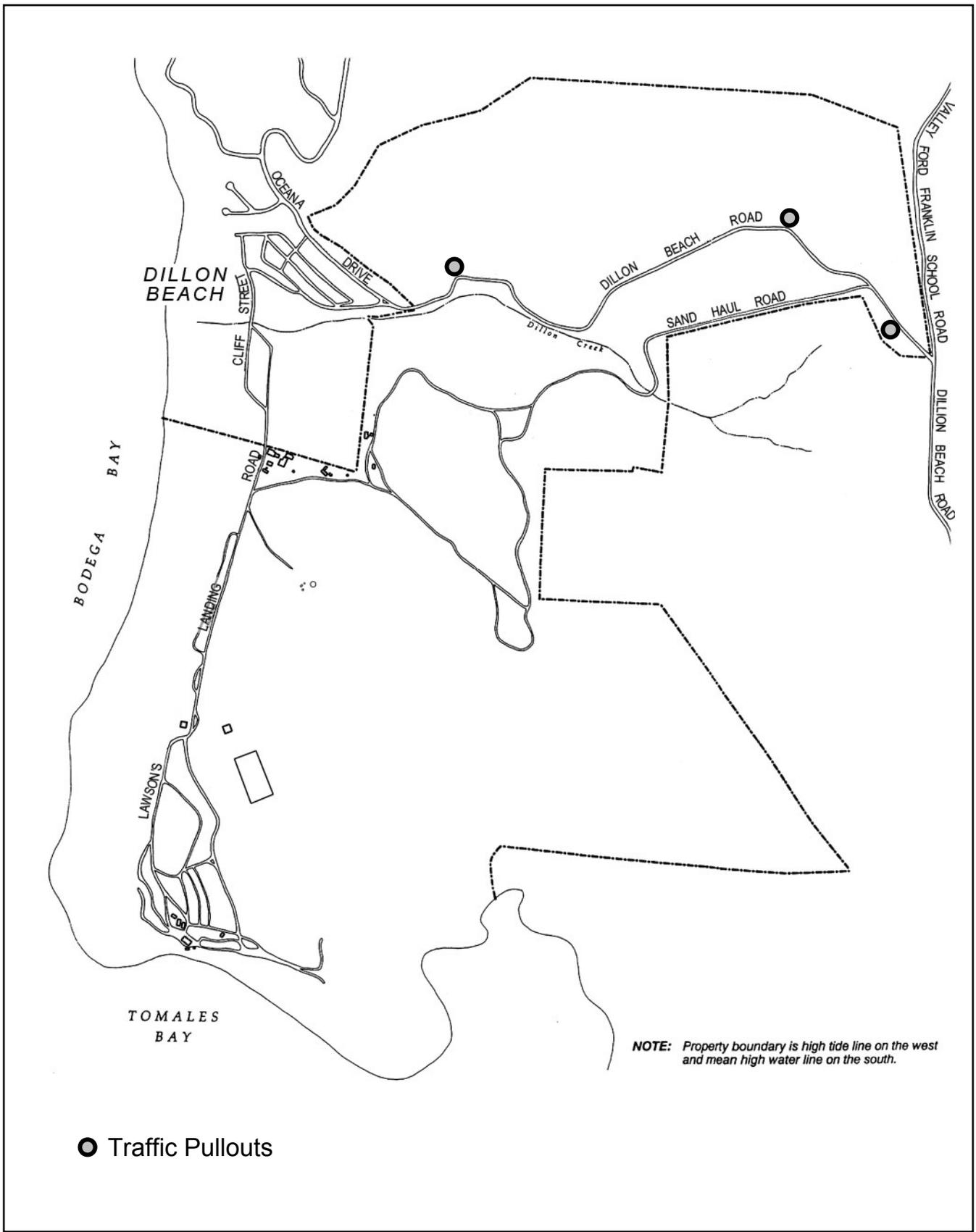
Source: USGS Valley Ford and Tomales Quads 1954 (photorevised 1971) – Contour Interval 20/40 Feet

Project Area Roadway Network

EXHIBIT 4.8-1

Lawson's Landing Master Plan Draft EIR
 P 02110069.01 11/04

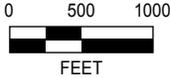


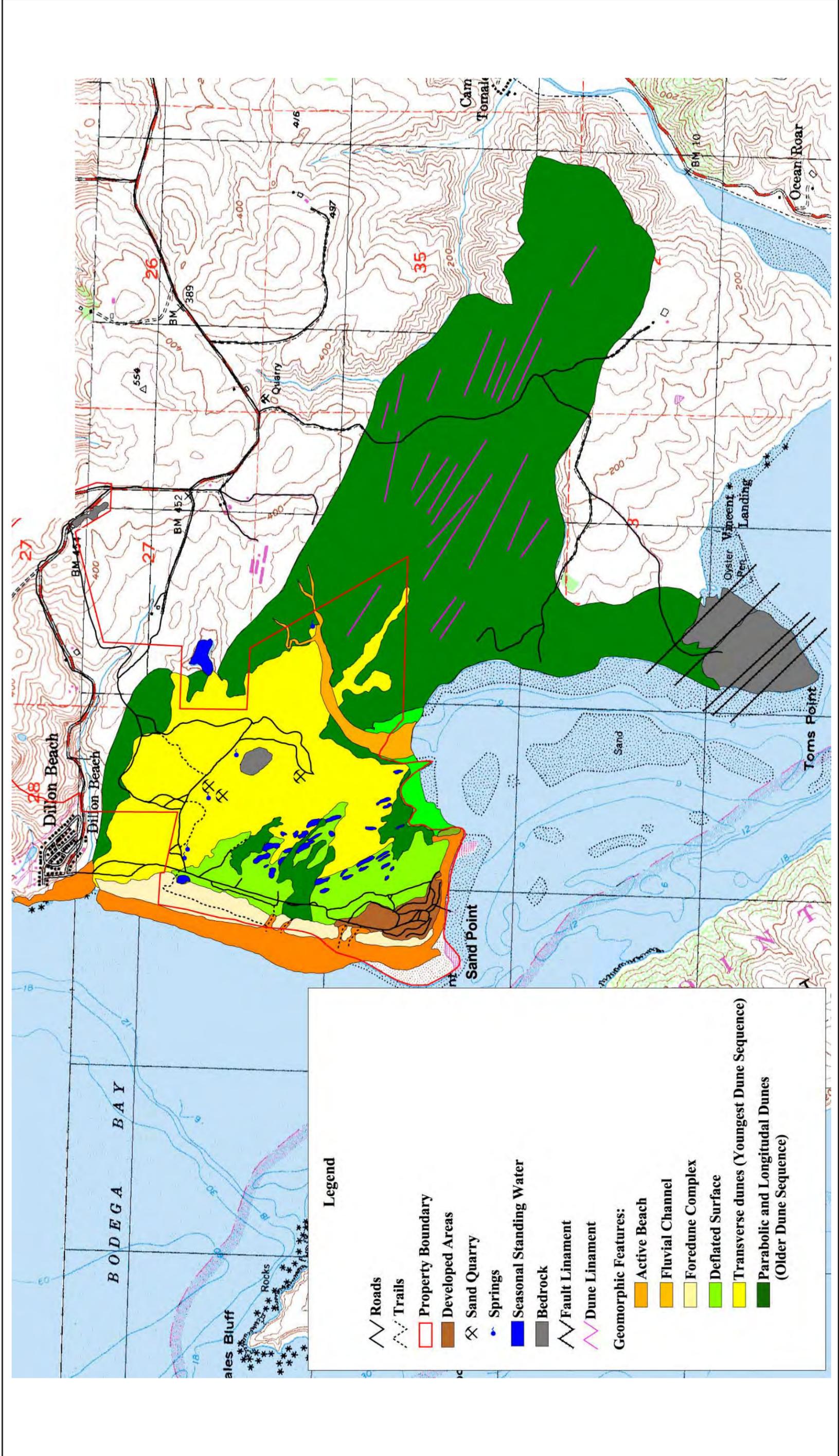


Source: Bollard & Brennan

Proposed Dillon Beach Road Pullout Locations

EXHIBIT 4.8-2





Source: Pacific Watershed & Associates 01/06/04

Geomorphic Features

Lawson's Landing Master Plan Draft EIR
P 02110069.01 11/04



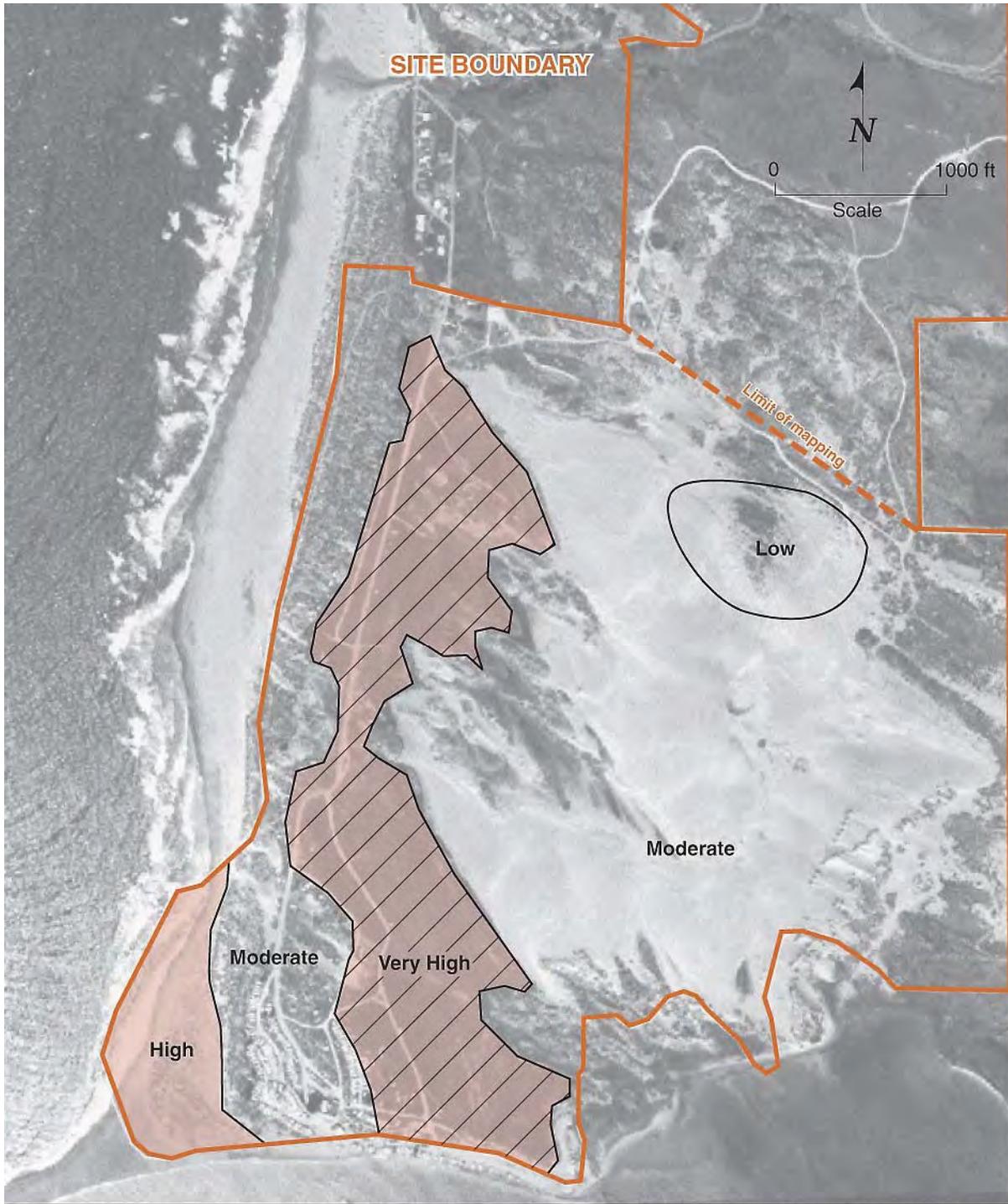
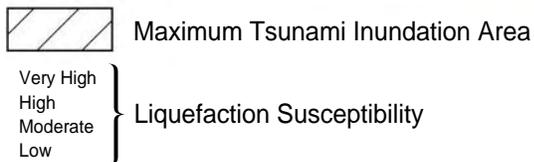


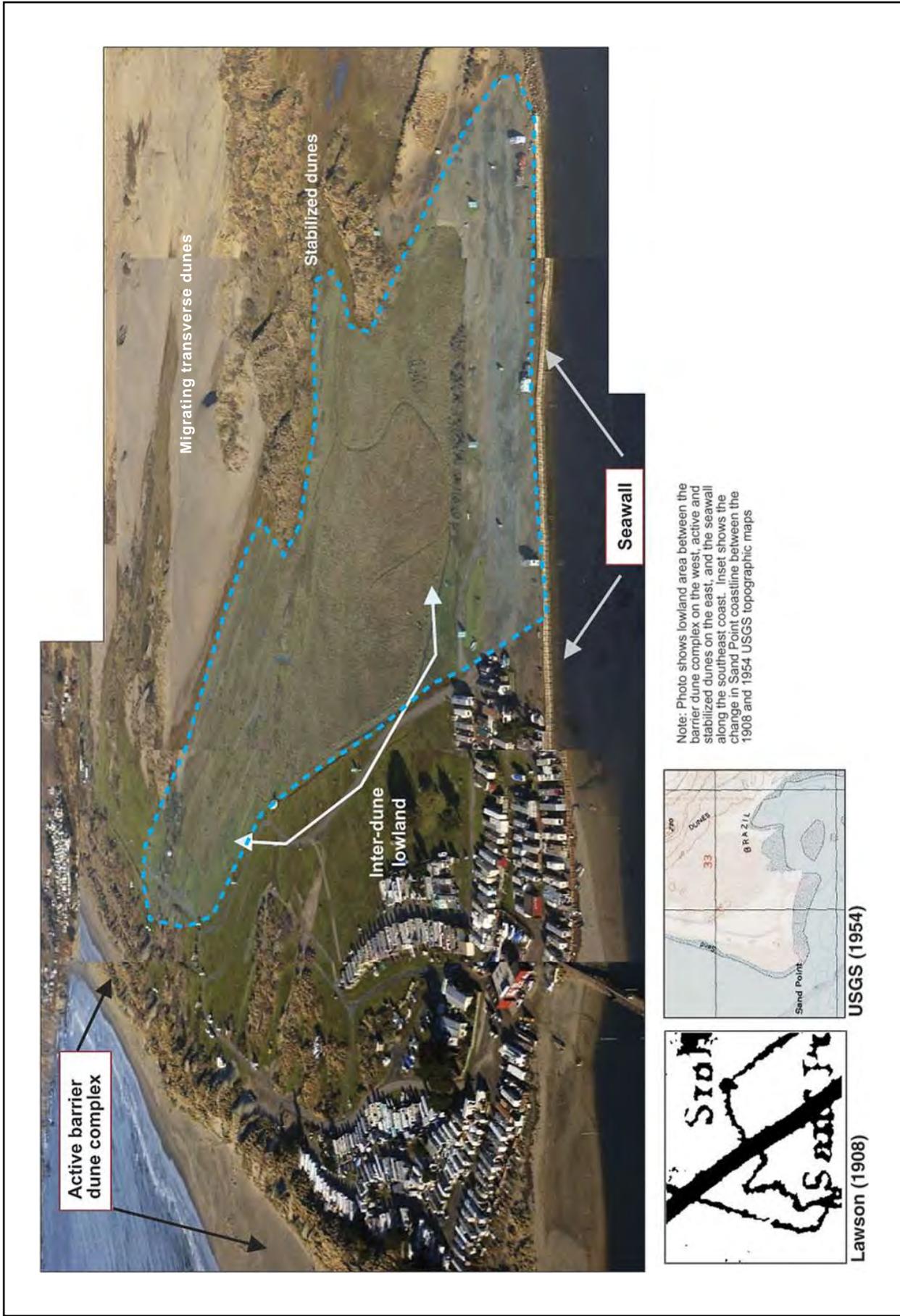
Photo source: Marin County Community Development Agency.



Source: William Lettis & Associates

Liquefaction Susceptibility Zones and Tsunami Hazard Areas

EXHIBIT 4.6-8



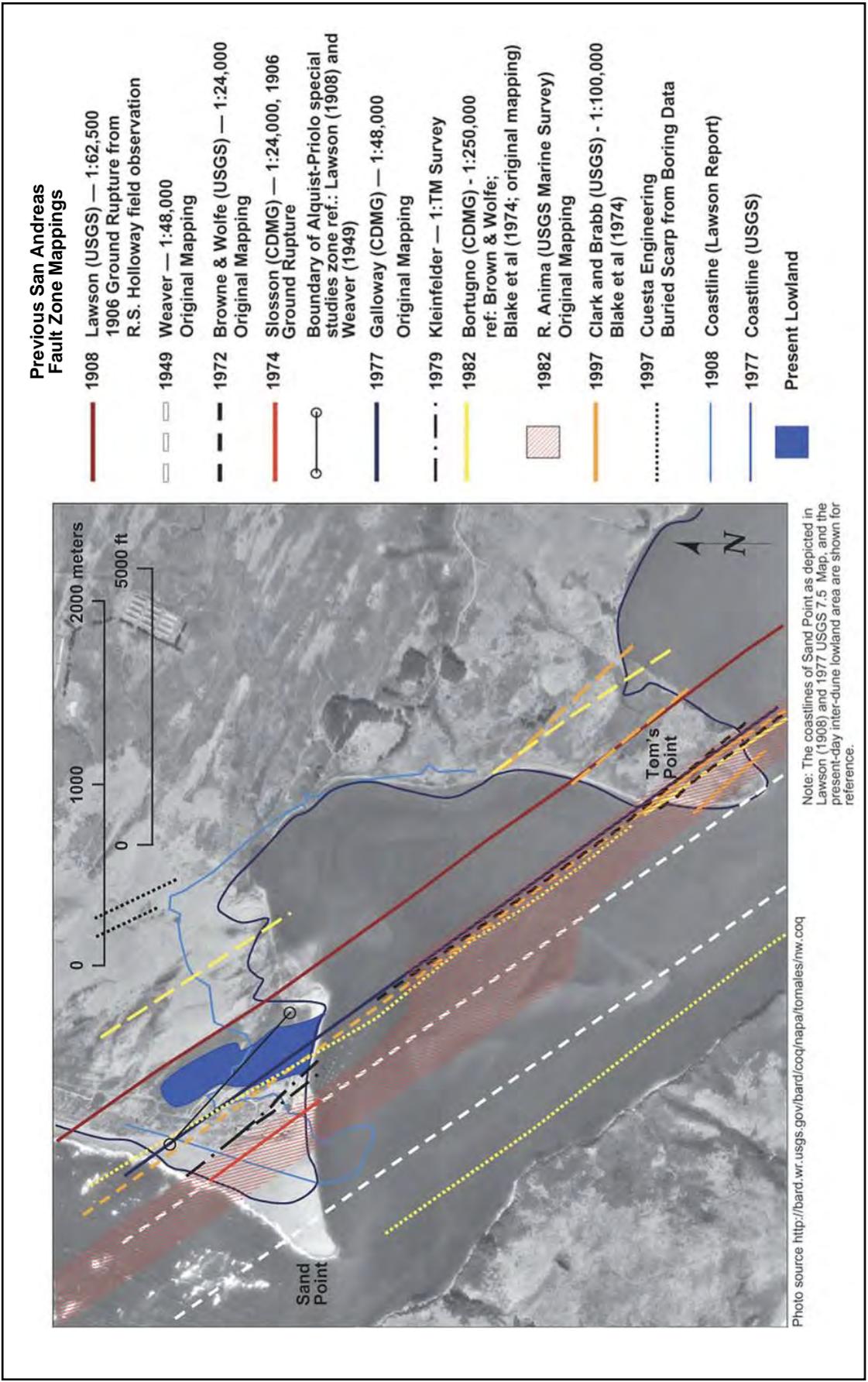
Source: William Lettis & Associates

Lowland Area and Other Project Site Landforms

EXHIBIT 4.6-2

Lawson's Landing Master Plan Draft EIR
P 02110069.01 11/04

EDAW

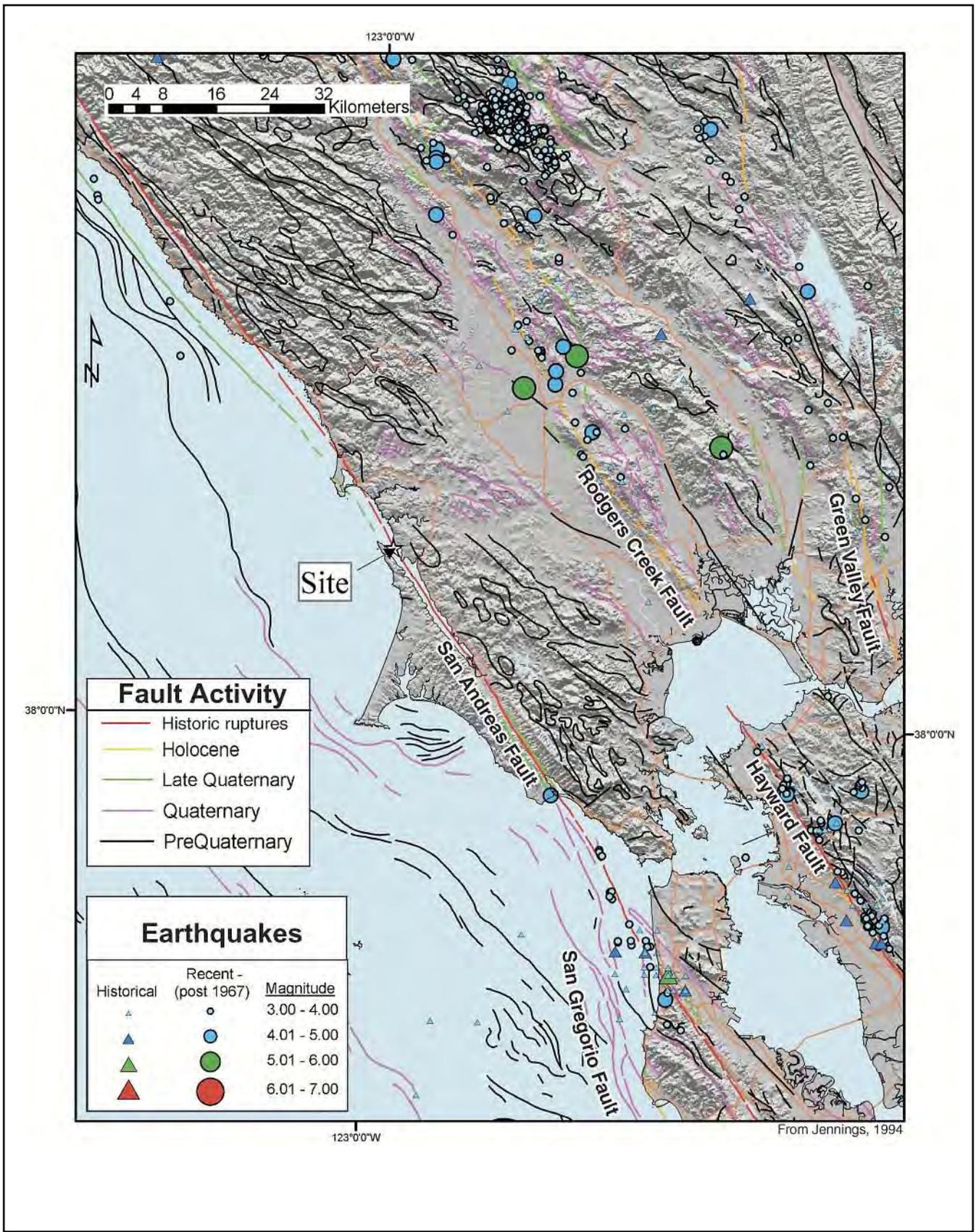


Source: William Lettis & Associates

Previously Mapped Traces of the San Andreas Fault at Sand Point

Lawson's Landing Master Plan Draft EIR
P 02110069.01 05/05





Source: William Lettis & Associates

Faults and Earthquake Epicenters in Project Area

EXHIBIT 4.6-1

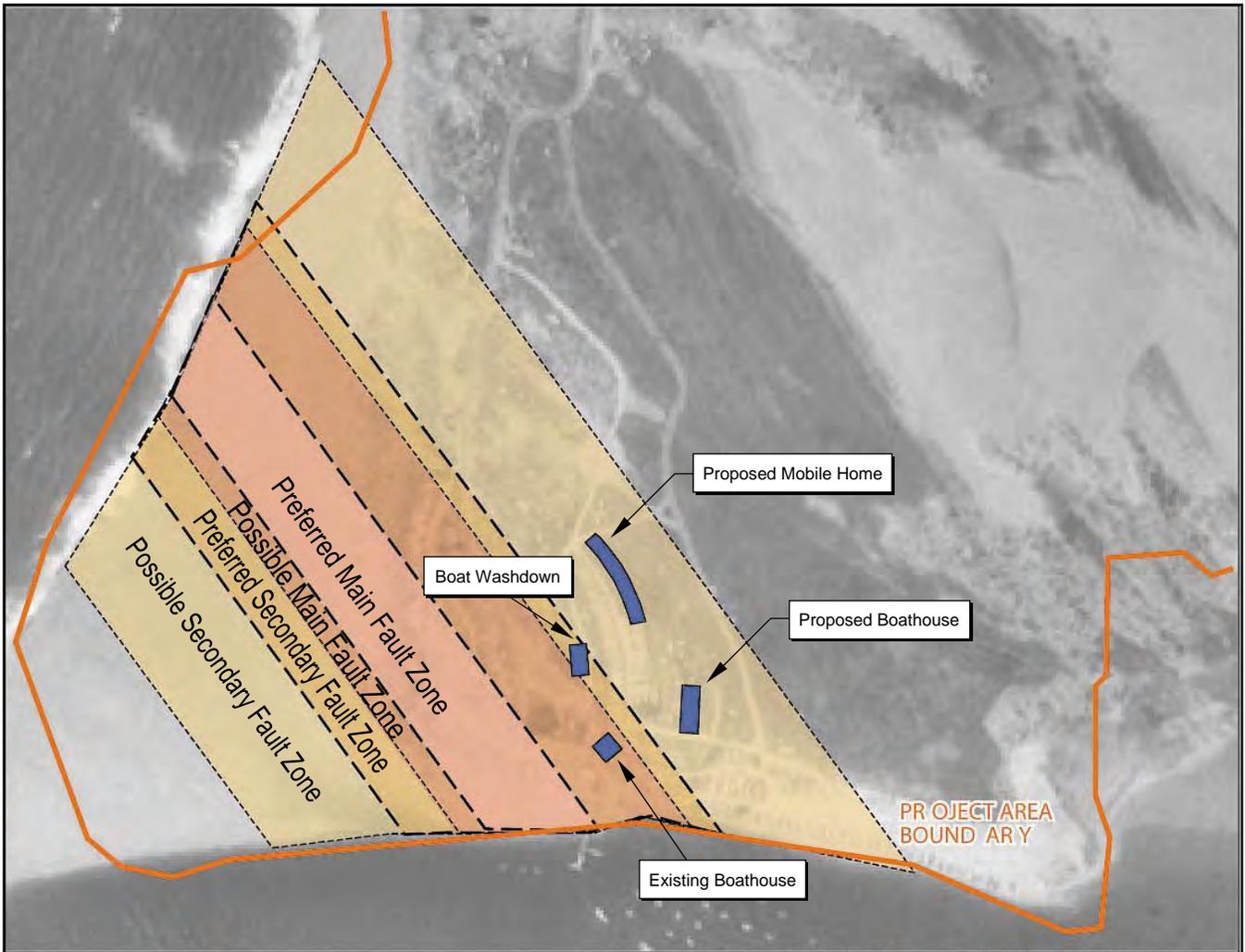


Photo source: <http://bard.wr.usgs.gov/bard/coq/napa/tomales/nw.coq>

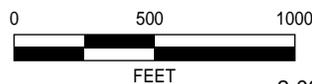
 Proposed Structure

Source: William Lettis & Associates

Preferred and Possible Locations of the Main and Secondary Fault Zones

EXHIBIT 4.6-7

Lawson's Landing Master Plan Draft EIR
P 02110069.01 05/05

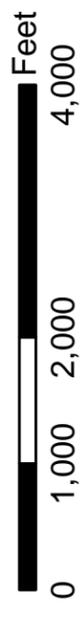


Marin County Dillon Beach Tsunami Evacuation Planning Map



Legend

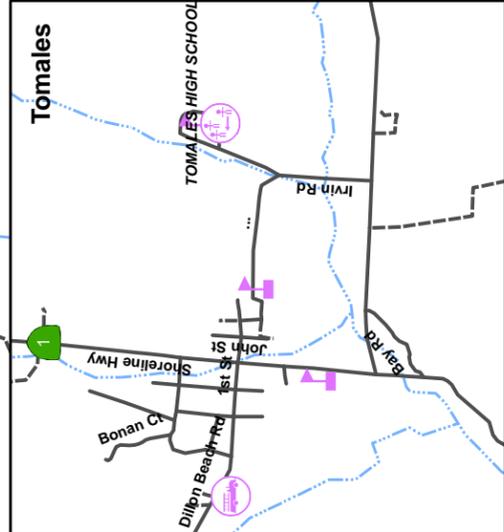
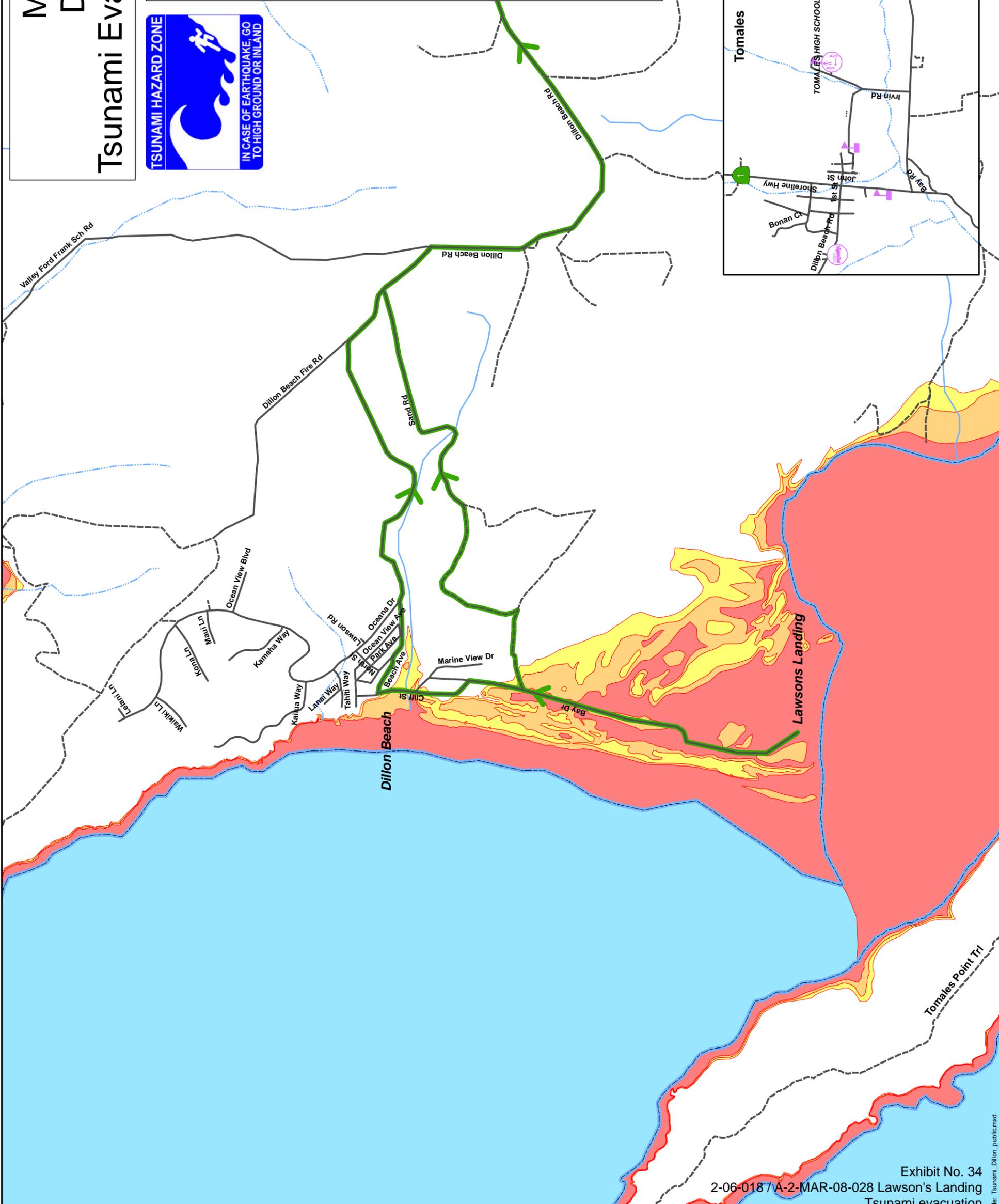
- Tsunami Evacuation Areas**
- Area between Sea Level and 10' Elevation
 - Area between 10' Elevation and 20' Elevation
 - Area between 20' Elevation and 30' Elevation
- Emergency Collection Evacuation Point
 - Fire Station
 - Schools
 - Evacuation Routes
 - Road
 - Fire Roads and Trails
 - Land Boundary



Tsunami modeling was based on 10' contour intervals of 10' elevation, 20' elevation and 30' elevation.

Maps were produced by Marin County Office of Emergency Services and are intended for local jurisdictional, coastal evacuation planning uses only.

This map is representational only. Data are not survey precise.





January 25, 2010

Carl Vogler
Lawson's Landing
P.O Box 67
Dillon Beach, CA 94929-0067

Dear Mr. Vogler:

I am writing to notify you that all Environmental Health Services requirements for interim upgrades listed in the letter dated August 4, 2009 have been completed with the exception of the monitoring which is an ongoing requirement. These upgrade requirements were based on individual septic system inspections conducted by Questa Engineering Corporation during 2008 and 2009. All permits applied for were approved by our office, inspections completed and applicable final certification letters are pending.

Specifically, EHS staff was able to observe the following to a reasonable extend as required by permit conditions. I was also able to verify the process with the many photographs that were provided by your staff and with the cooperation of staff from Questa:

- Installation of two septic tanks to be used as holding tanks (provide documentation of regular pumping) and all required septic tank abandonments.
- Repair of the septic system at site G26 with replacement of perforated pipe.
- Abandonment of A17, C7 and K2 septic leachfields and connections to holding tanks or adjacent septic systems in good working order.
- A vast majority of the sites with noncompliant greywater sinks were inspected and all inspected were found to be disconnected or plumbed to septic systems in good working order. The 3 remaining non-compliant sinks are currently being disconnected by Lawson's staff.

Please note that ongoing monitoring of C7 and K2 leachfield will be required biannually as well as verification of regular septic tank pumping.

I would also like to mention that the site work has begun for the proposed new wastewater system as I have conducted a preliminary site review with your consultant, Questa and look forward to working with you on this project in the near future. It is the expectation that this new community septic system will be permitted and installed within 3-4 years.

Finally, I appreciate you and your staff's overall cooperation and availability in assisting with these upgrade requirements. If you have any questions or concerns, feel free to call me at (415) 499-6918.

Sincerely,

Steve Rosso, R.E.H.S.

cc: Matt Wohl, Questa Engineering Corporation
Blair Allen, SF Regional Water Quality Control Board
Armando Alegria, EHS Land Use Supervisor
Rebecca Ng, EHS Deputy Director
Ben Berto, CDA Principal Planner

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
4.4 Wastewater Treatment and Disposal					
4.4-3 The proposed sand dune stabilization methods may not prevent the sand dunes from shifting, thus causing the leachfield to fail, potentially resulting in significant health hazard impacts.	4.6-1 and 4.13-1 Relocate and install the sewage disposal system and access road away from the sand dunes.	Applicant	PDP	EHS	
4.5 Hydrology and Water Quality					
4.5-2 Onsite recreational activities associated with the use of the facilities could result in the potential exposure of people or structures to hazards associated with flood events.	4.5-2 All construction within the delineated floodplain shall adhere to Marin County's Flood Plain Management Ordinance which requires that the lowest floor of new and substantial improvements be at or above the Base Flood Elevation (BFE) for non V designated areas.	Applicant	PDP	DPW	
4.5-4 Temporary construction-related ground disturbances could result in the discharge of stormwater and non-stormwater discharges containing pollutants to drainage systems and ultimately to Tomales Bay, causing water quality impacts.	4.5-4 The applicants shall implement erosion and sedimentation Best Management Practices in conformance with Chapter 23.08 of the Marin County Code in order to control stormwater and protect surface water quality including Dillon Creek and Tomales Bay.	Applicant	BP	DPW	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
<p>4.5-5 If runoff from isolated areas of the site is uncontrolled and not treated, the discharge could adversely affect the water quality of these waterways.</p>	<p>4.5-5 The project's drainage system shall incorporate devices that treat stormwater runoff to preproject conditions. Such devices may include, but not be limited to, biofilter strips, vegetated channels, or wet ponds.</p>	Applicant	BP	DPW	
<p>4.5-12 Soils would be exposed to wind and water erosion that could result in sediment or other contaminants being carried to Dillon Creek, Tomales Bay, and the Pacific Ocean.</p>	<p>4.5-12 The applicants shall implement erosion and sedimentation Best Management Practices in conformance with Chapter 23.08 of the Marin County Code in order to control stormwater and protect surface water quality including Dillon Creek and Tomales Bay.</p>	Applicant	BP	DPW	
4.6 Geology and Soils					
<p>4.6-1 The proposed leachfield site and the access road to the recirculating sand filter system lie within areas of actively moving sand dunes of high instability. Stabilizing the dunes could lead to unnatural fragmentation of the active dune areas, which could in turn influence the short- and long-term development of the dune system at the project site.</p>	<p>4.6-1 The applicants shall relocate the proposed leachfield and access road to the recirculating sand filter system to a non-sand dune location, such as in the northern portion of the project site.</p>	Applicant	PDP	EHS	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
4.6-2 The formal pedestrian pathways could result in the development of dune blowouts.	4.6-2 The applicants shall plan and design the trails in the foredune system to reduce the potential for the development of dune blowouts onsite to reduce the impact to a less-than-significant level.	Applicant	PDP	CDA	
4.6-3 The proposed boathouse is located in an area of secondary deformation where additional displacement could occur due to the site's location in the Alquist-Priolo Earthquake Hazards Zone.	4.6-3 The applicants shall secure a California-certified engineering geologist and civil engineer to provide the project structural engineer with seismic design criteria and recommendations based on state and county regulations for development in areas exposed to moderate to severe earthquakes.	Applicant	BP	CDA	
4.8 Transportation and Circulation					
4.8-1 Construction traffic could result in adverse traffic effects on a daily basis during peak construction periods.	4.8-1 The applicants shall prepare and implement a construction traffic control plan for all construction activities associated with the project.	Applicant	BP	DPW	
4.8-3 The project's minor contribution of daily trips would result in a significant traffic hazard impact because of the existing substandard design of Cliff Street.	4.8-3 Cliff Street shall be widened to the extent of the existing right-of-way at the three sharp curves to soften the curves and improve sight distances.	Applicant	BP	DPW	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
<p>4.8-4 The project would continue to provide inadequate emergency access routes to the project site because a secondary public emergency access point for public evacuation is not provided.</p>	<p>4.8-4 Emergency access improvements shall be made to Sand Haul Road that would designate and improve the road (i.e., grade/paved) within its existing alignment as an alternative public emergency access route.</p>	Applicant	BP	DPW	
<p>4.8-7 Under cumulative plus project conditions, the project would contribute vehicle trips to an existing adverse traffic condition along Cliff Street.</p>	<p>4.8-7 Widening of Cliff Street would reduce existing traffic congestion that occurs along Cliff Street and would further improve the operation of this roadway. Further, Mitigation Measure 4.8-4 would improve Sand Haul Road for emergency access by the public and emergency vehicles, thereby improving emergency access to and from the project site.</p>	Applicant	BP	DPW	
4.9 Air Quality					
<p>4.9-1 The project would result in short-term generation of fugitive dust, equipment exhaust, temporary employee trip emissions, and other construction-related emissions. These short-term emissions could</p>	<p>4.9-1 The project shall comply with BAAQMD-recommended Basic, Enhanced, and Optional Control Measures, as well as with all applicable BAAQMD rules and regulations, specifically Rule 8-3 regarding architectural coatings, Rule 8-15 regarding</p>	Applicant	BP	CDA	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
result in or contribute to a violation of applicable air quality standards.	asphalt paving, Rule 11-2 regarding demolition, and Regulation 6 regarding particulate matter and visible emissions.				
4.10 Noise					
<p>4.10-1 The location of construction activities and the equipment used may result in increases in average daily noise levels that potentially exceed the County's land use compatibility noise thresholds at nearby noise-sensitive receptors and result in an increase of average daily noise levels of 3 dBA or greater.</p>	<p>4.10-1 The applicants shall implement the following measures during construction: (1) Construction activities shall adhere to the Dillon Beach Community Plan requirements with respect to hours of operation: Heavy or otherwise "noisy" construction equipment (e.g. bulldozers, backhoes, scrapers/graders, heavy trucks, compactors, pavers, and pneumatic tools) should be operated during the hours of 8 a.m.-5 p.m. only, Monday through Saturday. Construction activities shall be prohibited on Sundays and holidays; (2) equipment engine doors on motorized equipment shall be closed during equipment operation; (3) all construction equipment shall be equipped with mufflers; (4) when not in use, motorized construction equipment shall not be left idling; and (5) stationary noise-generating construction equipment (e.g., generators and compressors) shall be located the greatest distance possible from nearby noise-sensitive land uses.</p>	Applicant	BP	CDA	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
4.12 Cultural Resources					
4.12-1 Disturbance to potential resources at the site of the proposed mobile home and leachfield could result in a significant impact to cultural resources.	4.12-1 Elimination of the mobile home and relocation of the sewage disposal system would eliminate the potential impact.	Applicant	PDP	CDA	
4.12-2 Subsurface disturbances could potentially destroy or damage previously undiscovered important prehistoric and historic cultural resources.	4.12-2 The applicants shall prepare and implement a Monitoring Plan and halt ground-disturbing activities in the event of accidental discovery of a cultural resource. Implementation of this mitigation would be undertaken by a qualified archaeologist approved by Marin County. If cultural resources are discovered during construction, construction activities shall halt and the property owner will be notified regarding the discovery. The archaeologist shall evaluate the resource in accordance with state and federal guidelines and shall determine whether the resource is significant. All archaeological excavation and monitoring activities shall be conducted in accordance with prevailing professional standards as outlined in Section 21083-2 of CEQA. Mitigation in accordance with a plan approved by the Marin County Community	Applicant	BP	CDA	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
	Development Agency shall be implemented prior to commencement of work within the area of the resource find.				
4.12-3 Subsurface disturbances could uncover previously undiscovered prehistoric burials.	4.12-3 The applicants shall stop work if human remains are uncovered during construction, to assess the significance of the find and to pursue appropriate management consistent with state law.	Applicant	BP	CDA	
4.12-4 Subsurface disturbances could potentially uncover previously unknown prehistoric resources on the cumulative project sites.	4.12-4 Implementation of mitigation measures 4.12-2 and 4.12-3 will reduce the impact to a less-than-significant level.	Applicant	BP	CDA	
4.13 Biological Resources					
4.13-1 Implementation of the project could result in the removal, disturbance, or degradation of sensitive habitats on the project site.	4.13-1 The applicants shall relocate the wastewater treatment facility to the northern portion of the project site outside of the on-site sand dunes.	Applicant	PDP	CDA	
4.13-2 The project could result in the disturbance or removal of special-status plant species and their	4.13-2 The applicants shall retain a qualified botanist to conduct preconstruction focused surveys to confirm the location of suitable	Applicant	BP	CDA	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
associated habitat, and could substantially reduce the number or restrict the range of endangered, rare, or threatened species.	habitats and to develop and implement a plan that would avoid all plant populations that are found subject to review by the Department of Fish and Game and the U.S. Fish and Wildlife Service.				
4.13-3 Site grading or other activities during the construction of the proposed improvements could result in disturbance or fill to waters of the United States, including wetlands and coastal wetlands.	4.13-3 The Precise Development Plan shall be designed to avoid impacts on coastal and Section 404 wetlands and other waters of the United States. This includes implementing measures that would avoid disturbance or fill of protected coastal wetlands and obtaining approval from the State Department of Fish and Game, Regional Water Quality Control Board, the Army Corps of Engineers, and other permitting agencies for any work that falls within the appropriate agency's jurisdiction.	Applicant	PDP	CDA	
4.13-4 Implementation of the project could result in disturbance or removal of coastal dunes, coastal scrub, and wet meadow habitats that could provide habitat for a number of special status wildlife species.	4.13-4 The applicants shall conduct pre-construction habitat surveys and implement measures that would avoid disturbance of the identified habitat and mitigate for any disturbance of the habitat, consistent with the requirements of the Department of Fish and Game and the United States Fish and Wildlife Service.	Applicant	BP	CDA	

LAWSON'S LANDING PROJECT MITIGATION MONITORING AND REPORTING PROGRAM					
Impact	Mitigation	Implemented by	When implemented	Monitored by	Verified by and date
4.13-5 The project could contribute to cumulatively significant impacts on sensitive habitats and wetlands in the coastal zone.	4.13-5 The applicants shall implement mitigation measure 4.13-3.	Applicant	PDP	CDA	
4.13-6 The project could contribute to cumulatively significant impacts on special-status plant and wildlife species.	4.13-6 The applicants shall implement mitigation measures 4.13-2 and 4.13-4.	Applicant	BP	CDA	



Proposed Camping
 CalEMA Statewide Inundation Line



0 1,000 2,000 Feet

All Locations Approximate.
For Illustrative Purposes Only.



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FILED

JUN 7 1977

METTER MOYER
MARIN COUNTY CLERK
BY *[Signature]*
DEPUTY

SUPERIOR COURT OF THE STATE OF CALIFORNIA
COUNTY OF MARIN

CALIFORNIA NORTH CENTRAL COAST
REGIONAL COASTAL ZONE CONSERVA-
TION COMMISSION,

Plaintiff,

v.

MERLE E. LAWSON, et al.,

Defendants.

NO. 71902

JUDGMENT

The California Coastal Commission, as successor to the plaintiff, California North Central Coast Regional Coastal Zone Conservation Commission, has entered into the attached agreement dated May 27, 1977 with defendants Merle E. Lawson, Walter Lawson, and Nita Lawson.

Pursuant to this agreement, judgment in the above-entitled case is hereby entered as follows:

1. Defendants are ordered to pay to the California Coastal Commission the sum of \$594.30, which includes a \$500 penalty and \$94.30 in court costs incurred by the Regional

1.

186-326

1 Commission, to be made payable to the Department of Justice;

2 2. Defendants are hereby enjoined from any construct-
3 ing, dredging, filling or grading of Assessor's Parcel #100-100-48
4 or from causing any such construction, dredging, filling or
5 grading to be carried out on Assessor's Parcel #100-100-48
6 without first obtaining a coastal permit from the North Central
7 Coast Regional Commission (Regional Commission) with the following
8 two exceptions:

9 (a) where the work consists of maintenance and
10 repair of existing facilities, defendants will notify
11 the Regional Commission and secure from it either (1) a
12 statement that it has no interest in the repair or main-
13 tenance or (2) its permission to proceed with the repair
14 or maintenance;

15 (b) where there is an emergency situation that
16 goes beyond repairs and maintenance, the Regional Commis-
17 sion will verify the nature of the emergency and grant the
18 necessary permit, if consistent with applicable law.

19 3. If the above injunction is violated by defendants,
20 they are ordered to pay to the Regional Commission a \$500 fine,
21 in addition to whatever costs, penalties and other relief the
22 Regional Commission might obtain through the bringing of a
23 further lawsuit against defendants.

24 4. Attorney's costs will be borne by each party.

25 Dated: Dec 2, 1977

26

27


Judge of the Superior Court

1 The Regional Commission filed an action against
2 defendant Merle E. Lawson in the Superior Court for the County
3 of Marin on July 22, 1974, entitled California North Central
4 Coast Regional Coastal Zone Conservation Commission v. Merle E.
5 Lawson, No. 71902, seeking injunctive relief and civil penalties
6 in the amount of \$10,000 plus \$500 for each day that the viola-
7 tion of the Coastal Act persisted. On September 30, 1975, an
8 amended complaint was filed which added defendants Walter Lawson
9 and Nita Lawson as parties and which sought removal of the fill
10 and riprap.

11 Now, in consideration of defendants' agreement to the
12 following terms, and in consideration of a \$594.30 money order
13 made payable by defendants to the Department of Justice (which
14 includes a \$500 penalty and \$94.30 in court costs incurred by
15 the Regional Commission), the receipt of which is hereby
16 acknowledged, the California Coastal Commission does hereby
17 fully release defendants from any claim, whether past, present
18 or future, for civil penalties arising out of the violation of
19 the Coastal Act of 1972 or for removal of the fill and riprap
20 placed on Assessor's Parcel \$100-100-48:

21 (1) Defendants stipulate that the court can issue an
22 injunction prohibiting any future construction, dredging, filling
23 and grading by defendants on Assessor's Parcel #100-100-48 without
24 a coastal permit from the North Central Coast Regional Commission
25 with the following two exceptions:

26 (a) where the work consists of maintenance and
27 repair of existing facilities, defendants will notify the

1 North Central Coast Regional Commission and secure from
 2 it, either a statement that it has no interest in the
 3 repair or maintenance or its permission to proceed with
 4 the repair or maintenance;

5 (b) where there is an emergency situation that
 6 goes beyond repairs and maintenance, the North Central
 7 Coast Regional Commission will verify the nature of the
 8 emergency and grant the necessary permit if consistent
 9 with applicable law;

10 (

11 (2) Defendants agree that if the court's injunction
 12 is violated by them, they will pay to the North Central Coast
 13 Regional Commission a \$500 fine, in addition to whatever costs,
 14 penalties and other relief the North Central Coast Regional
 15 Commission might obtain through the bringing of a lawsuit against
 16 defendants.

17 (3) Attorney's costs will be borne by each party.
 18 This compromise and release is binding on and for
 19 the benefit of the parties hereto and their respective heirs,
 20 executors, administrators, and successors, whenever the context
 21 requires or admits.

22 This compromise and release of the disputed claim
 23 of the Regional Commission does not constitute an admission
 24 of liability on the part of defendants for the penalties and
 25 relief sought by the Regional Commission.

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The compromise and release will be reflected in the attached judgment to be entered in action No. 71902.

Date: May 27, 1977

Place: Petaluma Calif.

Leroy J. Lounibos, Sr.
LEROY J. LOUNIBOS, SR.,
Attorney for Defendants
Merle E. Lawson, Walter Lawson
and Nita Lawson

Date: May 27, 1977

Place: San Francisco, California

EVELLE J. YOUNGER
Attorney General
R. H. CONNETT
Assistant Attorney General
RODERICK WALSTON
Deputy Attorney General

Kathleen W. M. Doggett
KATHLEEN W. M. DOGGETT
Deputy Attorney General

Attorneys for the California
Coastal Commission

BLL
2
TS



DEPARTMENT OF THE ARMY
SAN FRANCISCO DISTRICT, CORPS OF ENGINEERS
100 MARILLET STREET
SAN FRANCISCO, CALIFORNIA 94102

SPRNO-R

8 December 1975

PUBLIC NOTICE NO. 9474-63

TO WHOM IT MAY CONCERN:

1. Mr. Marie E. Lawson, P. O. Box 67, Lawson's Landing, Dillon Beach 3, California 94929 (telephone 707-878-2443) has applied to this office for a Department of the Army permit to retain an existing wooden bulkhead, riprap rubble seawall and fill behind the wall at Sand Point near Dillon Beach, Tomales Bay, Marin County, California. The applicant states that the site of this work is on Parcel #100-100-48 in Marin County, California. The site, which is known locally as Lawson's Landing, is located near Sand Point on the north bank of the entrance to Tomales Bay.

2. As shown on the attached drawing, the existing wooden bulkhead is approximately 1400 feet long and was constructed in 1962 and completed in 1966. The applicant states that the bulkhead was built to protect trailer spaces and to keep storm waves from inundating agricultural land. Wire netting and brush were placed at the eastern end of the wall on the shoreline. The netting and brush were subsequently washed out and replaced by a rubble wall. The rubble wall, approximately 200 feet long and 6 feet high, was installed in February 1974. In 1973 the area behind the bulkhead and rubble wall (composed of stabilized sand dunes) was graded and approximately 1,000 cubic yards of imported fill was placed thereon.

3. The applicant has either requested or received the following additional authorizations:

- a. Applied for a permit from the Marin County Department of Public Works.
- b. Applied for a permit from the North Central Coastal Commission.
- c. Contacted the California Regional Water Quality Control Board to determine possible requirements.

4. In accordance with the requirements of the National Environmental Policy Act of 1969 (Public Law 91-150), the Corps of Engineers has evaluated the environmental aspects of the proposed activity. These aspects include shoreline protection to protect inland agricultural land and trailer spaces

ENV. SERVICES

Received (2)

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8 December 1975

from periodic flooding during the high tides and/or rough weather and the secondary impact of preventing wave erosion of the shoreline. Adverse impacts are the alteration of the natural topography behind the bulkhead, the replacement of 200 feet of natural shoreline with man-placed structures in a scenic area, destruction of approximately one acre of sand dunes habitat, and a secondary impact following from the possibility of a rupture or undermining of the bulkhead which might cause fill material to enter the bay. From an analysis of these impacts it has been determined that the activity would have no significant adverse effect on the quality of the human environment. Therefore, at this time it does not appear that the preparation of an Environmental Impact Statement (EIS) by the Corps will be necessary. The proposed activity does not involve property listed in the National Register of Historic Places.

5. A permit issued by the Department of the Army does not give any property rights either in real estate or materials, or any exclusive privileges; and does not authorize any injury to private property or invasion of private rights, or any infringement of Federal, State, or local laws or regulations, nor does it eliminate the necessity of obtaining State assent to the work authorized. The decision by the Corps of Engineers whether to issue a permit will be based on an evaluation of the probable impact of the proposed activity on the public interest. That decision will reflect the national concern for both protection and utilization of important resources. The benefit which reasonably may be expected to accrue from the proposal must be balanced against its reasonably foreseeable detriments. All factors which may be relevant to the proposal will be considered; among those are conservation, economics, aesthetics, general environmental concerns, historic values, fish and wildlife values, flood damage prevention, land use classification, navigation, recreation, water supply, water quality and, in general, the needs and welfare of the people. No permit will be granted unless its issuance is found to be in the public interest.

6. Evaluation of this activity's impact on the public interest will also include application of the guidelines promulgated by the Administrator of the Environmental Protection Agency under Section 404(b), of the Federal Water Pollution Control Act of 1972, 33 U.S.C. Section 1344(b), and (if applicable) Section 102(a) of the Marine Protection, Research, and Sanctuaries Act of 1972, 33 U.S.C. Section 1412(a). Any person who has an interest which may be adversely affected by the issuance of a Corps of Engineers' permit may request a public hearing. The request must be submitted in writing to the District Engineer within thirty (30) days of the date of this notice and must clearly set forth the interest which may be adversely affected and the manner in which the interest may be

SPNCO-R
PUBLIC NOTICE NO. 9474-63

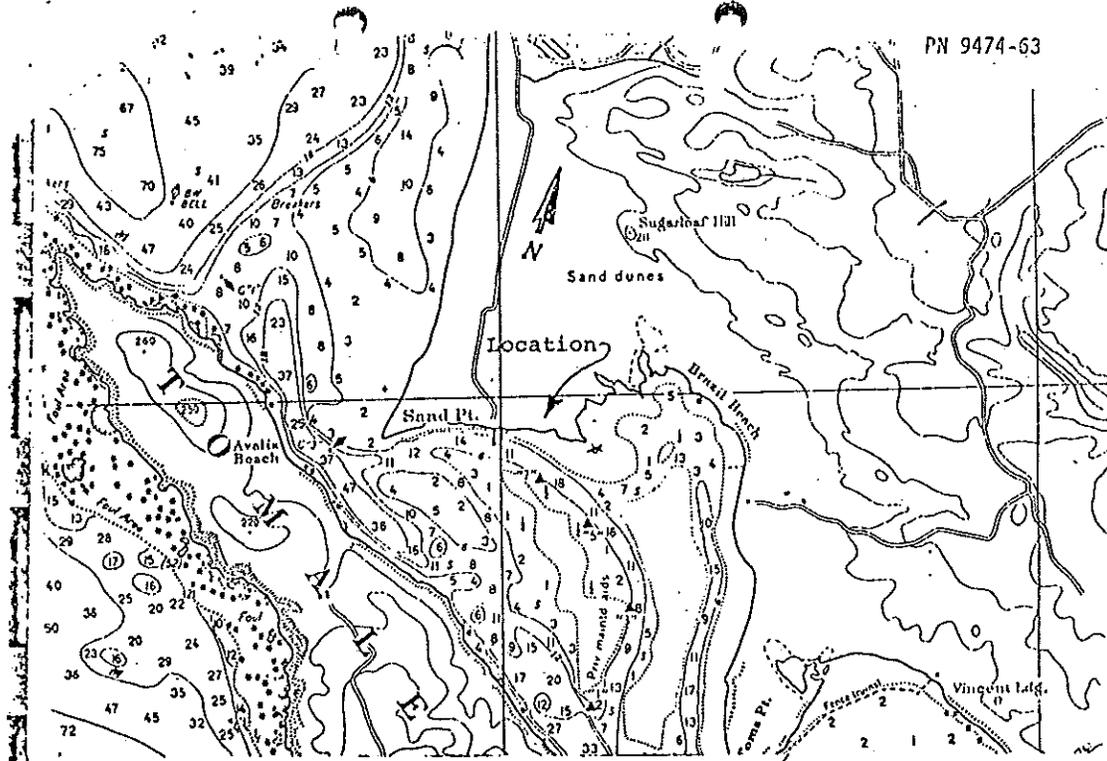
8 December 1975

adversely affected by the activity. This paragraph concerning guidelines and public hearings applies only to activities involving the discharge of dredged or fill materials in the navigable waters or the transportation of dredged materials for the purpose of dumping it in ocean waters.

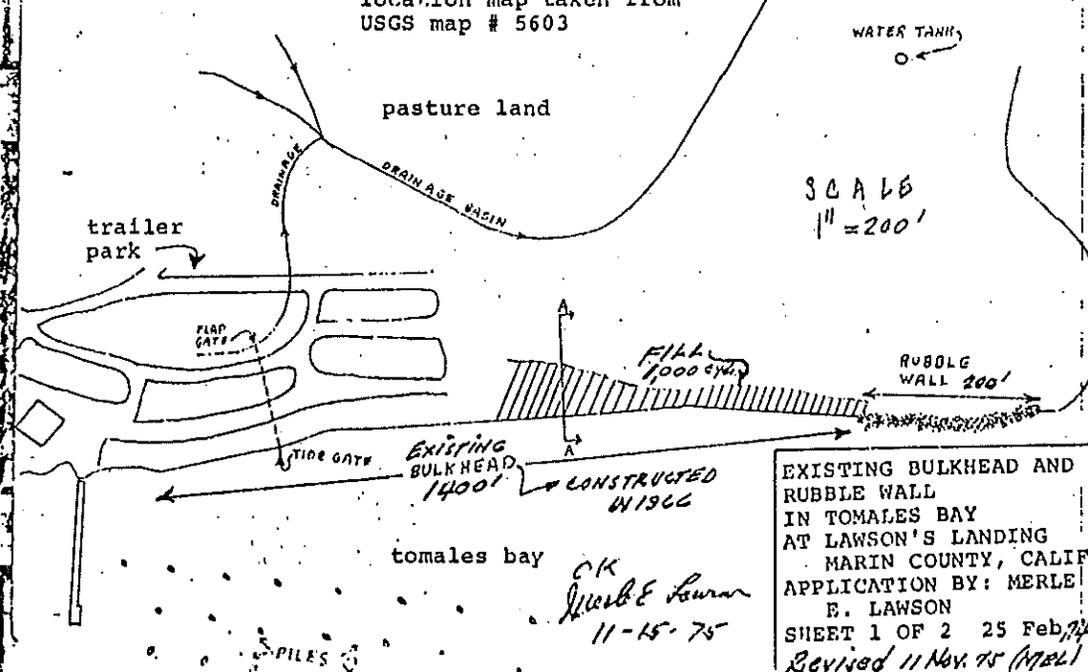
7. Interested parties may submit in writing any comments that they may have on the proposed work. Comments should include the number and date of this notice and should be forwarded so as to reach this office within thirty (30) calendar days. It is the Corps' policy to forward any such comments which include objections to the applicant for resolution or rebuttal. If the objecting party so requests, his name will be deleted from the forwarded letter or the objections will be paraphrased in summary form. In such cases, however, it should be noted that the applicant cannot be requested to resolve such objections directly but can only rebut them by responding to the District Engineer. Details of any changes of a minor nature which are made in the final permit action will be provided on request.

H. A. FLERTZHEIM, JR.
Colonel, CE
District Engineer

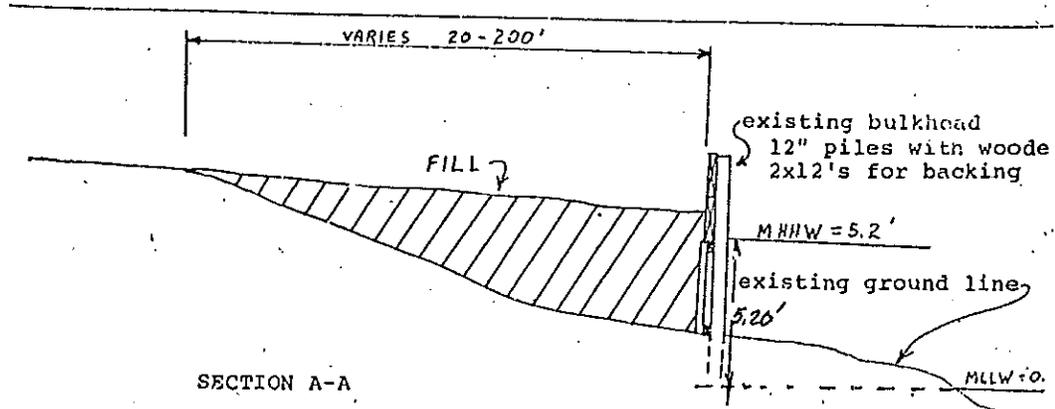
PN 9474-63



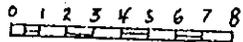
location map taken from USGS map # 5603



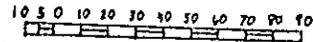
EXISTING BULKHEAD AND RUBBLE WALL IN TOMALES BAY AT LAWSON'S LANDING MARIN COUNTY, CALIF APPLICATION BY: MERLE E. LAWSON SHEET 1 OF 2 25 Feb 74 Revised 11 Nov 75 (1981)



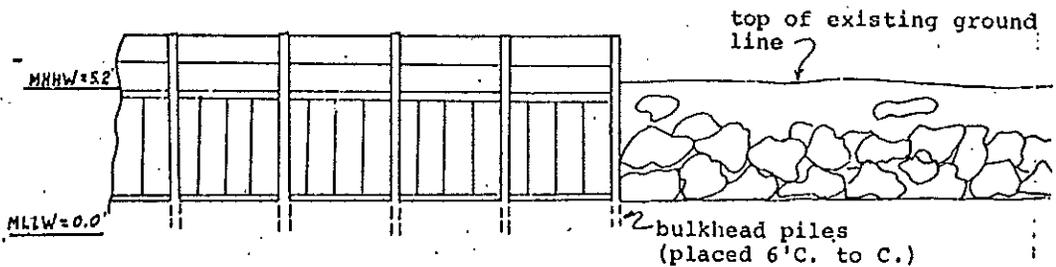
SECTION A-A



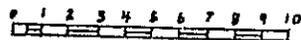
vertical scale in feet



horizontal scale in feet
(except bulkhead horizontal dimensions)



SECTION B-B



scale in feet

MLLW datum
OK
Merle E. Lawson
11-15-75

EXISTING BULKHEAD AND
RUBBLE WALL
IN TOMALES BAY
AT LAWSON'S LANDING
MARIN COUNTY, CALIF
APPLICATION BY: MERLE
E. LAWSON

SHEET 2 OF 2 25 FEB '74
Revised 11 Nov. 75 (MEL)

Lawson's Landing Campsite Area 1

Note: This exhibit is a tentative layout and is intended to show the viability of the number and type of campsites within the limits of the proposed camping areas. Overall layout of campsites and ratio of RV sites to Tent sites may vary from that shown.

25 foot buffers from wetlands and central dune scrub are implemented with exceptions as noted, based on site-specific conditions.

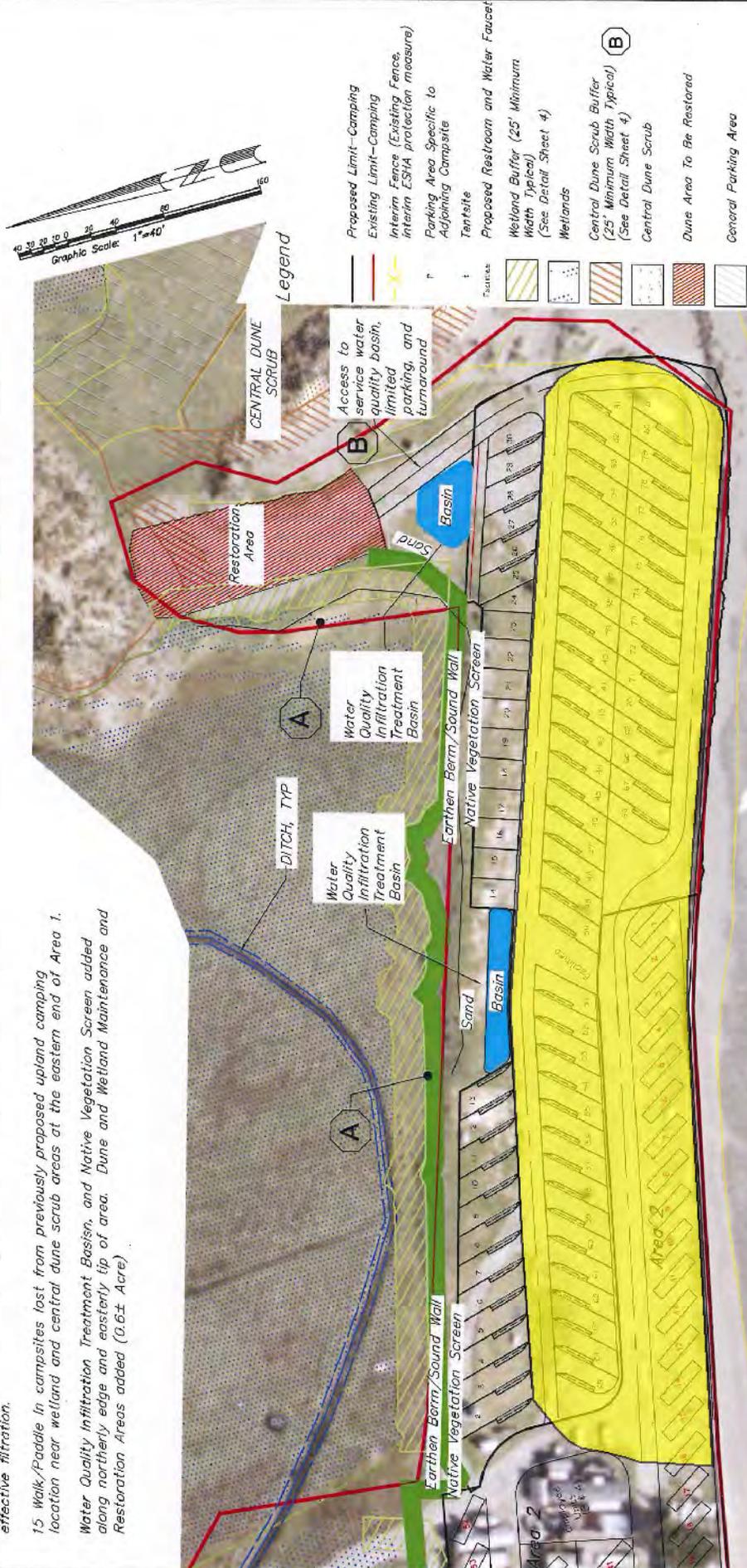
On the northern and western edges of Area 1, buffer width varies according to the shape of the existing sloped bank. Water quality bio-retention area to be installed along the northern edge of camping, adjacent to the widest section of the sloped bank, and along the western edge of the parking area. Runoff will be collected and treated in this bio-retention area and released to a sloped bank vegetative filter in such a manner as to minimize disturbance and maximize effective filtration.

15 Walk/Paddle in campsites lost from previously proposed upland camping location near wetland and central dune scrub areas at the eastern end of Area 1.

Water Quality Infiltration Treatment Basins, and Native Vegetation Screen added along northerly edge and easterly tip of area. Dune and Wetland Maintenance and Restoration Areas added (0.6± Acre)

January 2010 Layout	June 2011 Layout	Change in Layout
Area 4.5± Acres	Area 2.9± Acres	-1.6± Acres
2 Facilities Areas	1 Facilities Areas	-1 Facilities
105 RV Campsites	81 RV Campsites	-24 RV Campsites
15 Walk/Paddle Tent Sites	0 Walk/Paddle Tent Sites	-15 Walk/Paddle Tent Sites
Total 120 Campsites	Total 81 Campsites	-39 Change Overall Campsites

(A) Note: For Resource Protection Measure Vertical Buffer see detail sheet 4



Approximate Area of Grading and Filling Authorized by Court Judgement on June 7, 1977



Exhibit No.40
2-06-018 /
A-2-MAR-08-028
Lawson's Landing
Approx
judgement
authorization

DRAFT
Lawson's Landing South Ranch
Grazing Plan



Prepared for:
Lawson's Landing Inc.,
Lawson's Ranch, and
Lawson's Livestock

Prepared by:
Lisa Bush, California Certified Rangeland Manager #18

June 27, 2011

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DRAFT

1.0 Introduction

This plan describes a grazing program designed to manage aggressive non-native weeds that potentially threaten wetland and other natural resource values, and to enhance native species within wetland and upland vegetation communities on the Lawson's Landing South Ranch (LLSR). A majority of the LLSR acreage will be subject to a USDA Natural Resources Conservation Service (NRCS) Wetland Reserve Program (WRP) conservation easement, which will allow continued livestock grazing only for the purpose of enhancing wetlands and other natural resources. Grazing will continue under a Compatible Use Authorization, renewable at five-year intervals. NRCS biologists and range management specialists have reviewed the proposed grazing program and determined it to be consistent with WRP purposes.

Due to the variability and complexity of the LLSR site, and the fact that grazing will continue solely for ecological purposes, standard range management guidelines for determining stocking rates and residual biomass targets do not apply to this site. Estimated stocking rates, target vegetation heights determined by project biologists, and approximate grazing periods are provided as guidelines, but in order to insure optimal vegetation management, all of these parameters must be flexible enough to allow adjustments to the grazing program based on vegetation response and monitoring results

For 82 years the Lawson family has raised livestock on the approximately 600-acre LLSR, and on adjacent parcels that total an additional 360 acres. The livestock operation has been and is still an integral part of the Lawson family's heritage. For 86 years the family has also had camping and other recreational uses on the site. These uses appear to be compatible, as evidenced by their long-standing mutual occupation of the same area.

Similarly, livestock grazing has coexisted for many years with sensitive natural resources including dune slack wetlands, the federally listed threatened California red-legged frog (*Rana draytonii*) (CRLF), and several special status plant species, all of which existed with native grazers for millennia before the introduction of domestic livestock.

The grazing ecology of California's grasslands extends back millions of years into the Tertiary Period. Present day relationships between grassland plants and grazing animals are strongly linked to these prehistoric associations (Edwards 1996). There is solid evidence that many of California's present-day plant genera evolved over millions of years with the extensive megafauna, large animals that once populated California. Although massive megafauna extinctions occurred near the time of the last ice age, during the prior two million years in the late Pleistocene Epoch, elephant-like mastodon, mammoth, camel, llama, bison, elk, pronghorn, horses, and numerous other large herbivores roamed over what is now California (Edwards 1992). These animals, which browsed on brush and trees and grazed on herbaceous

vegetation, impacted the landscape through their feeding habits as well as through trampling that resulted from herding behavior including avoidance of predatory carnivores. Over the 10,000 years since the last ice age, the only large grazers present in California were tule elk, which have now been extirpated from much of the state.

Virtually all of California's grasslands have been highly altered by the establishment of numerous non-native plant taxa over the past 240 ± years. Introduction of these non-natives has been both intentional and accidental, with the initial introductions occurring even before the first missions were built, and before Spanish missionaries brought livestock to California (Mensing and Byrne 1998). While historic heavy livestock grazing in the late 19th and early 20th centuries was likely a factor in the loss of some of California's native plant species, modern day livestock grazing has proven to be an important tool for conserving and restoring native species.

Livestock grazing is effective for managing the many invasive non-native herbaceous plants that grow in wetlands and dunes at LLSR. Aggressive non-native grasses that are well established on the site and pose a threat to sensitive habitats and species, such as Kikuyu grass (*Pennisetum clandestinum*), Italian ryegrass (*Lolium multiflorum*), and velvet grass (*Holcus lanatus*) must be managed to avoid development of thick stands that can extirpate native species.

Due to the extent of these non-native plant invasions and that fact that weedy species grow in areas that also support sensitive native plants and animals, grazing appears to be the most effective and practical method for their management.¹ Extensive herbicide treatment is not an option, and hand removal, mowing or other mechanical methods are neither practical at this scale, nor apt to be effective at controlling many of these perennial weeds.

Attempting to decrease velvetgrass through inundation would likely be ineffective. This plant grows in upland and wetland areas along the coast. There is no evidence that attempts to modify the water level would have a negative effect on this species in the porous, sandy soil at Lawson's Landing. The extent of long-term inundation is principally affected by the water table level at Lawson's Landing, and the old drainages primarily transport surface water during short-term high rainfall surge events.

Near record rainfall in winter/spring 2010/2011 has increased and prolonged inundation in dune slack wetlands without any apparent effects on velvetgrass. The drainage channels that were constructed in the 1950s originally drained the dune slack wetlands via a culvert that discharges into Tomales Bay. This culvert is now plugged and will be removed as part of the proposed Coastal Development Permit application in order to provide any additional possible retention of water.

¹ Grazing will not eliminate the non-native weedy species but will limit their height and density

2.0 Site Description and Inventory

2.1 Physical Description

The approximately 679-acre LLSR consists a complex of active, mobile, largely unvegetated dunes and more stable areas vegetated with herbaceous and woody plant communities. Portions of LLSR that support palatable herbaceous vegetation have been an important part of the Lawson family's livestock operation since 1929.

Intentional introduction in the mid-1900s of two aggressive non-native grasses, European beach grass (*Ammophila arenaria*) and Kikuyu grass drastically altered the native dune communities and dune movement. European beach grass, which is not palatable to livestock, was widely planted on the California coast by resource agencies that believed that stabilizing dunes was a positive action. Kikuyu grass was first planted in test plots on the Lawson Ranch in the mid-1950s by agricultural advisors and has since spread throughout the property. Both of these plants, as well as numerous other non-native species that were accidentally or intentionally introduced to the site, have significantly and permanently altered the structure and function of native vegetation communities.

LLSR provides habitat for special-status plants and animals including Point Reyes bird's beak, Tidestrom's lupine (*Lupinus tidestromii*), wooly-headed spineflower (*Chorizanthe cuspidate villosa*), and CRLF, all of which have co-existed with the livestock operation without apparent negative effects from this use.

2.2 Vegetation and Soils

Vegetation communities, forage quantity and quality, and soils are described below.

2.2.1 Vegetation Communities. LLSR vegetation is described in Monk & Associates, Inc.'s *Vegetation Communities and Update on Special-status Species Issues* report (2006). South Pasture vegetation communities include *Lolium* grassland upland, *Pennisetum* grassland, central dune scrub, hillside swale wetlands, drainage blowouts, dune slacks, emergent marsh, northern coastal salt marsh, brackish marsh, northern foredunes and man-made ditches. Cattle grazing is most apt to affect vegetation communities that include herbaceous species, as cattle are drawn to areas that provide their preferred forages, which are palatable herbaceous plants. The vegetation communities at LLSR are described below.

Lolium Grassland Upland. *Lolium* grassland upland is found in herbaceous uplands on site and is shown in Figure 1. This grassland is dominated by Italian ryegrass, a highly palatable and high quality forage plant.

Pennisetum Grassland. *Pennisetum* grassland, which is found in herbaceous uplands as shown in Figure 1, has also colonized some of the drier dune slacks.

Pennisetum grassland consists of areas where Kikuyu grass is either dominant (that is, greater than 50 % cover) or is colonizing at lower percentages of total cover than 50 %. Kikuyu grass forms dense mats, which inhibits regeneration of native plants by smothering seedlings. This plant can also climb over and smother shrubs and young trees.

Central Dune Scrub. Central dune scrub is a shrub community but includes an herbaceous component of non-native weedy species such as bur clover (*Medicago polymorpha*), English plantain (*Plantago lanceolata*), sheep sorrel (*Rumex acetosella*), rip-gut brome (*Bromus diandrus*), velvet grass, and red-stem filaree (*Erodium cicutarium*) that compete with the native vegetation in this community. European beach grass has invaded central dune scrub in some areas. Native species include coyote brush (*Baccharis pilularis*), yellow bush lupine (*Lupinus arboreus*), yarrow (*Achillea millefolium*), salt rush (*Juncus lesueurii*), and dune evening primrose (*Camissonia cheiranthifolia*).

Drainage Blowouts. Recent drainage blowouts are typically unvegetated, but blowouts created during the winter of 2004/2005 in some locations supported a sparse (approximately 10%) vegetative cover of water cress (*Rorippa nasturtium-aquaticum*) and common three-square (*Schoenoplectus pungens*). These scalloped areas are expected to continue to receive stormwater flows, which promote saturated soil conditions for one to several months each winter. Accordingly, most of these features will eventually support a prevalence of hydrophytic (wetland) species.

Hillside Swale Wetlands. Hillside swale wetlands are areas where a shallow to deep depression has formed in between opposing dune slopes on a hillside. Hillside swale wetlands are dominated by salt rush, Italian rye grass, velvet grass, cow clover (*Trifolium wormskoldii*), and fiddle dock (*Rumex pulcher*).

Dune Slacks. Within LLSR, the dune slacks are separated into two types: degraded and non-degraded. Degraded dune slacks have been disturbed over the years by construction of drainage ditches, which has altered the plant species composition and as a result, non-native grassland and weedy species have become established in portions of the dune slacks.

Vegetation in the degraded dune slacks can include a high percentage (but less than 50 % total cover) of species such as Kikuyu grass and Italian rye grass. In general, degraded dune slacks do support a prevalence of hydrophytic plant species including cow clover, annual blue grass (*Poa annua*), salt rush, and velvet grass. Cow clover and salt rush are the only native, dominant species found in the degraded dune slacks. All other species are non-native. Other weedy, non-native grassland species interspersed in this community are spring vetch (*Vicia sativa*), cut-leaf geranium (*Geranium dissectum*), small quaking grass (*Briza minor*), and silver European hair grass (*Aira caryophylla*).

Non-degraded dune slacks within LLSR support salt grass (*Distichlis spicata*), salt rush, iris leaved rush (*Juncus xiphoides*), beach strawberry (*Fragaria chiloensis*), silverweed (*Potentilla anserina pacifica*), and cow clover, all native species. Non-native velvet grass is also a dominant species in the summer months. Subordinate species include native species such as seep monkey flower (*Mimulus guttatus*) and water cress.

Emergent Marsh. Emergent marsh habitats at LLSR differ from the dune slacks in that the emergent marsh habitats are found in areas where formerly unvegetated dune hollows now support a dense hydrophytic plant community. In some cases open water pools occur in the lowest elevations in these marshes, which in turn are surrounded by a dense, hydrophytic plant community. Deep blowouts that remain near (or that expose) the water table for long duration result in extended hydroperiods that promote development of emergent marsh habitats that eventually develop into willow scrub communities. This tendency toward a willow scrub community is evident in the deepest and most developed emergent marshes where sapling willows are colonizing.

Dominant plants found in the emergent marsh habitats within LLSR are common three-square, providing greater than 50 % cover in most cases, iris leaved rush, silverweed, seep monkey flower, spike rush (*Eleocharis macrostachya*), and cow clover. As most emergent marshes occur within dune slacks, the outside edges of emergent marsh habitats are typically demarcated by a dense growth of velvet grass, which appears to thrive in wetland habitats that are seasonally saturated but not in marsh habitats that experience periods of long-term inundation.

Northern Coastal Salt Marsh. Northern coastal salt marsh occurs at the southern end of LLSR and is vegetated with native pickleweed (*Salicornia virginica*), salt grass, fleshy jaumea (*Jaumea carnosa*), and arrow grass (*Triglochin concinna*). Sea lavender (*Limonium californicum*), and brass buttons (*Cotula coronopifolia*) are also scattered through this plant community. Point Reyes bird's beak, a special-status species, is also found in this community. Greater than 2,000 Point Reyes bird's beak plants were observed in this community in July 2006 and continue to be observed within the salt marsh in high numbers every summer (Sarah Lynch personal communication).

Brackish Marsh. At the southern tip of the coastal estuarine community lies a brackish marsh (wetland). This vegetated community transitions into mudflat as it extends south towards Tomales Bay. At the center of the brackish marsh is an obvious channel where tidal waters and freshwater mix, forming a flowing stream out to the Bay. This deeper channel is 100 % vegetated with common three-square, a brackish marsh species. Outside the channel common three-square is still dominant, yet a few other species join the mix: salt grass, low bulrush (*Isolepis cernus*), and rabbit's foot grass (*Polypogon monspeliensis*).

Northern Foredunes. Plant species diversity in the northern foredunes is relatively low due to the dominance of European beach grass. Native shrubs provide only a small percentage of the vegetative cover in the foredunes and include coyote brush, yellow bush lupine, and mock heather (*Ericameria ericoides*). Non-native forbs and grasses such as ice plant (*Carpobrotus* spp.), and rabbit's foot grass are also present, but provide a minimal percentage of the vegetative cover. Three native plants, beach evening primrose, salt rush, and beach strawberry are also present.

Man-made Ditches. Vegetation found within ditches is dominated by species that include water speedwell (*Veronica anagallis-aquatica*), spikerush, common three square, creeping spikerush, and ditch beardgrass (*Polypogon interruptus*).

2.2.2 Forage Quality. Palatable vegetation at LLSR is limited to herbaceous plants, primarily within the following vegetation communities: degraded dune slack, non-degraded dune slack, saturated to inundated emergent marsh, *Lolium* grassland upland, and *Pennisetum* grassland. These vegetation types intergrade with central dune scrub, foredunes, and various other types that may be consumed to a limited degree by livestock, but don't provide significant forage value.

Forage quality varies spatially within LLSR, with areas of high-quality forage dominated by Italian ryegrass, bur clover and clovers, and red-stem filaree. Areas of poor forage are composed of rushes, bulrush, spike rush, silverweed and other coarse plants. Much of LLSR consists of open, unvegetated dunes that don't provide livestock forage and are only traversed by livestock moving between vegetated areas or to and from water sources.

Forage quality also fluctuates temporally between seasons and according to phenological stages of plant growth. For cool season grasses such as Italian ryegrass and velvet grass,² forage quality is highest in mid-spring when grasses are approaching maturity but have not yet flowered. This corresponds with the rapid spring growth period, when grassland biomass is also highest. Grazing during this period is important for suppressing fast growing, invasive grasses.

2.2.3 Soils and Soil Survey Forage Information. LLSR soils mapped and described in the Marin County Soil Survey (USDA 1985) are shown in Table 1. Map unit 122, Dune land, is the predominant soil map unit, with only very small patches of 127, Fluvents, channeled; 173 Sobega loam; and 192 Tomales loam comprising minor amounts LLSR soils. Forage production values are provided for Sobega loam and Tomales loam, but are not provided for Dune land or the other minor units, making the Soils Survey information of little value for estimating LLSR forage production.

² Kikuyu grass is a warm season grass, most of the other forage plants at LLSR are cool season species

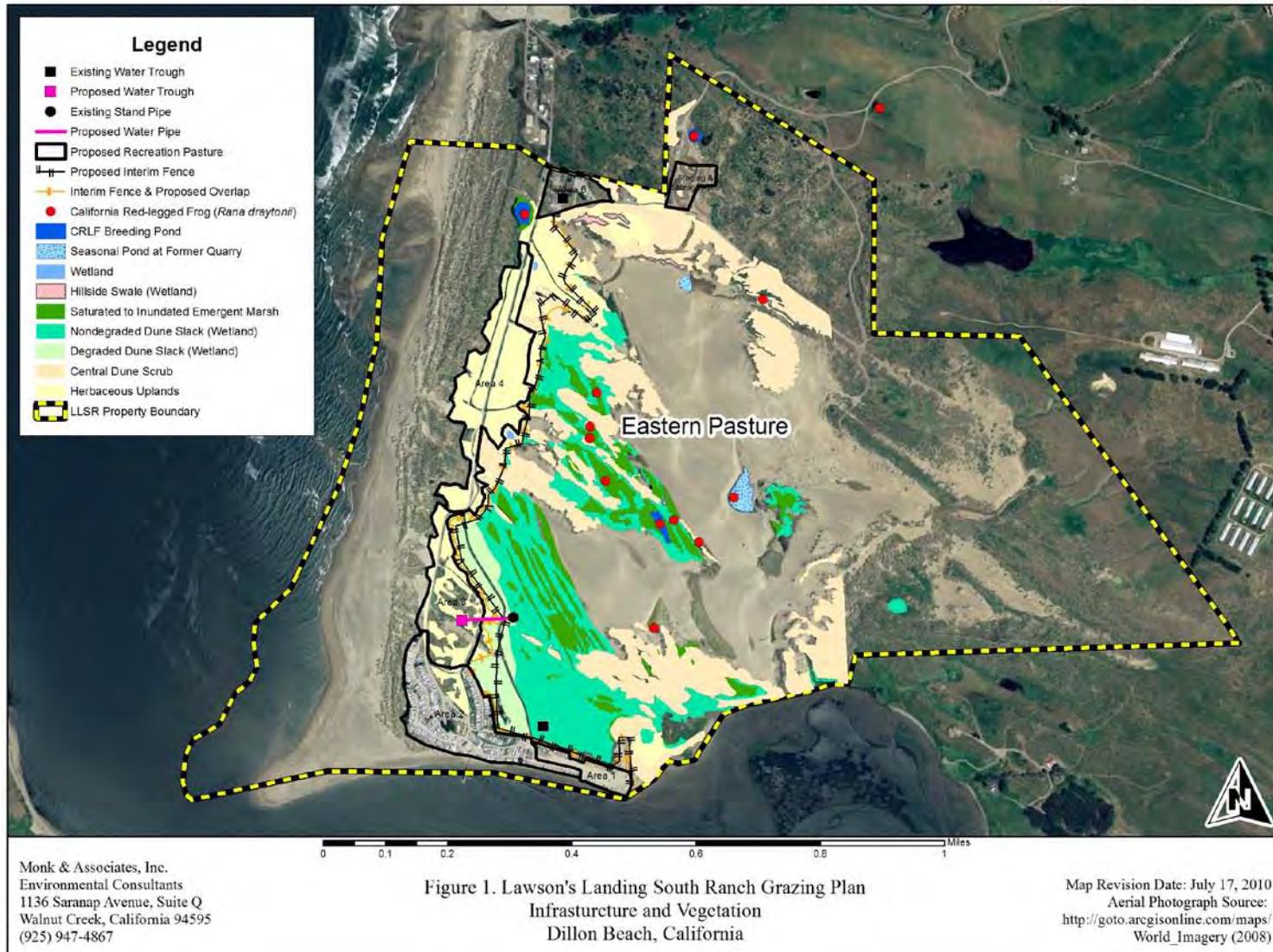


Figure 1. Lawson's Landing South Ranch Grazing Plan Infrastructure and Vegetation Dillon Beach, California

Table 1. Lawson’s Landing South Ranch soil map units

Map Unit Number	Map Unit Name	Comments
104	Beaches	Mostly in Recreation Area 2 where there is no grazing potential
122	Dune land	The vast majority of LLSR is comprised of this soil map unit, described as “loose, shifting sand” for which the Soil Survey does not provide forage production information
127	Fluvents, channeled	Supports many of the dune slacks which will be grazed; the Soil Survey does not provide forage production estimates for this map unit
173	Sobega loam, 9 to 15 % slopes	Small area in the northern part of LLSR; according to the Soil Survey, produces 1,800 to 3,000 pounds of forage per acre annually
192	Tomales loam, 15 to 30 % slopes	Very small area in the northern part of LLSR; according to the Soil Survey, produces 2,000 to 3,000 pounds of forage per acre annually
203	Xerorthents, fill	In Recreation Area 1 where there is no grazing potential

2.2.4 Forage Production and Grazing Capacity. Inter-annual production of herbaceous biomass can vary greatly depending on temperatures, and amount and distribution of rainfall, especially in grasslands that are dominated by annual plants. Production at LLSR is likely less variable between years because a high percentage of forage is provided by perennial species that are not as strongly influenced by weather conditions.

Estimated herbaceous biomass production, minus the amount of residual biomass left for soil protection and to benefit the future year’s species composition and forage production, is referred to as available forage. Herbaceous biomass production can typically be estimated by several different methods including: use of forage production estimates for range sites identified in Soil Surveys or on-line Soil Data Mart; direct measurement methods that involve clipping and weighing of vegetation; and knowledge of present or historical stocking rates on the site, or on a similar nearby site.

Since the Soil Survey does not provide forage production estimates for most of the LLSR acreage that supports herbaceous vegetation, and site variability and timing of preparation of this plan do not allow use of direct measurement, the herbaceous biomass production and stocking rate necessary for managing this biomass were estimated from the current stocking rate and knowledge of forage production on other nearby sites.

The four herbaceous vegetation communities that provide a majority of palatable herbaceous biomass are *Pennisetum* grassland and *Lolium* grassland upland, which are mapped together as herbaceous upland in Figure 1; degraded dune slack, and non-degraded dune slack, which total approximately 150 acres. The primary forage

plants within these vegetation communities are non-native perennial grasses including Kikuyu grass, velvet grass, and Italian ryegrass, which is an annual. Kikuyu grass, an aggressive rhizomatous species, behaves quite differently than annual grasses and most other common native and non-native perennial grasses, having the potential to produce copious amounts of biomass, and can reach 18 inches in height in open areas, but can climb several feet onto structures or shrubs.

Grazing Capacity Estimate Based on Current Stocking Rate. Chris Lawson, who operates the livestock operation on the LLSR, usually runs 60 mother cows (animal units or AUs) on LLSR for seven and one-half months, from October to mid-May. In addition to the forage that they consume by grazing, these cattle are normally fed approximately 30 tons of hay from December until mid-March, and some years into April (Chris Lawson personal communication).

Forage demand for these 60 AUs totals 450,000 pounds over seven and one-half months. Subtracting the feed value of the hay from the total forage demand shows the approximate consumption of forage from LLSR herbaceous vegetation types to be about 410,000 pounds or 2,733 pounds per acre.³ Assuming that roughly 1,000 pounds per acre of residual biomass remains on the ground at the end of the grazing season, average annual production within herbaceous vegetation types can be back calculated to be approximately 3,750 pounds per acre. Fall residual biomass at LLSR has not recently been measured but was estimated to be 1,000 pounds per acre throughout the Lawson Ranch in fall of 1991 (Larson 1991).

2.3 Existing Grazing Infrastructure

As shown in Figure 1, grazing infrastructure is limited to cross fencing separating LLSR from the Lawson's Landing North Ranch (LLNR) and two water troughs.

³ 60 AU x 7.5 months = 450 AUMs or 450,000 pounds of forage required;
30 tons hay x 2,000 pounds/ton = 60,000 pounds of feed substituted for green forage;
450,000 pounds of feed required - 60,000 pounds from hay = 410,000 pounds of forage produced by LLSR;
410,000 ÷ 150 acres = 2,733 pounds/acre

2.0 Purposes of Grazing

Grazing should continue in the coastal wetlands and herbaceous uplands at LLSR to serve two main purposes: to manage non-native weedy plants and to help maintain breeding and dispersal habitat for CRLF, which has coexisted with livestock grazing at LLSR for 86 years, and with native grazers for thousands of years before that. Grazing is the only practical method for managing the extensive stands of Kikuyu grass and velvet grass—mowing these perennial species is not feasible throughout most of the site, and the extensive and repeated applications of herbicide that would be required to significantly reduce these plants could negatively affect other desirable species. Hand removal of these plants over large areas is also not practical or feasible.

Consumption of non-native weedy plants by livestock may also beneficially affect habitat for Tidestrom's lupine and may have other ecological benefits related to management of non-native plants. Two recent studies examined the effects of grazing in coastal grasslands. One evaluated cattle grazing in 25 locations along the coast from Mendocino to San Luis Obispo (Hayes and Holl 2003), the other examined tule elk grazing at Tomales Point in PRNS (Johnson and Cushman 2007). Both studies came to similar conclusions: grazed areas had greater abundance and species richness of native annual forbs and non-native annual grass and forb species. The findings fit with theoretical predictions that grazing removes biomass and opens up micro sites favorable to annual plants. Both studies also provide evidence that grazing can be an effective means of managing velvet grass invasions.

Grazing of domestic cattle and sheep likely occurred at LLSR for many decades before the Lawson family acquired the site. During this time, many of the non-native grassland plant species that now dominate California's grasslands were introduced both deliberately and unintentionally. Kikuyu grass was first planted at Lawson's Landing in the 1950s by public agencies, in trials intended to test its suitability as a forage plant (Mike Lawson personal communication). The coastal wetlands at LLSR have been impacted and altered by excavation of drainage ditches for pasture improvement with support by public agencies, but continue to support a substantial array of native plants and animals, as well as numerous non-native grasses and broadleaved herbs.

Several of the non-native grasses that have become permanently established in these coastal wetlands have competitive advantages over native species, and their cover and density tend to increase if and when grazing is removed.

Grazing will allow native wetland plants, including grasses, rushes and sedges, and broad-leaved herbs to germinate and grow by reducing the cover and density of non-native plants, and preventing the buildup of thatch, the dead herbaceous biomass from previous years. Excess thatch can prevent germination and growth of some plants and tends to favor a narrow range of non-native grassland species.

3.1 Management of Non-native Plant Species

Cattle grazing within and outside of the recreation areas will reduce cover and density of non-native weedy grasses, helping to maintain native plant diversity in dune slacks, prevent velvet grass expansion into new areas, and may help maintain habitat for Tidestrom's lupine and Point Reyes bird's beak.

Maintain native plant Diversity in dune slacks. Grazing will help reduce and manage cover of Kikuyu grass and other non-native grasses and will maintain a low Kikuyu grass canopy height. It will also help prevent development of monotypic stands of velvet grass that are common in ungrazed coastal grasslands.

Limit velvet grass expansion. Grazing will limit or prevent velvet grass spread into surrounding areas. Velvet grass is common in coastal Marin County, especially on ungrazed and lightly grazed sites. It is a prolific seed producer with a high germination rate, and can also propagate vegetatively. (Fitzsimmons and Burrill 1993). Tall, dense, monotypic stands of velvetgrass can be easily seen on ungrazed properties near Lawson's Landing in the late spring and early summer when the purple flower heads that carpet these sites contrast with the green of adjacent grazed fields.

Maintain potential habitat for Tidestrom's lupine. Grazing will help to maintain a low herbaceous canopy height and moderate density of potentially competing herbaceous plants within sandy habitat that could allow re-establishment of Tidestrom's lupine. Two previously identified specimens of Tidestrom's lupine (Monk & Associates, Inc. 2006) were extirpated from LLSR after a cattle-proof enclosure was constructed around them. In the absence of grazing, salt rush, cow clover, and Kikuyu grass density increased substantially, displacing the Tidestrom's lupine (Sarah Lynch personal communication).

Maintain habitat for Point Reyes bird's beak. Grazing will help to reduce herbaceous vegetation that competes with this plant in northern coastal salt marsh. The population of Point Reyes bird's beak was apparently negatively affected by competition from other herbaceous plants after it was partially excluded from grazing (Sarah Lynch personal communication).

3.2 Maintenance of California Red-legged Frog (CRLF) Habitat

As well as benefiting grassland plants, livestock grazing has been shown to enhance habitat conditions for the federally listed threatened CRLF by managing vegetation in wetlands where CRLF breed to ensure a mix of emergent vegetation and open water as recognized by the U.S. Fish and Wildlife Service (2006).

CRLF is known to occur at Lawson's Landing (Monk & Associates, Inc. 2006). Breeding habitat for CRLFs occurs in two locations at LLSR, and CRLFs have been sited in four other locations within LLSR (Monk & Associates, Inc. 2006). Preferred

habitat consists of pools or slow water with emergent vegetation to which CRLFs attach their eggs. CRLFs also use upland grassland habitats and rodent burrows or woody litter refuges up to one mile from breeding areas during November to March (movements prior to breeding) and July to October (post metamorphic juvenile dispersal).

The U.S. Fish and Wildlife Service's Determination of Critical Habitat for the CRLF (U.S. Fish and Wildlife Service 2006) cites several reasons for conducting livestock grazing in areas with CRLF ponds, most importantly that grazing at low to moderate levels helps to maintain a mix of open water habitat and emergent vegetation, the type of habitat where frogs are usually found.

The U.S. Fish and Wildlife Service Recovery Plan for the CRLF (U. S. Fish and Wildlife Service 2002) states: "In such ponded habitat, grazing may help maintain habitat suitability by keeping ponds clear where they might otherwise fill in with cattails, bulrushes, and other emergent vegetation."

DRAFT

4.0 Grazing Program and Implementation Recommendations

4.1 Livestock Species

Body size and reticulo-rumen capacity, anatomical differences in teeth, lips, and mouth structure, grazing ability, and differences in digestive systems account for some of the differences in foraging behavior between livestock species (Vallentine 1990). Mouth size directly affects the degree of selectivity that is physically possible; ruminants with small mouth parts such as sheep and goats, in contrast to cattle and horses, can more effectively utilize shrub foliage while selecting against woody stems. Dietary preferences of different livestock species are shown in Table 2.

Cattle are the recommended species for grazing within LLSR for the following reasons:

- *Cattle Graze Coarser Grasses than Sheep.* Cattle are more apt than sheep to consume, thus effectively manage, coarser grasses such as Kikuyu grass and velvet grass (Peischel and Henry 2006).
- *Predation.* Sheep are very prone to predation by domestic dogs, coyotes, and mountain lions, all of which occur regularly to occasionally at LLSR. In order to avoid large losses of sheep and lambs to predators, sheep need to be fenced in predator-proof pastures constructed of woven wire fencing, which would be difficult to impossible to maintain in shifting sands. Sheep also require protection by guard dogs that tend to bark all night to keep predators at bay, and activity that would not be compatible with camping
- *Cattle Containment is Less Problematic.* Cattle can be confined and managed with less intensive fencing than can sheep, which is less visually obtrusive and interferes less with wildlife movement.
- *Sheep Maintenance.* Sheep shearers will not shear sheep with sand in their wool as it quickly dulls their tool (Chris Lawson Personal communication).

Table 2. Generalized dietary preferences by domestic livestock species

Species	Dietary Preferences
Cattle	Grazer: mostly grasses, some seasonal use of forbs and browse
Horses	Grazer: mostly grasses, minor forbs and browse
Sheep	Intermediate feeder: high use of forbs, but also use high volumes of grass and browse
Goats	Browser to intermediate feeder: high forb use, but can utilize large amounts of browse and grass; highly versatile

(Adapted from Vallentine 1990)

Livestock Species Recommendation:

- Continue cattle grazing as described in this plan

4.2 Grazing Areas

The entire 679-acre LLSR is part of the larger Lawson Ranch that also includes the 326-acre LLNR. The LLSR consists of a single pasture that is accessible to cattle from October through mid-May. Within the LLSR, only about 150 acres support herbaceous vegetation suitable for grazing. Cattle graze preferentially within LLSR, based on types and availability of forage, location of water troughs, and topographic and geologic features. Although animals travel through dunes, the amount of time they spend in unvegetated dunes is very limited due to a dearth of herbaceous vegetation.

Cattle fencing and a vegetative hedgerow will be established to separate the recreation area from the remainder of LLSR, effectively creating two pastures, hereinafter referred to as the Recreation Pasture and the Eastern Pasture. The Recreation Pasture will include approximately 25 acres, while the Eastern Pasture will include approximately 400 acres, 125 acres of which support herbaceous vegetation. Further division of LLSR is not recommended due to the instability of the landscape (that is, sandy soils) and resultant difficulty in establishing and maintaining fences, limited water sources, and lack of evident potential benefits from further cross fencing.

Within the Eastern Pasture, grazing will primarily occur in the following target habitat types: 1) dune slack wetlands, and saturated to inundated emergent marsh to manage non-native grasses; 2) *Pennisetum* grasslands to control the growth and spread of Kikuyu grass; 3) portions of each of the ponds as needed to maintain open water environments for CRLF; and to a limited degree,⁴ within northern coastal salt marsh.

To protect the CRLF breeding pond near the entrance gate from overuse by cattle, a California native shrub and vine hedgerow will be planted along the eastern and southern sides of the entrance pond. Split rail or other wood fencing may be used along the main entrance road to Lawson's Landing to provide protection to the plantings in an aesthetically pleasing manner. Openings through the plantings and fencing will allow managed cattle access to this breeding pond to keep emergent vegetation from filling in the pond.

Pennisetum grasslands occur primarily within the Recreation Pasture, while the dune slack wetlands, saturated to inundated emergent marsh (with the exotic velvet grass), *Lolium* grassland and ponds occur primarily in the Eastern Pasture.

Grazing Area Recommendations:

- Continue cattle grazing within LLSR
- Establish the Eastern Pasture and the Recreation Pasture with a California native shrub and vine hedgerow that will initially be protected with fencing

⁴ Limited by the fact that this vegetation community provides little herbaceous biomass

- Rotate cattle between LLSR and the 200-acre Scale Field on LLNR
- Protect the CRLF breeding pond near the entrance from overuse by cattle with split rail or other wood fencing and a California native shrub and vine hedgerow
- Based on biological assessments, consider using high-intensity short-duration grazing within the CRLF breeding pond by the entrance gate to reduce the height and density of emergent vegetation in October after frog metamorphs have moved to uplands

4.3 Stocking Rate

Herbaceous forage production, as discussed in section 2.2.4, provides the basis for determining appropriate stocking rates. Herbaceous biomass production is expressed in pounds or tons, and when used to estimate stocking rate can be expressed in AUMs, while stocking rate is expressed as AUs per time period. One AU can graze a pasture that produces 12 AUMs of available herbaceous biomass for one year (12 months) or two AUs can graze the same pasture for six months.⁵

The approximately 150 acres of herbaceous vegetation communities on LLSR produce varying amounts of forage throughout the year. Kikuyu grass is a warm season grass, with active growth from about March through November, while most other grasses present on the site are cool season species, whose active growth periods are generally fall through late spring in uplands, and can be year-round in wetlands.

4.3.1 Residual Biomass. In California annual grasslands, which are the predominate grassland type in the State, grazing capacity and stocking rate are usually estimated based on expected production of forage, allowing for some residual biomass (residual dry matter or RDM) that will remain on the ground at the end of the grazing season (fall) to provide soil protection, allow for regeneration of herbaceous annual plants the following year, and for winter forage. Stocking rates are normally set to maximize animal performance while retaining enough RDM to protect the soil surface and to avoid negatively affecting grassland species composition or forage production the following year.

Because the wetland vegetation and most of the other herbaceous communities at LLSR are composed of non-native perennial grasses, and grazing will be used to suppress, not protect or enhance performance of non-native species without overutilizing native species, using target RDM levels is not an appropriate method for determining when a suitable level of grazing has occurred within any given year.

Continued grazing is recommended primarily to manage non-native herbaceous vegetation, and is expected to indirectly benefit native species and plant communities. In the absence of clearly identified residual biomass targets for these

⁵ 2 AUs x 6 months = 12 AUMs

species and communities within the Recreation Pasture or the Eastern Pasture, project biologists have set preliminary target minimum vegetation heights of 5-7" for hillside swale wetlands, degraded and non-degraded dune slacks, and emergent marsh habitats, and 1-2" for *Lolium* grassland upland and *Pennisetum* grassland, both of which are mapped as herbaceous uplands (Sarah Lynch personal communication). Biological monitoring should be used to determine if stocking rates and target vegetation heights are achieving ecological objectives.

4.3.2 Current Stocking Rate. The Lawsons currently graze 60 AUs in the LLSR from October through mid-May, a total of 7.5 months. In addition to the forage that they consume by grazing, these cattle are normally fed 600 pounds of hay per day from December through March, depending on weather conditions.

4.3.3 Recommended Revised Stocking Rate. The revised stocking rate will be variable depending on weather patterns, grassland biomass production, and plant community response to changes in timing or grazing. With an expected grazing season of February through June, and an additional month or so of grazing in the fall, the stocking rate will be reduced from the current rate of 60 AUs for 7.5 months (450 AUMs) to 60 AUs for approximately 6 months (360 AUMs) (see Section 4.4 Grazing Season and Timing), assuming that target vegetation heights can be retained. If target vegetation heights cannot be met in a given year, the stocking rate will be adjusted (see Section 4.3.4) or the grazing season will be decreased.

4.3.4 Stocking Rate Adjustments. The revised stocking rate will be adjusted based on plant community response and biological monitoring during the first two years after development of the Eastern Pasture and the Recreation Pasture, allowing a shift in the grazing season. In addition, in severe drought years or in years of above-average forage production, stocking rates may need to be adjusted downward or upward during the grazing season to achieve management objectives.

The stocking rate within LLSR should be adjusted downward in poor feed years by weaning calves early, culling more heavily than usual, or transferring more animals to the Scale House Field in LLNR. In good forage years, culling animals lightly, retaining more replacement animals, or decreasing grazing pressure in the Scale House Field can be used to increase stocking rates in LLSR as needed for vegetation management.

Stocking Rate Recommendations:

- Graze the LLSR with 60 AUs for approximately 6 months
- Adjust the stocking rate as needed to meet preliminary vegetation target heights of 5"-7" for hillside swale wetlands, degraded and non-degraded dune slacks, and emergent marsh habitats, and 1-2'" for *Lolium* grassland upland and *Pennisetum* grassland
- Use biological monitoring results to adjust these target vegetation heights as needed
- In years of extreme drought, cull cattle more heavily than usual to decrease stocking or transfer more animals to the LLNR Scale House Field
- In years of unusually high forage production, cull more lightly, retain more replacement heifers, or decreasing grazing pressure in the LLNR Scale House Field to manage excess forage

4.4. Grazing Season and Timing

Development of two pastures—the Eastern Pasture and Recreation Pasture— at LLSR will allow a shift in the grazing season that has been restricted by recreational use from Memorial Day through fall.

The current seasonal pattern of grazing in the Eastern Pasture from fall through spring will be shifted to late winter through early summer, with a short grazing episode in the fall. This will move winter hay feeding off of LLSR as requested by the NRCS, and will increase grazing pressure on velvetgrass in late spring and early summer before it flowers and sets seed. The fall grazing episode of approximately one month will allow management of summer Kikuyu grass growth.

The 60 AUs that will graze LLSR during these time periods will spend the remainder of the year in the LLNR Scale House Field. Flexibility to move animals back and forth between the LLSR and the LLNR Scale House field should be allowed to increase or decrease stocking to best meet LLSR management objectives.

Grazing should occur in the Recreation Pasture in fall through mid-spring when recreational use is low. Cattle will be removed from this pasture during the grazing period for special high use recreational events such as Thanksgiving weekend when camping is popular. Trampling of Kikuyu grass by recreational users also helps keep this species under control, especially during the high use summer season.

Grazing Season and Timing Recommendations:

- Graze within the Eastern Pasture from late winter through early summer and again in fall for approximately one month
- Graze within the Recreation Pasture in fall through mid-spring when recreational use is low
- Move livestock from the Recreational Pasture to the Eastern Pasture or Scale House Field for special high use recreational events such as Thanksgiving weekend when camping is popular

- Adjust grazing season as needed based on vegetation community response to grazing as determined by biological monitoring

4.5. **Livestock Distribution and Infrastructure**

A permanent human and cattle proof barrier separating the recreation areas from the wetland and dune areas will be developed, roughly following the proposed limits of camping as proposed in the Coastal Development Permit Maps Sheet 2. This barrier will initially consist of fencing but may eventually be provided only by hedgerow planting of native shrub and vine species as described in the Resource Protection Measures section of Lawsons Landing Amended Project Description April 2011.

Cattle water troughs will be located both within the Recreation Pasture and the Eastern Pasture to improve animal distribution. Troughs will include well-anchored wildlife escape ramps.

Livestock Distribution Recommendation:

- Create permanent human and cattle-proof barriers separating the Recreation Pasture from the Eastern Pasture that contains most of the wetlands and dunes
- Establish two new livestock water troughs, one within the Eastern Pasture and one within the Recreation Pasture as shown in Figure 1
- Place mineral supplements in underutilized areas if needed; do not use mineral supplements near wetlands or other sensitive resources

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5.0 Monitoring

Continued grazing is recommended primarily to manage non-native herbaceous vegetation, and is expected to indirectly benefit native species and plant communities. In the absence of clearly identified residual biomass targets for these species and communities, biological monitoring should be used to determine if stocking rates and grazing seasons are meeting the ecological objectives that include control of invasive exotic species and enhancement of conditions that promote special-status species colonization of LLSR. To achieve this monitoring the following recommendations should be followed:

Monitoring recommendations:

- Biologists should evaluate areal coverage and percent cover of exotic plant species infestations; Kikuyu grass is so prevalent that randomly selected sample plots are the appropriate focus for these efforts; trends in cover should be evaluated at least once per year
- Biologists working with a rangeland management specialist should make informed decisions regarding increases or decreases in recommended stocking rates based on vegetation response to grazing
- Special-status species should also be monitored within grazed areas at appropriate times of year
- Trends in cover of both exotic invasive species and desirable California native special-status species should be analyzed and reported at least once per year
- Biologists should field monitor grazing pressure and its effects on vegetation in the Eastern Pasture at least twice during the winter-to-spring grazing period; if at anytime biologists determine, either qualitatively or quantitatively based on target vegetation heights, that vegetation communities are subject to grazing pressure that is too high or too low, these biologists should have the unilateral right to ask that grazing pressure be adjusted.
- Subsequent monitoring should be conducted each time there is an adjustment in stocking rates

6.0 Summary of Recommendations

Livestock Species Recommendation:

- Continue cattle grazing as described in this plan.

Grazing Area Recommendations:

- Continue cattle grazing within LLSR
- Establish the Eastern Pasture and the Recreation Pasture with a California native shrub and vine hedgerow that will initially be protected with fencing
- Rotate cattle between LLSR and the 200-acre Scale Field on LLNR
- Protect the CRLF breeding pond near the entrance from overuse by cattle with split rail or other wood fencing and a California native shrub and vine hedgerow
- Based on biological assessments, consider using high-intensity short-duration grazing within the CRLF breeding pond by the entrance gate to reduce the height and density of emergent vegetation in October after frog metamorphs have moved to uplands

Stocking Rate Recommendations:

- Graze the LLSR with 60 AUs for approximately 6 months
- Adjust the stocking rate as needed to meet preliminary vegetation target heights of 5"-7" for hillside swale wetlands, degraded and non-degraded dune slacks, and emergent marsh habitats, and 1"-2" for *Lolium* grassland upland and *Pennisetum* grassland
- Use biological monitoring results to adjust these target vegetation heights as needed
- In years of extreme drought, cull cattle more heavily than usual to decrease stocking or transfer more animals to the LLNR Scale House Field
- In years of unusually high forage production, cull more lightly, retain more replacement heifers, or decreasing grazing pressure in the LLNR Scale House Field to manage excess forage

Grazing Season and Timing Recommendations:

- Graze within the Eastern Pasture from late winter through early summer and again in fall for approximately one month
- Graze within the Recreation Pasture in fall through mid-spring when recreational use is low
- Move livestock from the Recreational Pasture to the Eastern Pasture or Scale House Field for special high use recreational events such as Thanksgiving weekend when camping is popular
- Adjust grazing season as needed based on vegetation community response to grazing as determined by biological monitoring

Monitoring recommendations:

- Biologists should evaluate areal coverage and percent cover of exotic plant species infestations; Kikuyu grass is so prevalent that randomly selected

sample plots are the appropriate focus for these efforts; trends in cover should be evaluated at least once per year

- Biologists working with a rangeland management specialist should make informed decisions regarding increases or decreases in recommended stocking rates based on vegetation response to grazing
- Special-status species should also be monitored within grazed areas at appropriate times of year
- Trends in cover of both exotic invasive species and desirable California native special-status species should be analyzed and reported at least once per year
- Biologists should field monitor grazing pressure and its effects on vegetation in the Eastern Pasture at least twice during the winter-to-spring grazing period; if at anytime biologists determine, either qualitatively or quantitatively based on target vegetation heights, that vegetation communities are subject to grazing pressure that is too high or too low, these biologists should have the unilateral right to ask that grazing pressure be adjusted.
- Subsequent monitoring should be conducted each time there is an adjustment in stocking rates

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Larson, Stephanie. 1991. Letter from Stephanie Larson to Jennifer Lawson dated 3 September. Dr. Larson is the University of California Cooperative Extension Livestock and Range Management Advisor for Sonoma and Marin Counties.

Lawson, Chris. 2011. Email communication on April 5, 2011. Chris Lawson is the livestock operator at LLSR.

Lawson Mike. 2010. Personal conversation on March 29, 2011. Mike Lawson is one of the owners of the LLSR

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Appendix 1

Grazing Management Terms

Animal Unit (AU). An adult cow or an adult cow and her calf, or the equivalent. A cow and her calf can be referred to as a “cow-calf pair”, or simply a “pair.”

Animal Unit Month (AUM). The amount of forage that is needed to support one AU for one month. One AUM is equal to 1,000 lbs. of forage⁶

Animal Unit Equivalent (AEU). A number relating the forage consumption of a kind or class of animal to one AU. For example, the AUE for a 1 year old kid is .1.

Cow-calf pair. A mother cow and her calf, considered to be one AU.

Forage. Biomass, including herbaceous and woody (also called browse), that provides feed for grazing and/or browsing animals.

Grazer. An animal that feeds primarily on herbaceous vegetation.

Grazing Capacity. The maximum number of livestock that can graze on a given site without adversely affecting range productivity, causing a decline in range condition, or resulting in other adverse impacts. Grazing capacity is expressed in pounds or tons of forage produced, often described in AUMs.

Intermediate Feeder. An animal that feeds by browsing and grazing.

Residual Dry Matter (RDM). The amount of herbaceous biomass that should be left at the end of the grazing season to provide suitable conditions for germination of the following year’s forage crop and for soil protection.

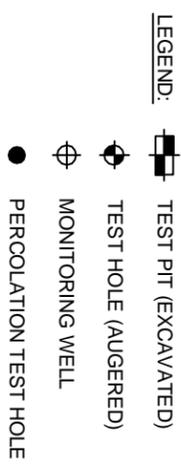
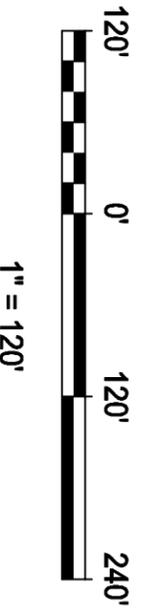
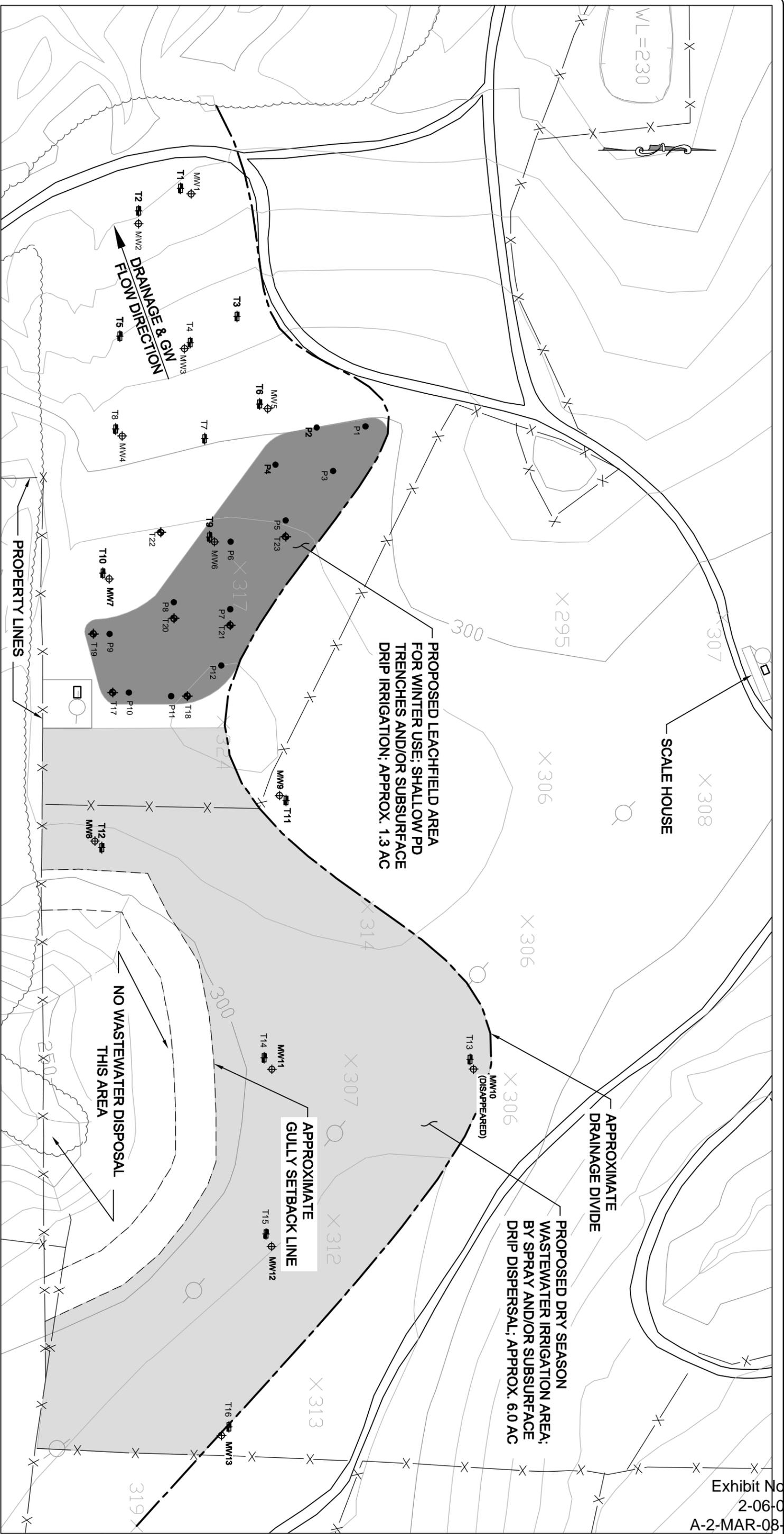
Reticulo-rumen. The first chamber in the gastrointestinal tract of ruminant animals, composed of the rumen and reticulum.

Ruminant. A mammal of the order Artiodactyla that digests plant-based food by initially softening it within the animal's first stomach, then regurgitating the semi-digested mass, and chewing it again.

Stocking Density. The number of AUs present on a given area at one point in time.

Stocking Rate. The number of AUs present on a given area over a designated time period.

⁶ Forage weights used for this definition are variable. Some range managers use 1,000 pounds of forage for one AUM, which accounts for wasted forage. Others use a lower rate based on actual consumption (26 pounds per day per AU) and apply a “grazing efficiency rate” to account for wasted forage.



LAWSON'S LANDING

DILLON BEACH, CA

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ENGINEERING CORP.
Environmental & Water Resources

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Shr.	Rev.	Date:	By:	Description:	Appr't:

Design:	NH/MW
Drawn:	SH/DI
Checked:	NH
Appr't:	NH

TEST LOCATION MAP

LAWSON'S LANDING

DILLON BEACH, CA

FIGURE 1

DRAFT MEMORANDUM

To: Michael Lawson, *Lawson's Landing*
From: Tim Youmans, Jesse Walker, and Matt Johnson
Subject: Lawson's Landing Economic Analysis; EPS #18596
Date: April 1, 2009

The Economics of Land Use



Economic & Planning Systems, Inc., (EPS) has been working with the planning team for the Lawson's Landing Resort Plan (Project) in Marin County (County) to evaluate the impact on the financial wellbeing of the Project under several scenarios. EPS produced its most recent analysis in November of 2008, and since then, the Project has been approved by the County under an alternative land use plan, and is positioned to be reviewed by the California Coastal Commission (CCC) later this year.

This memorandum describes an updated economic analysis that EPS has performed under revised land use alternatives using the most recent fee and income assumptions, as provided by the Lawson's Landing team.

Land Use Alternatives

The land use assumptions for the five scenarios analyzed are summarized in **Table 1**. As shown, Scenario 1 analyzes the current operation which includes 1,000 Tent/ RV Visitor Units, 200 allowable Day Use Passes, and 205 Semi-Permanent Trailer Rentals. Scenario 2 is the proposed Master Plan, which encompasses 600 Tent/ RV Visitor Units, allows 100 Day Use Passes, and preserves the 205 Semi-Permanent Trailer Rental sites. Scenario 3 is the County-approved Master Plan, which includes only 370 Tent/ RV Visitor Units and 193 Semi-Permanent Trailer Rentals. Scenario 4 is similar to Scenario 3, except that it assumes that all Semi-Permanent Trailer Rental sites are removed. Finally, Scenario 5 is similar to Scenario 4, except that it assumes that the land vacated by the Semi-Permanent Trailer Rental sites would accommodate up to 150 additional Tent/ RV Visitor Units, therefore allowing a total of 520 Tent/ RV Visitor Units in this scenario.

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Net Income Analysis

Net Operating Income

Table 2 summarizes the estimated net income which would occur under each of these five scenarios. Camping Revenue estimates are based on three separate calculations: one for Tent/RV Visitor Units, one for Day Use passes, and one for Semi-Permanent Trailer Rentals. These calculations are shown in **Tables 3, 4, and 5**, respectively. **Table 2** also includes a line item for "Misc. Visitor-Serving Revenue," which is calculated based on a percentage of Camping Revenue. The percentage factor used in this estimate is derived from a reconciliation of the Lawson's Landing Income Statement for 2008 and is shown in **Table 6**. A detailed breakdown of the major items which comprise Visitor Serving Revenue is shown in **Table 7**.

The estimated operating cost under each scenario shown in **Table 2** is broken into Variable Expenses and Fixed Expenses. Fixed Expenses—such as insurance, utilities, portable rentals, fees, and employee salaries—are assumed to be constant under each scenario and are based on actual 2008 expenditures. EPS has assumed that Merchandise for Resale would be a variable expense, which is calculated as a percentage of Camping Revenue according to the factor shown in **Table 6**.

Net Income after Capital and Entitlement Costs

Table 2 also calculates net income including the cost of Capital Expenses which would be incurred if the Project were to move forward as currently planned, as well as the costs of professional fees which have been incurred in order to entitle the Project.

A detailed itemization of the Capital Expenses is shown in **Table 8**. These costs were amortized over a 20-year period, assuming an 8% interest rate. The total Entitlement Costs are itemized in **Table 9**, and are shown on an annual basis by amortizing them over a 10-year period, at an interest rate of 8 percent.

Calculation of Tent/ RV Visitor Units Revenue

At over \$1.0 million annually in 2008, Tent/ RV Visitor Unit fee income is the largest revenue source, and is severely impacted by the removal of campsites in the various scenarios. EPS analyzed the revenue that would be lost as a result of removing campsites by multiplying the estimated number of lost visitor days under each scenario by the current fee rate of \$25 per night.

Since the campground only reaches its maximum capacity on a sporadic basis—typically during the weekends of the high season—simply eliminating the revenue that would correspond to each lost campsite is not a viable methodology. Instead, EPS carefully evaluated the instances in which the campground reached maximum capacity based on visitor totals in 2007 and 2008, and predicted the instances that maximum capacity would be reached if a certain number campsites were removed, according to the land uses figures for each scenario.

EPS used the average number of days that would reach maximum capacity under reduced unit totals in order to estimate the total visitor fee revenue lost under each scenario (as summarized in **Table 10**). EPS conducted this analysis by establishing a capacity threshold for each scenario. The capacity thresholds for each scenario are summarized below:

- **Scenario 1—1,000 Maximum Visitors.** Maximum capacity is assumed to occur on weeks with more than 2,200 visitors (1,000 units times two weekend days, plus a 200 weekday visitor "cushion").
- **Scenario 2—600 Maximum Visitors.** Maximum capacity is assumed to occur on weeks with more than 1,400 weekly visitors (600 units times two weekend days, plus a 200 weekday visitor "cushion").
- **Scenario 3—370 Maximum Visitors.** Maximum capacity is assumed to occur on weeks with more than 940 weekly visitors (370 units times two weekend days, plus a 200 weekday visitor "cushion").
- **Scenario 4—370 Maximum Visitors.** Maximum capacity is assumed to occur on weeks with more than 940 weekly visitors (370 units times two weekend days, plus a 200 weekday visitor "cushion").
- **Scenario 5—520 Maximum Visitors.** Maximum capacity is assumed to occur on weeks with more than 1,240 weekly visitors (520 units times two weekend days, plus a 200 weekday visitor "cushion").

Tables 11 and **12** show the weekly visitor totals at the 1,000-campsite resort in 2007 and 2008. As an illustrative example of the calculation methodology used, Lawson's Landing saw over 1,400 weekly visitors in 2007 during seven weeks of the year, as shown in **Table 11**. If Lawson's Landing only had 600 sites available, these seven instances would constitute "sold out" weeks. Therefore, an estimated 14 weekend days would have reached a 600-unit maximum capacity in 2007.

In order to be conservative, EPS assumed that 75 percent of these lost visitor days would translate to lost revenue. This adjusted number of daily rentals lost at maximum capacity was then multiplied by the number of estimated days at maximum capacity under each scenario. As shown in **Table 3**, Scenario 2 would result in an annual loss of \$112,000 in Tent/ RV Fee Revenue, as compared to Scenario 1. Scenario 3 and 4 would result in an annual loss of \$330,000, and Scenario 5 would result in an annual loss of \$171,000.

EPS conducted similar revenue analyses for Day Use fee revenue and Semi-Permanent Trailer Lease revenue, as shown in **Tables 4** and **5**, respectively.

Pricing Sensitivity Analysis

Because significant losses are estimated to occur under each alternative scenario evaluated in this analysis, EPS has assessed the fee rate increases that would be required to reach levels of return similar to those observed in current operations (Scenario 1). The fees that would be required to reach this level of return are shown in **Table 13**.

As shown in **Table 13**, it would be necessary to charge much higher rates in order to arrive at a reasonable rate of return of 10%, under **Scenarios 3 through 5**. The required fee rates between \$46 and \$65 per night are two- to three- times as much as are currently charged at similar campgrounds in Northern California, and would not be accepted in today's marketplace.

As a comparison, **Table 14** shows the range of peak and non-peak fee rates of developed, drive-in campsites at all California State Parks. As shown, the peak nightly fee for comparable campsites throughout California range from \$10 to \$25, and are \$22 on average. An examination of similar private campsites in Northern California yield similar results, and are generally between \$30 and \$50 at the maximum, depending on the time of year, the number of nights stayed, and the amenities chosen, as shown in **Table 15**.

Overall Conclusions

This analysis has evaluated the revenue-generation potential of several development alternatives associated with the Lawson's Landing project, as compared to their 2008 operations. As shown in **Table 2**, while a reasonable 10% return on cost can be achieved by current operations, all of the alternative scenarios analyzed would result in significant reductions in profitability, and are in fact likely to be unsustainable over the long-term.

Although Scenario 2, the proposed Master Plan, shows a worse revenue picture than 2008 operations, the profit potential is reasonable as compared to the alternatives, and may be economically viable if certain cost-cutting measures and/ or revenue generation methods can be achieved. With estimated returns of -21%, -53%, and -46% respectively, Scenarios 3, 4, and 5 do not appear to be economically viable alternatives.

Additional Considerations

- All revenue and cost calculations are based on Lawson's Landing's current fee structure, 2007 and 2008 annual visitor tallies, and the Lawson's Landing 2008 Income Statement.
- The assumptions used to estimate the annual entitlement cost and capital costs shown in this analysis were provided by Lawson's Landing.
- Please note that any impact from a hotel, larger general store, or other operations at the 15,000-square-foot Landing Center is not included in this analysis.

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Table 1
Lawson's Landing Economic Feasibility Analysis
Summary of Land Use Assumptions

Item	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5
Description	2008 Operations	Proposed Master Plan	PC-Approved Master Plan	Removal of Leased Trailer Sites	Conversion of Trailer Sites to Tent/RV Sites
Tent/RV Visitor Units	1,000	600	370	370	520
Day Use Passes	200	100	200	200	200
Semi-Permanent Trailer Rentals [1]	205	205	193	0	0

"land_use"

[1] Does not include trailers used for employee housing.

**Table 2
Lawson's Landing Economic Feasibility Analysis
Summary of Net Income**

Item	Source/ Assumption	Scenario 1 2008 Operations	Scenario 2 Proposed Master Plan	Scenario 3 County-Approved Master Plan	Scenario 4 Removal of Semi- Permanent Trailer Sites	Scenario 5 Conversion of Trailer Sites to Tent/RV Sites
Net Income From Operations						
Camping Revenue						
Camper/RV Sites	Table 3	\$1,373,383	\$1,260,883	\$1,042,633	\$1,042,633	\$1,202,383
Day-Use	Table 4	\$57,896	\$46,347	\$57,896	\$57,896	\$57,896
Semi-Permanent Trailer Rentals	Table 5	\$885,803	\$861,000	\$810,600	\$0	\$0
Subtotal Camping Revenue		\$2,317,082	\$2,168,200	\$1,911,129	\$1,100,529	\$1,260,279
Misc. Visitor-Serving Revenue	27% of Camping Revenue [1]	\$637,047	\$596,114	\$525,437	\$302,574	\$346,495
Total Revenue		\$2,954,129	\$2,764,314	\$2,436,566	\$1,403,103	\$1,606,774
Operational Cost						
Variable Expenses	15% of Camping Revenue [1]	(\$347,957)	(\$325,599)	(\$286,995)	(\$165,267)	(\$189,256)
Fixed Expenses	Table 6	(\$1,998,236)	(\$1,998,236)	(\$1,998,236)	(\$1,998,236)	(\$1,998,236)
Subtotal Operational Cost		(\$2,346,193)	(\$2,323,835)	(\$2,285,231)	(\$2,163,503)	(\$2,187,493)
Net Revenue from Operations		\$607,936	\$440,479	\$151,335	(\$760,400)	(\$580,719)
Return on Cost from Operations		26%	19%	7%	-35%	-27%
Net Income After Entitlement and Debt Service						
Total Revenue		\$2,954,129	\$2,764,314	\$2,436,566	\$1,403,103	\$1,606,774
Total Operational Cost		(\$2,346,193)	(\$2,323,835)	(\$2,285,231)	(\$2,163,503)	(\$2,187,493)
Other Costs						
Capital Expense Debt Service	Table 8	\$0	(\$467,647)	(\$467,647)	(\$467,647)	(\$467,647)
Entitlement Expenses [2]	Table 9	(\$338,303)	(\$338,303)	(\$338,303)	(\$338,303)	(\$338,303)
Total Other Costs		(\$338,303)	(\$805,950)	(\$805,950)	(\$805,950)	(\$805,950)
Total Cost		(\$2,684,496)	(\$3,129,785)	(\$3,091,181)	(\$2,969,453)	(\$2,993,443)
Net Income After Entitlement and Debt Service		\$269,633	(\$365,471)	(\$654,615)	(\$1,566,350)	(\$1,386,669)
Return on Cost		10%	-12%	-21%	-53%	-46%

*summary

[1] EPS has calculated that approximately 27% of Camping Revenue is from miscellaneous visitor-serving revenue sources. This percentage is used to project the amount of Visitor Serving revenue which would be generated under each Scenario, based on the amount of Camping Revenue generated. For the detailed calculation, see Table 6.

[2] For Scenario 1, entitlement expenses have been adjusted to equal the total entitlement cost amortized over ten years, not the actual amount spent in 2008.

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Table 3
Lawson's Landing Economic Feasibility Analysis
Calculation of Tent/ RV Fee Revenue Lost by Scenario

Item	Scenario 1 2008 Operations	Scenario 2 Proposed Master Plan	Scenario 3 County-Approved Master Plan	Scenario 4 Removal of Semi- Permanent Trailer Sites	Scenario 5 Conversion of Trailer Sites to Tent/RV Sites
Tent/RV Visitor Units	1,000	600	370	370	520
Total Decrease From Scenario 1	n/a	400	630	630	480
Adjusted Daily Rentals Lost [1]	n/a	300	473	473	360
Peak Visitor Days at Maximum Capacity [2]	1	15	28	28	19
Lost Visitor Days per Year	n/a	(4,500)	(13,230)	(13,230)	(6,840)
Total Visitor Days per Year [3]	54,935	50,435	41,705	41,705	48,095
Fee Rate [4]	\$25	\$25	\$25	\$25	\$25
Total Annual Fee Revenue	\$1,373,383	\$1,260,883	\$1,042,633	\$1,042,633	\$1,202,383
Lost Fee Revenue From Scenario 1	n/a	(\$112,500)	(\$330,750)	(\$330,750)	(\$171,000)

[1] To be conservative, this analysis assumes that 75% of daily rentals will be lost because of capacity on full days.
 [2] Daily rentals are only lost on days when maximum capacity is reached. EPS has estimated the number of days lost per year as a result of capacity based on review of weekly visitors from provided by Lawson's Landing. See Tables 10 through 12.
 [3] For Scenario 1, this amount is estimated based on the total fee revenue collected divided by the average fee rate.
 [4] Assumes \$25 average daily fee rate.

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**Table 4
Lawson's Landing Economic Feasibility Analysis
Day Use Revenue Calculations**

Item	Scenario 1 2008 Operations	Scenario 2 Proposed Master Plan	Scenario 3 County-Approved Master Plan	Scenario 4 Removal of Semi- Permanent Trailer Sites	Scenario 5 Conversion of Trailer Sites to Tent/RV Sites
Day Use Units	200	100	200	200	200
Estimated Annual Visitors [1]	8,271	n/a	n/a	n/a	n/a
Percentage Annual Reduction [2]	0%	-20%	0%	0%	0%
"Lost" Visitor Days	0	(1,654)	0	0	0
Adjusted Visitor Days	8,271	6,617	8,271	8,271	8,271
Fee per Visitor	\$7	\$7	\$7	\$7	\$7
Annual Fee Revenue	\$57,896	\$46,317	\$57,896	\$57,896	\$57,896
Fee Revenue Lost from Scenario 1	n/a	(\$11,579)	\$0	\$0	\$0

[1] Estimated by EPS based on Day Use Revenue and fee rates.

[2] Rough estimate - reductions only occur on peak days.

"day_use"

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Table 5
Lawson's Landing Economic Feasibility Analysis
Annual Semi-Permanent Trailer Rental Revenues

Item	Scenario 1 2008 Operations	Scenario 2 Proposed Master Plan	Scenario 3 County-Approved Master Plan	Scenario 4 Removal of Semi- Permanent Trailer Sites	Scenario 5 Conversion of Trailer Sites to Tent/RV Sites
Semi-Permanent Trailer Units	205	205	193	0	0
Monthly Lease Rate [1]	\$350	\$350	\$350	\$350	\$350
Monthly Lease Revenue	\$73,817	\$71,750	\$67,550	\$0	\$0
Annual Lease Revenue	\$885,803	\$861,000	\$810,600	\$0	\$0
Lost Fee Revenue from Scenario 1	n/a	(\$24,803)	(\$75,203)	(\$885,803)	(\$885,803)

[1] Although the monthly lease rate has increased recently, this analysis uses the 2008 rate of \$350 in order to be consistent with Scenario 1.

"trailer"

DRAFT

Table 6
Lawson's Landing Economic Feasibility Analysis
Income Statement Reconciliation

Item	2008 Amount [1]
Revenue	
Campsites	\$1,373,383
Permanent Trailer Rent	\$885,803
Day Use	\$57,869
Subtotal Camping Revenue	\$2,317,056
Misc. Visitor-Serving Revenue [2]	\$637,040
Total Revenue	\$2,954,096
Misc. Visitor-Serving Revenue as a % of Camping Revenue	27%
Cost	
Fixed Expenses	
Fixed Cost of Sales [3]	\$1,366,191
Total Other Expenses	\$632,045
Subtotal Fixed Expenses	\$1,998,236
Variable Expenses	
Merchandise for Resale	\$347,953
Subtotal Variable Expenses	\$347,953
Total Cost	\$2,346,189
Variable Cost as a % of Camping Revenue	15%
	<i>"Income"</i>

[1] From Lawson's Landing Income Statement for 2008.

[2] Miscellaneous Revenue includes many categories which provide relatively small individual revenue streams. For a detailed breakdown of the largest components of Misc. Visitor Serving Revenue, see Table 7.

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**Table 7
Lawson's Landing Economic Feasibility Analysis
Summary of Miscellaneous Visitor-Serving Revenue**

Item	2008 Amount	% of Total Revenue
Visitor-Serving Revenue		
Part Sales	\$60,319	2.0%
Wood	\$39,757	1.3%
Gasoline	\$51,732	1.8%
Bait	\$28,729	1.0%
Miscellaneous	\$37,590	1.3%
Tackle	\$58,591	2.0%
Propane Sales	\$56,401	1.9%
Garbage, Outside Collection	\$26,260	0.9%
Boat Launch	\$38,430	1.3%
Candy	\$31,929	1.1%
Labor	\$25,901	0.9%
Dept. of Fish & Game	\$46,522	1.6%
Other Misc. Visitor-Serving Revenue [1]	\$134,878	4.6%
Total Visitor-Serving Revenue	\$637,040	21.6%

"misc"

[1] Other Misc. Visitor-Serving Revenue includes several small items that each comprise significantly less than 1% of total revenue.

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**Table 8
Lawson's Landing Economic Feasibility Analysis
Estimated Capital Improvement Costs**

Item	Value
Cost	
New Septic System	\$2,224,100
New Store and Office	\$1,225,000
New Boat Repair Shop	\$450,000
New Fuel Station	\$200,000
New Toilet and Shower Buildings	\$500,000
Reconstructed Entry Kiosk	\$60,000
Total Improvement Cost	\$4,659,100
Annual Cost if Amortized Over 20 Years [2]	\$467,647

"capital"

[1] Assumes monthly compounding and an 8% interest rate.

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**Table 9
Lawson's Landing Economic Feasibility Analysis
Estimated Professional Fees to Entitle Lawson's Landing**

Item	Value
Cost	
2003	\$70,526
2004	\$116,156
2005	\$115,205
2006	\$209,845
2007	\$696,411
2008	\$715,477
2009 (est.) [1]	\$300,000
2010 (est.) [1]	\$100,000
Total Entitlement Cost	\$2,323,621
Annual Cost if Amortized Over 10 Years [2]	\$338,303

"entitlement"

[1] Conservative estimates by EPS and Lawson's Landing.

[2] Assumes monthly compounding and an 8% interest rate.

Table 10
Lawson's Landing Economic Feasibility Analysis
Summary of Maximum Capacity Calculation

Item	2007	2008	Average (rounded)
<u>Scenario 1: 1,000 Campsites</u>			
Number of Weeks Above 2,200-Visitor Threshold [1]	1	0	0.5
Annual Peak Weekend Days at Capacity	2	0	1.0
<u>Scenario 2: 600 Campsites</u>			
Number of Weeks Above 1,400-Visitor Threshold [2]	7	8	8.0
Annual Peak Weekend Days at Capacity	14	16	15.0
<u>Scenario 3: 370 Campsites</u>			
Number of Weeks Above 940-Visitor Threshold [3]	14	14	14.0
Annual Peak Weekend Days at Capacity	28	28	28.0
<u>Scenario 4: 370 Campsites</u>			
Number of Weeks Above 940-Visitor Threshold [4]	14	14	14.0
Annual Peak Weekend Days at Capacity	28	28	28.0
<u>Scenario 5: 520 Campsites</u>			
Number of Weeks Above 1,240-Visitor Threshold [5]	9	10	10.0
Annual Peak Weekend Days at Capacity	18	20	19.0

"capacity"

- [1] The maximum capacity threshold for Scenario 1 was derived as follows:
 $1,000 \text{ total units} * 2 \text{ weekend days} + 200 \text{ weekday visitors} = 2,200$
- [2] The maximum capacity threshold for Scenario 2 was derived as follows:
 $600 \text{ total units} * 2 \text{ weekend days} + 200 \text{ weekday visitors} = 1,400$
- [3] The maximum capacity threshold for Scenario 3 was derived as follows:
 $370 \text{ total units} * 2 \text{ weekend days} + 200 \text{ weekday visitors} = 940$
- [4] The maximum capacity threshold for Scenario 4 was derived as follows:
 $370 \text{ total units} * 2 \text{ weekend days} + 200 \text{ weekday visitors} = 940$
- [5] The maximum capacity threshold for Scenario 5 was derived as follows:
 $520 \text{ total units} * 2 \text{ weekend days} + 200 \text{ weekday visitors} = 1,240$

Table 11
Lawson's Landing Economic Feasibility Analysis
Weekly Visitor Totals, 2007

Week	Weekly RV Visitors	Weekly Tent Visitors	Total Camping [1]	Number of Sold Out Weeks				
				Scenario 1 Exceeds 2,200 Unit Threshold [2]	Scenario 2 Exceeds 1,400 Unit Threshold [2]	Scenario 3 Exceeds 940 Unit Threshold [2]	Scenario 4 Exceeds 940 Unit Threshold [2]	Scenario 5 Exceeds 1,240 Unit Threshold [2]
1/1-1/7	76	27	103					
1/8-1/15	69	11	80					
1/16-1/21	97	22	119					
1/22-1/28	88	25	113					
1/29-2/4	89	7	96					
2/5-2/11	40	6	46					
2/12-2/18	1,036	220	1,256			X	X	X
2/19-2/25	122	40	162					
2/26-3/4	92	30	122					
3/5-3/12	224	100	324					
3/13-3/18	304	87	391					
3/19-3/24	331	197	528					
3/25-3/31	369	203	572					
4/1-4/7	746	402	1,148			X	X	
4/8-4/14	273	139	412					
4/15-4/21	414	174	588					
4/22-4/28	333	277	610					
4/29-5/5	282	226	508					
5/6-5/12	173	117	290					
5/13-5/18	623	427	1,050			X	X	
5/19-5/27	1,185	1,224	2,409	X	X	X	X	X
5/28-6/2	180	326	506					
6/3-6/9	239	299	538					
6/10-6/16	869	42	911					
6/17-6/23	519	489	1,008			X	X	
6/24-6/30	570	643	1,213			X	X	
7/1-7/7	536	658	1,194			X	X	
7/8-7/14	N/A	N/A	0					
7/15-7/21	924	1,023	1,947		X	X	X	X
7/22-7/28	900	986	1,886		X	X	X	X
7/29-8/4	792	1,088	1,880		X	X	X	X
8/5-8/11	881	998	1,879		X	X	X	X
8/12-8/18	583	712	1,295			X	X	X
8/19-8/24	371	330	701					
8/25-9/2	661	744	1,405		X	X	X	X
9/3-9/8	543	378	921					
9/9-9/15	372	371	743					
9/16-9/22	294	252	546					
9/23-9/29	340	258	598					
9/30-10/6	525	282	807					
10/7-10/13	606	248	854					
10/14-10/20	420	182	602					
10/21-10/27	325	138	463					
10/28-11/3	325	210	535					
11/4-11/10	572	197	769					
11/11-11/17	475	167	642					
11/18-11/24	932	519	1,451		X	X	X	X
11/25-12/1	138	60	198					
12/2-12/7	40	5	45					
12/8-12/15	43	27	70					
12/16-12/22	22	10	32					
12/23-12/29	438	66	504					
Total	21,401	15,669	37,070	1	7	14	14	9

*visitors_2007"

[1] Lawson's Landing's current overall capacity is 1,000 at any given time. The weekly visitor total shown include nightly turnover, and are therefore often greater than the 1,000 campsite capacity. These figures do not include weekly or monthly visitors.

[2] The capacity thresholds used in this analysis assume that approximately 200 rentals occur during the mid-week and that maximum capacity is reached whenever visitor totals are greater than 200 more than the actual number of Tent/ RV Visitor Units presumed under each scenario.

Table 12
Lawson's Landing Economic Feasibility Analysis
Weekly Visitor Totals, 2008

Week	Weekly RV Visitors	Weekly Tent Visitors	Total Camping [1]	Number of Sold Out Weeks				
				Scenario 1 Exceeds 2,200 Unit Threshold [2]	Scenario 2 Exceeds 1,400 Unit Threshold [2]	Scenario 3 Exceeds 940 Unit Threshold [2]	Scenario 4 Exceeds 940 Unit Threshold [2]	Scenario 5 Exceeds 1,240 Unit Threshold [2]
12/30-1/5	67	52	119					
1/6-1/12	22	9	31					
1/13-1/19	220	36	256					
1/20-1/26	23	11	34					
1/27-2/2	23	9	32					
2/3-2/9	163	38	201					
2/10-2/16	1,006	272	1,278			X	X	X
2/17-2/23	78	62	140					
2/24-3/1	126	69	195					
3/2-3/8	151	81	232					
3/9-3/15	228	62	290					
3/16-3/22	589	297	886					
3/23-3/29	379	283	662					
3/30-4/5	127	133	260					
4/6-4/12	383	245	628					
4/13-4/19	231	139	370					
4/20-4/26	417	271	688					
4/27-5/3	292	216	508					
5/4-5/10	422	328	750					
5/11-5/17	254	219	473					
5/18-5/25	444	660	1,104			X	X	
5/26-5/31	200	235	435					
6/1-6/7	374	396	770					
6/8-6/14	365	489	854					
6/15-6/21	426	526	952			X	X	
6/22-6/27	523	516	1,039			X	X	
6/28-7/5	533	1,030	1,563		X	X	X	X
7/6-7/12	775	903	1,678		X	X	X	X
7/13-7/19	855	942	1,797		X	X	X	X
7/20-7/26	706	951	1,657		X	X	X	X
7/27-8/2	766	972	1,738		X	X	X	X
8/3-8/9	731	923	1,654		X	X	X	X
8/10-8/16	618	767	1,385			X	X	X
8/17-8/22	395	419	814					
8/23-8/31	715	883	1,598		X	X	X	X
9/1-9/6	491	385	876					
9/7-9/13	482	398	880					
9/14-9/20	456	345	801					
9/21-9/27	378	309	687					
9/28-10/4	435	239	674					
10/5-10/11	612	453	1,065			X	X	
10/12-10/18	452	358	810					
10/19-10/25	N/A	N/A	0					
10/26-11/1	151	52	203					
11/2-11/8	490	140	630					
11/9-11/15	368	167	535					
11/16-11/21	306	87	393					
11/22-11/28	1,103	598	1,701		X	X	X	X
11/30-12/6	98	69	167					
12/7-12/13	39	12	51					
12/14-12/20	2	6	8					
12/21-12/27	60	3	63					
Total	19,550	17,065	36,615	0	8	14	14	10

visitors_2008

- [1] Lawson's Landing's current overall capacity is 1,000 at any given time. The weekly visitor total shown include nightly turnover, and are therefore often greater than the 1,000 campsite capacity. These figures do not include weekly or monthly visitors.
- [2] The capacity thresholds used in this analysis assume that approximately 200 rentals occur during the mid-week and that maximum capacity is reached whenever visitor totals are greater than 200 more than the actual number of Tent/ RV Visitor Units presumed under each scenario.

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**Table 13
Lawson's Landing Economic Feasibility Analysis
Fee Rate Sensitivity Analysis**

Item	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5
Estimated Values [1]					
Total Estimated Revenue	\$2,954,129	\$2,764,314	\$2,436,566	\$1,403,103	\$1,606,774
Total Estimated Expenses [2]	(\$2,684,496)	(\$3,129,785)	(\$3,091,181)	(\$2,969,453)	(\$2,993,443)
Net Revenue	\$269,633	(\$365,471)	(\$654,615)	(\$1,566,350)	(\$1,386,669)
Return on Cost	10%	-12%	-21%	-53%	-46%
Sensitivity Analysis					
Modified Campsite Fee Rate [3]	\$25	\$37	\$46	\$65	\$57
Resulting Revenue	\$2,954,129	\$3,535,935	\$3,553,169	\$3,529,966	\$3,538,304
Estimated Expenses [2]	(\$2,684,496)	(\$3,220,672)	(\$3,222,702)	(\$3,219,969)	(\$3,220,951)
Modified Return on Cost	10%	10%	10%	10%	10%

^asensitivity

[1] See Table 2.

[2] Includes entitlement costs and capital costs.

[3] Campsite Fees were increased to levels which would result in adequate revenue to allow a 10% return on cost.

**Table 14
Lawson's Landing Economic Feasibility Analysis
State of California Drive-In/Developed Campground Fees; 2009**

Campground	Location	Season Rate	
		Peak	Non-Peak
Borrego Palm Canyon	Anza-Borrego Desert SP	\$20	\$15
Bullfrog Pond	Austin Creek SRA	\$15	\$15
Benbow Lake	Benbow Lake SRA	\$20	\$20
Big Basin Drive-In (RVs/Tents)	Big Basin Redwoods SP	\$25	\$25
Big Basin Accessible	Big Basin Redwoods SP	\$25	\$25
Bothe-Napa Valley	Bothe-Napa Valley SP	\$25	\$25
Brannan Island	Brannan Island SRA	\$20	\$15
Butano Drive-In	Butano SP	\$25	\$25
Oak Hollow	Calaveras Big Trees SP	\$25	\$20
North Grove	Calaveras Big Trees SP	\$25	\$20
San Miguel (Inland)	Carpinteria SB	\$25	\$20
Anacapa/Santa Cruz-35	Carpinteria SB	\$25	\$20
Anacapa/Santa Cruz-28	Carpinteria SB	\$25	\$20
Castle Crags	Castle Crags SP	\$20	\$15
Castle Rock	Castle Rock SP	\$25	\$25
Caswell Memorial	Caswell Memorial SP	\$20	\$15
Lower & Upper Bayview	Clear Lake SP	\$20	\$15
Cole Creek	Clear Lake SP	\$20	\$15
Kelsey Creek	Clear Lake SP	\$20	\$15
Family	Colusa-Sacramento River SRA	\$15	\$12
Colusa-Sacramento River	Colusa-Sacramento River SRA	\$15	\$12
Paso Picacho	Cuyamaca Rancho SP	\$20	\$15
Green Valley	Cuyamaca Rancho SP	\$20	\$15
D.L. Bliss	D.L. Bliss SP	\$25	\$20
Mill Creek	Del Norte Coast Redwoods SP	\$20	\$20
Doheny Island	Doheny SB	\$25	\$20
Donner Memorial	Donner Memorial SP	\$25	\$20
El Capitan	El Capitan SB	\$25	\$20
Del Mar	El Capitan SB	\$25	\$20
Eagle Pointe	Emerald Bay SP	\$25	\$20
Beals Point	Folsom Lake SRA	\$20	\$15
Peninsula	Folsom Lake SRA	\$20	\$15
Reef Campground	Fort Ross SHP	\$15	\$15
Gaviota	Gaviota SP	\$25	\$20
Grizzly Creek Redwoods	Grizzly Creek Redwoods SP	\$20	\$20
Grover Hot Springs	Grover Hot Springs SP	\$25	\$20
Half Moon Bay	Half Moon Bay SB	\$25	\$25
Hendy Woods	Hendy Woods SP	\$25	\$20
Henry Cowell Redwoods	Henry Cowell Redwoods SP	\$25	\$25
Hollister Hills	Hollister Hills SVRA	\$10	\$10
Burlington	Humboldt Redwoods SP	\$20	\$20
Hidden Springs	Humboldt Redwoods SP	\$20	\$20
Cuneo Creek Family Horse Camp	Humboldt Redwoods SP	\$20	\$20
Albee Creek	Humboldt Redwoods SP	\$20	\$20
Indian Grinding Rock/Chawse	Indian Grinding Rock/Chawse SHP	\$20	\$15
Loafer Creek	Lake Oroville SRA	\$18	\$13
Luiseno	Lake Perris SRA	\$25	\$20
Canyon	Leo Carrillo SP	\$25	\$20
Limekiln	Limekiln SP	\$25	\$20
MacKerricher	MacKerricher SP	\$25	\$20
Malibu Creek	Malibu Creek SP	\$25	\$20
Manresa	Manresa SB	\$25	\$25
McArthur-Burney Falls Memorial	McArthur-Burney Falls Memorial	\$20	\$15
McConnell	McConnell SRA	\$20	\$15
McGrath	McGrath SB	\$25	\$20
Millerton Lake	Millerton Lake SRA	\$25	\$20
Morro Bay	Morro Bay SP	\$25	\$20
Morro Strand	Morro Strand SB	\$25	\$20
Live Oak Campground	Mount Diablo SP	\$20	\$15
Juniper Campground	Mount Diablo SP	\$20	\$15

Table 14
Lawson's Landing Economic Feasibility Analysis
State of California Drive-In/Developed Campground Fees; 2009

Campground	Location	Season Rate	
		Peak	Non-Peak
Idyllwild	Mount San Jacinto SP	\$20	\$15
New Brighton	New Brighton SB	\$25	\$25
Doan Valley	Palomar Mountain SP	\$20	\$15
Penn Creek	Patrick's Point SP	\$20	\$20
Agate	Patrick's Point SP	\$20	\$20
Abalone	Patrick's Point SP	\$20	\$20
Pfeiffer Big Sur	Pfeiffer Big Sur SP	\$25	\$20
Pismo-Oceano Campground	Pismo SB	\$25	\$20
Pismo-North Beach Campground	Pismo SB	\$25	\$20
North Beach	Pismo SB	\$25	\$20
Plumas-Eureka	Plumas-Eureka SP	\$20	\$20
Big Sycamore Canyon	Point Mugu SP	\$20	\$20
Portola (RV Tent)	Portola Redwoods SP	\$25	\$25
Elk Prairie	Prairie Creek Redwoods SP	\$20	\$20
Gold Bluffs Beach	Prairie Creek Redwoods SP	\$15	\$15
Ricardo Campground	Red Rock Canyon SP	\$12	\$12
Refugio	Refugio SB	\$25	\$20
Huckleberry & Madrone	Richardson Grove SP	\$20	\$20
Oak Flat	Richardson Grove SP	\$20	\$20
Russian Gulch	Russian Gulch SP	\$25	\$20
Joshua Tree	Saddleback Butte SP	\$12	\$12
Gerstle Cove	Salt Point SP	\$25	\$25
Woodside	Salt Point SP	\$25	\$25
Headquarters	Salton Sea SRA	\$17	\$12
Samuel P. Taylor	Samuel P. Taylor SP	\$25	\$20
San Clemente	San Clemente SB	\$25	\$20
San Luis Creek	San Luis Reservoir SRA	\$25	\$20
Basalt	San Luis Reservoir SRA	\$20	\$15
San Mateo	San Onofre SB	\$25	\$20
Bluffs	San Onofre SB	\$25	\$20
San Simeon Creek	San Simeon SP	\$25	\$20
Silver Strand (Inland)	Silver Strand	\$25	\$20
Mesa	Silverwood Lake SRA	\$25	\$20
Needle Rock Barn	Sinkyone Wilderness SP	\$20	\$20
Wright's Beach	Sonoma Coast SB	\$25	\$25
Bodega Dunes	Sonoma Coast SB	\$25	\$25
South Carlsbad Inland	South Carlsbad SB	\$25	\$20
Hickey & Rock Creek	Standish-Hickey SRA	\$20	\$20
Redwood	Standish-Hickey SRA	\$20	\$20
Sugar Pine Point	Sugar Pine Point SP	\$25	\$20
Sugarloaf Ridge	Sugar Loaf Ridge SP	\$20	\$20
Sunset	Sunset SB	\$25	\$25
Lakeside	Tatoe SRA	\$25	\$20
Turlock Lake	Turlock Lake SRA	\$20	\$15
Van Damme	Van Damme SP	\$20	\$20
Woodson Bridge	Woodson Bridge SRA	\$14	\$11
Average		\$22	\$19

"camping_costs"

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**Table 15
Lawson's Landing Economic Feasibility Analysis
Comparable Private Campground Fee Rates**

Campground	Nightly Rate
Bodega Bay RV Park	
Dry Camp (No Hookups)	\$28
Hookups Sites	\$40
Olema Ranch Campground [1]	
Tent Site	\$39
RV Site	\$53

"private_fees"

[1] Rates are for peak weekend days.

DRAFT MEMORANDUM

To: Michael Lawson, Lawson's Landing
From: Tim Youmans and Jesse Walker
Subject: Lawson's Landing Economic Analysis; EPS #18596
Date: August 2, 2010

The Economics of Land Use



Economic & Planning Systems, Inc., (EPS) has been working with the planning team for the Lawson's Landing Resort Plan (Project) in Marin County (County) to evaluate the impact on the financial well-being of the Project under several scenarios. EPS produced its initial analysis in November 2008, which was updated several times, most recently in April 2010. The Project has been approved by the County under an alternative land use plan and is under review by the California Coastal Commission (CCC).

This memorandum describes an updated economic analysis that EPS has performed under revised land use alternatives using the most recent fee and income assumptions, as provided by the Lawson's Landing team. The underlying data and assumptions remain largely unchanged since the April 2010 analysis; however, there are two significant updates to the analysis.

First, EPS has included three different funding and cost alternatives. These three alternatives differ in their assumptions concerning potential grant funding revenue and road construction costs. Grant funding may be made available to the Project owners from the United States Fish and Wildlife Service (US FWS) and from the California Department of Transportation (Caltrans). Also, the economic feasibility of construction costs for one-way access-road improvement on Sand Haul Road needed to be analyzed.

The second significant change in this revised analysis is the change in land use scenarios. The land use scenarios currently being considered are described below.

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2295 Gateway Oaks Drive, Suite 250
Sacramento, CA 95833-4210
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Berkeley
Sacramento
Denver

www.epsys.com

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Land Use Scenarios

The land use assumptions for the 11 scenarios being analyzed are summarized in **Table 1**. All scenarios allow 200 Day-Use Passes but differ in the number of Tent/RV Visitor Units and Semi-Permanent Trailer Rentals. A short description of each scenario is included below:

- Scenario 1 analyzes the 2008 operations, which included 1,000 Tent/RV Visitor Units, 200 allowable Day-Use Passes, and 205 Semi-Permanent Trailer Rentals.
- Scenario 2 is the County-approved Master Plan, which includes only 370 Tent/RV Visitor Units and 193 Semi-Permanent Trailer Rentals.
- Scenario 3 is similar to Scenario 3, except that it assumes that all Semi-Permanent Trailer Rental sites are removed.
- Scenario 4 assumes a 25-foot wetland buffer throughout, which results in 631 Tent/RV Visitor Units. Scenario 4 includes 205 Semi-Permanent Trailer Rentals.
- Scenario 5 assumes a 50-foot wetland buffer, which results in 475 Tent/RV Visitor Units. Scenario 5 includes 205 Semi-Permanent Trailer Rentals.
- Scenario 6 assumes a 100-foot wetland buffer, which results in 283 Tent/RV Visitor Units. Scenario 6 includes 205 Semi-Permanent Trailer Rentals.
- Scenario 7 includes 673 Tent/RV Visitor Units and 205 Semi-Permanent Trailer Rentals.
- Scenario 8 includes 673 Tent/RV Visitor Units but only 150 Semi-Permanent Trailer Rentals.
- Scenario 9 includes 593 Tent/RV Visitor Units and 205 Semi-Permanent Trailer Rentals and assumes a 25-foot buffer between the foredunes and camping area.
- Scenario 10 includes 773 Tent/RV Visitor Units and no Semi-Permanent Trailer Rentals.
- Scenario 11 includes 823 Tent/RV Visitor Units and no Semi-Permanent Trailer Rentals.

Funding and Cost Alternatives

According to Project representatives, the property is being considered for a grant of \$1,500,000 from the US FWS and CCC and \$1,836,000 in mitigation easement funding from Caltrans. After endowments for maintenance in perpetuity, capital gains, fees, etc., this US FWS amount is reduced to \$851,627 and the Caltrans amount is reduced to \$968,354. Because the Project's owners control approximately 45 percent of the entire property that is subject to the potential grant and easement funding, it is assumed that a maximum of 45 percent of that funding would be made available for Lawson's Landing improvements, resulting in a total of \$383,232 from the US FWS and \$435,759 from Caltrans. The Caltrans funding is less certain than the US FWS grant. In addition, the Project is required to fund various capital improvements, which may or may not include road construction on Sand Haul Road to improve one-way access. Given the uncertainty of the Caltrans funding and road construction costs, EPS has evaluated the 11 land use scenarios under three different funding and cost alternatives described below.

- **Funding Alternative 1** includes 45 percent of the US FWS grant but no Caltrans easement funding and assumes no road construction costs.
- **Funding Alternative 2** includes 45 percent of the funding from both US FWS and Caltrans and assumes no road construction costs.
- **Funding Alternative 3** includes 45 percent of the funding from both US FWS and Caltrans and assumes road construction costs of \$2.6 million.

Net Income Analysis

The estimated net income and return on cost that would occur under each of the 11 land use scenarios for each of the three funding alternatives are summarized in **Tables 2A, 2B, and 2C**. The tables summarize the financing analysis in two ways:

- Net Income from Operations.
- Net Income from Operations adjusted for Grant Funding, Debt Service for Capital Improvements, and Entitlement Costs.

Net Income from Operations

The net income and return on cost from operations is shown in the **top portion of the three tables**. This top portion is identical for each funding alternative because it does not yet account for capital costs and grant funding. All land use scenarios except Scenarios 4, 13, and 14 have positive returns on cost from operations, ranging from 24 percent to 41 percent. Scenarios 4, 13, and 14 all assume the removal of all semi-permanent trailer sites, resulting in negative returns for each of these scenarios.

Net Income from Operations Adjusted for Grant and Other Funding, Debt Service for Capital Improvements, and Entitlement Expense

The net income for each land use scenario adjusted for grant funding, debt service for capital improvements, and entitlement expenses is shown on **the bottom portion of the three tables**. This analysis calculates net income, including the cost of Capital Expenses, which would be incurred if the Project were to move forward as currently planned, as well as the costs of professional fees that have been incurred to entitle the Project.

Funding Alternative 1 shown in **Table 2A** assumes US FWS grant funding only and does not include any road construction costs. Exclusion of road costs helps profitability, but the loss of Caltrans easement funding reduces profitability. Land Use Scenario 1 (which reflects the current operations) has an estimated 4-percent return on costs, while Land Use Scenarios 4, 7, and 9 are close to breakeven, with returns of 2 percent, 2 percent, and 1 percent, respectively. All other land use scenarios have negative returns.

Funding Alternative 2 shown in **Table 2B** assumes that the Project will receive both US FWS grant funding and Caltrans easement funding. Further, it does not include any road construction costs. The combination of increased funding without road costs results in higher net income and return on costs. Returns are improved by approximately 1 percent. Land Use Scenario 1 has a

positive 5-percent return on costs, while Land Use Scenarios, 4, 7, and 9 have returns of 3 percent, 4 percent, and 2 percent, respectively. All other land use scenarios have negative returns.

Funding Alternative 3 shown in **Table 2C** assumes that the Project will receive both US FWS grant funding and Caltrans easement funding and includes \$2.6 million in road construction costs. The funding will be consumed in septic and other improvements, so with road construction, the debt service for capital expenses is higher than under the other two funding alternatives, which do not assume any road construction costs. Funding Alternative 3 results in negative returns on cost for all land use scenarios, ranging from -3 percent to -48 percent. Returns are approximately 6 to 7 percent less than the returns for Funding Alternative 1.

In general, the inclusion of road costs represents the greatest hindrance to profitability. While the receipt of Caltrans easement funding in addition to US FWS grant funding helps to increase net income, the funding does little to offset the road costs because it will be consumed in septic and other improvements. No land use scenario shows a positive net income or return on cost if road costs are included.

Revenue and Operating Cost Components

The revenue components in **Tables 2A, 2B, and 2C** flow from several sources, including Camping Revenue and Miscellaneous Visitor-Serving Revenue:

- Camping Revenue estimates are based on three separate calculations: one for Tent/RV Visitor Units, one for Day-Use passes, and one for Semi-Permanent Trailer Rentals. These calculations are shown in **Tables 3, 4, and 5**, respectively.
- Miscellaneous Visitor-Serving Revenue is calculated based on a percentage of Camping Revenue. The percentage factor used in this estimate is derived from a reconciliation of the Lawson's Landing Income Statement for 2008 and is shown in **Table 6**. A detailed breakdown of the major items comprising Visitor-Serving Revenue is shown in **Table 7**.

The estimated operating cost is broken into Variable Expenses and Fixed Expenses. Fixed Expenses—such as insurance, utilities, portable rentals, fees, and employee salaries—are assumed to be constant under each land use scenario and are based on actual 2008 expenditures. EPS has assumed that Merchandise for Resale would be a variable expense, which is calculated as a percentage of Camping Revenue according to the average factor shown in **Table 6**.

Funding, Capital Expenditures, and Entitlement Costs

A detailed itemization of the capital expenses and offsetting funding for each of the three funding alternatives is shown in **Tables 8A, 8B, and 8C**. Funding differs in the inclusion or exclusion of Caltrans mitigation easement funding. Possible US FWS and Caltrans funding is detailed in **Table 9**. The capital costs differ among the alternatives only in the inclusion or exclusion of the roadway improvements cost. The net improvement costs, after accounting for the US FWS grant and Caltrans funding, were amortized over a 20-year period, assuming an 8-percent interest rate. The total entitlement costs are itemized in **Table 10** and are shown on an annual basis by amortizing them over a 10-year period at an interest rate of 8 percent.

Calculation of Tent/RV Visitor Units Revenue

At more than \$1.0 million annually in 2008, Tent/RV Visitor Unit (campsite) fee income is the largest revenue source and is severely impacted by the removal of campsites in the various scenarios. EPS analyzed the revenue that would be lost as a result of removing campsites by multiplying the estimated number of lost visitor days under each scenario by the current average fee rate of \$27.68 per night (calculated in **Table 3**).

Table 3 provided an estimate of the lost revenue for each Land Use Scenario compared to current operations. The lost revenue is tied to the reduction in available campsites and the resulting loss in potential visitor days compared to current levels of demand.

Because the campground only reaches its maximum capacity on a sporadic basis—typically during the weekends of the high season—simply eliminating the revenue that would correspond to each lost campsite is not a viable methodology. Instead, EPS carefully evaluated the instances in which the campground might have reached maximum capacity, based on visitor totals in 2007 and 2008, and estimated the instances that maximum capacity would have been exceeded if a certain number of campsites were removed according to the permitted camp sites for each scenario. The estimated lost visitor days are shown in **Tables 11** and **12** for 2007 and 2008.

EPS conducted this analysis by establishing a capacity threshold for each scenario using the following steps:

1. Determine daily capacity thresholds for the scenario.
2. Assume that 200 visitors would occur during midweek for all scenarios.
3. Multiply the campsite capacity by 2 to arrive at weekend capacity.
4. Add the 200 weekday visitors to the weekend total to arrive at an estimated weekly capacity.
5. Compare the weekly counts on **Tables 11** and **12** with the estimated weekly capacity and determine the number of actual visitors that would have exceeded the estimated capacity for each land use scenario to determine the lost visitor days shown on **Tables 11** and **12**.
6. Average the results from 2007 and 2008 to arrive at estimated lost visitor days per year for each land use scenario. **Table 13** shows the calculation of average lost visitor days.
7. Calculate the lost revenue shown in **Table 3** by multiplying the lost visitor days by average daily rental rate of \$27.68 per campsite. As shown in **Table 3**, annual losses range from approximately \$11,000 for Land Use Scenario 11, which has the greatest number of campsites to approximately \$288,000 for Land Use scenario 9, which has the least number of campsites.

Pricing Sensitivity Analysis

Because significant losses are estimated to occur under each alternative land use scenario evaluated in this analysis, EPS has assessed the campsite fee increases that would be required to reach a 10-percent level of return. The fees that would be required to reach this level of return

under each of the 11 land use scenarios for each of the three funding alternatives are detailed in **Tables 14A, 14B, and 14C** and summarized below:

Funding Alternative	Current Average Daily Campsite Fee	Required Average Daily Campsite Fee
Funding Alternative 1	\$27.68	\$31.49 - \$64.70
Funding Alternative 2	\$27.68	\$30.52 - \$63.56
Funding Alternative 3	\$27.68	\$36.30 - \$70.37

The campsite fees required for Funding Alternative 1 are slightly higher than those for Funding Alternative 2 because Funding Alternative 2 includes Caltrans easement funding that is not included for Funding Alternative 1. Funding Alternative 3 has the highest rates because it includes \$2.6 million in additional road costs. As noted previously, even though this scenario includes funding from both Caltrans and US FWS, this funding is insufficient to offset the increased road costs.

In each Funding Alternative, the fees required for a 10-percent return on costs vary by Land Use Scenario. The land use scenarios that include the removal of the semi-permanent trailer sites require the highest fees because these sites provide the only regular, ongoing source of fees. Across all funding alternatives and land use scenarios, the fees required to achieve a 10-percent return are approximately 1.1 times to 2.5 times greater than the current average daily campsite fee. For purposes of achieving a 10-percent return, it was assumed that the campsite fees could be increased without a loss in visitor days. It is probable, however, that fewer campers would pay the increased fees, reservations would drop, and the necessary revenue for a 10-percent return would not be generated.

As a comparison to other campgrounds in Northern California, **Table 15** shows the range of peak and non-peak fee rates of developed, drive-in campsites at all California State Parks. As shown, the peak nightly fee for comparable campsites throughout California ranges from \$10 to \$25 and is \$22 on average. An examination of similar private campsites in Northern California yield similar results and are generally between \$30 and \$50 at the maximum with more amenities, such as electrical hookup, laundries, recreation, exercise facilities, etc., depending on the time of year, the number of nights stayed, and the amenities available, as shown in **Table 16**.

Additional Considerations

- All revenue and cost calculations are based on Lawson's Landing's current fee structure, 2007 and 2008 annual visitor tallies, and the Lawson's Landing 2008 Income Statement.
- The assumptions used to estimate the annual entitlement cost and capital costs shown in this analysis were provided by Lawson's Landing.
- Please note that any impact from a hotel or other operations at the 15,000-square-foot Landing Center is not included in this analysis.

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Table 1
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Summary of Land Use Assumptions

Item	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5	Scenario 6	Scenario 7	Scenario 8	Scenario 9	Scenario 10	Scenario 11
Description	2008 Operations	PC-Approved Master Plan	Removal of Leased Trailer Sites	25-Foot Buffer 631 Tent/RV Units	50-Foot Buffer 475 Tent/RV Units	100-Foot Buffer 283 Tent/RV Units	673 Tent/RV Units 205 Trailers	673 Tent/RV Units 150 Trailers	593 Tent/RV Units 205 Trailers	773 Tent/RV Units 0 Trailers	823 Tent/RV Units 0 Trailers
Tent/RV Visitor Units	1,000	370	370	631	475	283	673	673	593	773	823
Day Use Passes	200	200	200	200	200	200	200	200	200	200	200
Semi-Permanent Trailer Rentals [1]	205	193	0	205	205	205	205	150	205	0	0

"land_use"

[1] Does not include trailers used for employee housing.

Table 2A
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Detailed Summary of Net Income - Funding Alternative 1

US-FWS and CA Coastal Conservancy Grant
No Caltrans Easement Funding
No Roadway Cost

Item	Scenario 1 2009 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 475 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 673 Tent/RV Units 159 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 823 Tent/RV Units 0 Trailers
Net Income											
Camping Revenue											
Camperv/RV Sites	Table 3	\$1,166,884	\$1,166,884	\$1,312,762	\$1,238,854	\$1,085,779	\$1,327,986	\$1,327,986	\$1,237,814	\$1,355,114	\$1,362,587
Day Use	Table 4	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896
Semi-Permanent Trailer Rentals	Table 5	\$984,000	\$926,400	\$0	\$984,000	\$984,000	\$984,000	\$984,000	\$984,000	\$0	\$0
Subtotal Camping Revenue		\$2,415,279	\$2,151,180	\$2,353,658	\$2,280,750	\$2,127,675	\$2,369,882	\$2,105,882	\$2,339,710	\$1,413,010	\$1,420,483
Misc. Visitor-Serving Revenue	33% of Camp. Rev. [1]	\$789,019	\$702,743	\$763,215	\$745,071	\$695,065	\$774,189	\$687,946	\$764,332	\$461,599	\$464,041
Total Revenue		\$3,204,298	\$2,853,924	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,884,524
Operational Cost											
Variable Expenses	16% of Camp. Rev. [2]	(\$383,273)	(\$341,364)	(\$373,653)	(\$381,925)	(\$337,634)	(\$376,069)	(\$334,176)	(\$371,281)	(\$224,226)	(\$225,412)
Fixed Expenses	Table 6	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)
Subtotal Operational Cost		(\$2,269,897)	(\$2,227,988)	(\$2,260,277)	(\$2,248,549)	(\$2,224,258)	(\$2,262,693)	(\$2,220,800)	(\$2,257,905)	(\$2,110,850)	(\$2,112,036)
Net Revenue from Operations (Prior to Entitlement and Debt Service)		\$934,401	\$625,936	\$863,596	\$777,272	\$598,482	\$881,378	\$573,028	\$846,137	(\$236,241)	(\$227,512)
Return on Cost from Operations		41%	28%	38%	35%	27%	39%	26%	37%	-11%	-11%
Net Income After Entitlement and Debt Service											
Total Revenue		\$3,204,298	\$2,853,924	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,884,524
Total Operational Cost		(\$2,269,897)	(\$2,227,988)	(\$2,260,277)	(\$2,248,549)	(\$2,224,258)	(\$2,262,693)	(\$2,220,800)	(\$2,257,905)	(\$2,110,850)	(\$2,112,036)
Other Costs											
Capital Expense Debt Service [3]	Table 8A	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)	(\$429,000)
Entitlement Expenses [4]	Table 10	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)
Total Other Costs		(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)	(\$815,000)
Total Cost		(\$3,084,897)	(\$3,042,988)	(\$3,075,277)	(\$3,063,549)	(\$3,039,258)	(\$3,077,693)	(\$3,035,800)	(\$3,072,905)	(\$2,925,850)	(\$2,927,036)
Net Income After Entitlement and Debt Service		\$119,401	(\$189,054)	\$49,596	(\$37,278)	(\$216,518)	\$66,378	(\$241,972)	\$31,137	(\$1,051,241)	(\$1,042,512)
Return on Cost		4%	-6%	2%	-1%	-7%	2%	-8%	1%	-36%	-36%

[1] EPS has calculated that approximately 33% of Camping Revenue is from miscellaneous visitor-serving revenue sources. This percentage is used to project the amount of Visitor-Serving revenue which would be generated under each Scenario, based on the amount of Camping Revenue generated. For the detailed calculation of this figure, see Table 6.
 [2] EPS has calculated that variable expenses are approximately 16% of Camping Revenue. This percentage is used to project the amount of variable expenses which would be incurred under each Scenario. For the detailed calculation of this figure, see Table 6.
 [3] Debt services required to fund capital expenses net of grant and other funding revenue. See Table 8A.
 For Scenario 1, debt service for capital expenses have been modified to be on par with other scenarios. In other words, the amount shown is not the actual amount expended for debt service but instead is the amount that would be required in order to fund proposed improvements.
 [4] For Scenario 1, entitlement expenses have been adjusted to equal the total entitlement cost amortized over ten years, not the actual amount spent in 2008.

Table 2B
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Detailed Summary of Net Income - Funding Alternative 2

US-FWS and CA Coastal Conservancy Grant
Caltrans Easement Funding
No Roadway Cost

Item	Scenario 1 2008 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 475 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 573 Tent/RV Units 159 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 823 Tent/RV Units 0 Trailers
Net Income											
Camping Revenue											
Camper/RV Sites	\$1,373,383	\$1,166,884	\$1,166,884	\$1,312,762	\$1,238,854	\$1,086,779	\$1,327,986	\$1,327,986	\$1,297,814	\$1,355,114	\$1,362,887
Day Use	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896
Semi-Permanent Trailer Rentals	\$984,000	\$926,400	\$0	\$984,000	\$984,000	\$984,000	\$984,000	\$720,000	\$984,000	\$0	\$0
Subtotal Camping Revenue	\$2,415,279	\$2,151,180	\$1,224,780	\$2,354,658	\$2,280,750	\$2,127,675	\$2,369,882	\$2,105,882	\$2,339,710	\$1,413,010	\$1,420,483
Misc. Visitor-Serving Revenue	\$789,019	\$702,743	\$400,109	\$769,215	\$745,071	\$695,065	\$774,189	\$687,946	\$764,332	\$461,589	\$464,041
Total Revenue	\$3,204,298	\$2,853,924	\$1,624,889	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,884,524
Operational Cost											
Variable Expenses	(\$383,273)	(\$341,364)	(\$194,356)	(\$373,653)	(\$361,925)	(\$337,634)	(\$376,069)	(\$334,176)	(\$371,281)	(\$224,226)	(\$225,412)
Fixed Expenses	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)	(\$1,886,624)
Subtotal Operational Cost	(\$2,269,897)	(\$2,227,988)	(\$2,080,981)	(\$2,260,277)	(\$2,248,549)	(\$2,224,258)	(\$2,262,693)	(\$2,220,800)	(\$2,257,905)	(\$2,110,850)	(\$2,112,036)
Net Revenue from Operations (Prior to Entitlement and Debt Service)	\$934,401	\$625,936	(\$456,092)	\$863,596	\$777,272	\$598,482	\$881,378	\$573,028	\$846,137	(\$236,241)	(\$227,512)
Return on Cost from Operations	41%	28%	-22%	38%	35%	27%	39%	26%	37%	-11%	-11%
Net Income After Entitlement and Debt Service											
Total Revenue	\$3,204,298	\$2,853,924	\$1,624,889	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,884,524
Total Operational Cost	(\$2,269,897)	(\$2,227,988)	(\$2,080,981)	(\$2,260,277)	(\$2,248,549)	(\$2,224,258)	(\$2,262,693)	(\$2,220,800)	(\$2,257,905)	(\$2,110,850)	(\$2,112,036)
Other Costs											
Capital Expense Debt Service [3]	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)	(\$385,000)
Entitlement Expenses [4]	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)	(\$386,000)
Total Other Costs	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)	(\$771,000)
Total Cost	(\$3,040,897)	(\$2,998,988)	(\$2,851,981)	(\$3,031,277)	(\$3,019,549)	(\$2,995,258)	(\$3,033,693)	(\$2,991,800)	(\$3,028,905)	(\$2,881,850)	(\$2,883,036)
Net Income After Entitlement and Debt Service	\$163,401	(\$145,064)	(\$1,227,092)	\$92,596	\$6,272	(\$172,518)	\$110,378	(\$197,972)	\$75,137	(\$1,007,241)	(\$998,512)
Return on Cost	5%	-5%	-43%	3%	0%	-6%	4%	-7%	2%	-35%	-35%

Summary

[1] EPS has calculated that approximately 33% of Camping Revenue is from miscellaneous visitor-serving revenue sources. This percentage is used to project the amount of Visitor Serving revenue which would be generated under each Scenario, based on the amount of Camping Revenue generated. For the detailed calculation of this figure, see Table 6.
 [2] EPS has calculated that variable expenses are approximately 16% of Camping Revenue. This percentage is used to project the amount of variable expenses which would be incurred under each Scenario. For the detailed calculation of this figure, see Table 6.
 [3] Debt services required to fund capital expenses net of grant and other funding revenue. See Table 8B.
 For Scenario 1, debt service for capital expenses have been modified to be on par with other scenarios. In other words, the amount shown is not the actual amount expended for debt services but instead is the amount that would be required in order to fund proposed improvements.
 [4] For Scenario 1, entitlement expenses have been adjusted to equal the total entitlement cost amortized over ten years, not the actual amount spent in 2008.

Table 3
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Calculation of Tent/ RV Fee Revenue Lost by Scenario

Item	Scenario 1 2008 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 475 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 673 Tent/RV Units 150 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 823 Tent/RV Units 0 Trailers
Tent/RV Visitor Units	1,000	370	370	631	475	283	673	673	593	773	823
Lost Visitor Days per Year [1]	n/a	(7,460)	(7,460)	(2,190)	(4,860)	(10,390)	(1,640)	(1,640)	(2,730)	(860)	(390)
Total Visitor Days per Year [2]	49,615	42,155	42,155	47,425	44,755	39,225	47,975	47,975	46,885	48,955	49,225
Average Fee Rate [3]	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68	\$27.68
Total Annual Fee Revenue [4]	\$1,373,383	\$1,166,884	\$1,166,884	\$1,312,762	\$1,238,854	\$1,085,779	\$1,327,986	\$1,327,986	\$1,297,814	\$1,355,114	\$1,362,587
Lost Fee Revenue From Scenario 1 [5]	n/a	(\$206,499)	(\$206,499)	(\$60,621)	(\$134,529)	(\$287,604)	(\$45,397)	(\$45,397)	(\$75,569)	(\$18,269)	(\$10,796)

[1] Daily rentals are only lost on days when maximum capacity is reached. EPS has estimated the number of days lost per year as a result of capacity based on review of weekly visitors provided by Lawson's Landing. See Tables 11 through 13.

[2] For Scenario 1, this is the actual amount of visitors in 2008. All other scenarios estimated as Scenario 1 visitor days per year less lost visitor days per year for the scenario.

[3] Average fee rate = Scenario 1 2008 total annual fee revenue / 2008 total visitor days per year.

[4] Scenario 1 campsite revenue is the actual amount in 2008.

[5] Lost fee revenue = lost visitor days per year * average fee rate.

Table 4
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Day Use Revenue Calculations

Item	Scenario 1 2006 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 475 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 673 Tent/RV Units 150 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 823 Tent/RV Units 0 Trailers
Day Use Units	200	200	200	200	200	200	200	200	200	200	200
Estimated Annual Visitors [1]	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271
Percentage Annual Reduction [2]	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
"Lost" Visitor Days	0	0	0	0	0	0	0	0	0	0	0
Adjusted Visitor Days	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271	8,271
Fee per Visitor	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
Annual Fee Revenue	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896	\$57,896
Fee Revenue Lost from Scenario 1	n/a	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

[1] Estimated by EPS based on Day Use Revenue and fee rates.
[2] Reductions shown are a rough estimate, and only occur on peak days.

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**Table 5
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Annual Semi-Permanent Trailer Rental Revenues**

Item	Scenario 1 2008 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 473 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 673 Tent/RV Units 150 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 623 Tent/RV Units 0 Trailers
Semi-Permanent Trailer Units	205	193	0	205	205	205	205	150	205	0	0
Monthly Lease Rate [1]	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400
Monthly Lease Revenue	\$82,000	\$77,200	\$0	\$82,000	\$82,000	\$82,000	\$82,000	\$60,000	\$82,000	\$0	\$0
Annual Lease Revenue	\$984,000	\$926,400	\$0	\$984,000	\$984,000	\$984,000	\$984,000	\$720,000	\$984,000	\$0	\$0
Change in Revenue from Scenario 1	n/a	(\$57,600)	(\$984,000)	\$0	\$0	\$0	\$0	(\$264,000)	\$0	(\$964,000)	(\$984,000)

Trailer

[1] The monthly lease rate for trailer rentals has recently increased from \$360 per month (in 2008) to \$400 per month. The lease revenue shown in 2008 is what would have been generated at the updated rate.

Table 6
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Income Statement Reconciliation

Item	2007 Amount	2008 Amount	2009 Amount	Average 2007 - 2009
Revenue				
Campsites	\$1,308,089	\$1,373,383	\$1,183,714	\$1,288,395
Permanent Trailer Rent	\$839,405	\$885,803	\$922,437	\$882,548
Day Use	\$54,583	\$57,869	\$68,842	\$60,431
Subtotal Camping Revenue	\$2,202,077	\$2,317,056	\$2,174,993	\$2,231,375
Misc. Visitor-Serving Revenue [1]	\$873,508	\$637,040	\$676,276	\$728,941
Total Revenue	\$3,075,585	\$2,954,096	\$2,851,269	\$2,960,317
Misc. Visitor-Serving Revenue as a % of Camping Revenue	40%	27%	31%	33%
Cost				
Fixed Expenses				
Fixed Cost of Sales	\$1,451,831	\$1,366,191	\$1,336,305	\$1,384,776
Total Other Expenses	\$499,672	\$632,045	\$373,829	\$501,849
Subtotal Fixed Expenses	\$1,951,503	\$1,998,236	\$1,710,134	\$1,886,624
Variable Expenses				
Merchandise for Resale	\$434,798	\$347,953	\$279,518	\$354,090
Subtotal Variable Expenses	\$434,798	\$347,953	\$279,518	\$354,090
Total Cost	\$2,386,301	\$2,346,189	\$1,989,652	\$2,240,714
Variable Cost as a % of Camping Revenue	20%	15%	13%	16%

"Income"

Sources: Lawson's Landing Income Statements, 2007 through 2009.

[1] Miscellaneous Revenue includes many categories which provide relatively small individual revenue streams. For a detailed breakdown of the largest components of Misc. Visitor Serving Revenue, see Table 7.

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Table 7
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Summary of Miscellaneous Visitor-Serving Revenue

Item	2007 Amount	2008 Amount	2009 Amount	Total 2007 - 2009	% of Total Revenue
Total Revenue	\$3,075,585	\$2,954,096	\$2,851,269	\$8,880,950	100.0%
Misc. Visitor-Serving Revenue					
Part Sales	\$153,961	\$60,319	\$69,900	\$284,180	3.2%
Wood	\$27,090	\$39,757	\$31,554	\$98,401	1.1%
Gasoline	\$63,519	\$51,732	\$4,886	\$120,137	1.4%
Bait	\$31,773	\$28,729	\$23,724	\$84,226	0.9%
Miscellaneous	\$22,572	\$37,590	\$23,798	\$83,960	0.9%
Tackle	\$67,599	\$58,591	\$64,000	\$190,190	2.1%
Propane Sales	\$58,508	\$56,401	\$47,714	\$162,623	1.8%
Garbage, Outside Collection	\$4,271	\$26,260	\$12,909	\$43,440	0.5%
Boat Launch	\$59,703	\$38,430	\$39,931	\$138,064	1.6%
Candy	\$32,729	\$31,929	\$26,232	\$90,890	1.0%
Labor	\$36,989	\$25,901	\$22,637	\$85,527	1.0%
Dept. of Fish & Game	\$46,335	\$46,522	\$49,499	\$142,356	1.6%
Other Misc. Visitor-Serving Revenue [1]	\$268,459	\$134,878	\$259,492	\$662,829	7.5%
Total Misc. Visitor-Serving Revenue	\$873,508	\$637,040	\$676,276	\$2,186,824	24.6%

^amisc

[1] Other Misc. Visitor-Serving Revenue includes several small items that each comprise significantly less than 1% of total revenue.

Table 8A
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Estimated Capital Improvement Costs - Funding Alternative 1

US-FWS and CA Coastal
Conservancy Grant
No Caltrans Easement Funding
No Roadway Cost

Item	Value
Cost	
New Septic System	\$2,224,100
New Store and Office	\$1,225,000
New Roadway Improvements	\$0
New Boat Repair Shop	\$450,000
New Fuel Station	\$200,000
New Toilet and Shower Buildings	\$500,000
Reconstructed Entry Kiosk	\$60,000
Total Improvement Cost	\$4,659,100
Less Grant and Other Funding [1]	
US Fish & Wildlife Service Grant	(\$383,232)
Caltrans Easement Funding	\$0
Total Grant Funding	(\$383,232)
Net Improvement Cost	\$4,275,868
Annual Cost if Amortized Over 20 Years (rounded) [2]	\$429,000

"capital"

[1] See Table 9.

[2] Assumes monthly compounding and an 8% interest rate.

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US-FWS and CA Coastal
Conservancy Grant
Caltrans Easement Funding
No Roadway Cost

Table 8B
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Estimated Capital Improvement Costs - Funding Alternative 2

Item	Value
Cost	
New Septic System	\$2,224,100
New Store and Office	\$1,225,000
New Roadway Improvements	\$0
New Boat Repair Shop	\$450,000
New Fuel Station	\$200,000
New Toilet and Shower Buildings	\$500,000
Reconstructed Entry Kiosk	\$60,000
Total Improvement Cost	\$4,659,100
Less Grant and Other Funding [1]	
US Fish & Wildlife Service Grant	(\$383,232)
Caltrans Easement Funding	(\$435,759)
Total Grant Funding	(\$818,991)
Net Improvement Cost	\$3,840,109
Annual Cost if Amortized Over 20 Years (rounded) [2]	\$385,000

"capital"

[1] See Table 9.

[2] Assumes monthly compounding and an 8% interest rate.

**Table 8C
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Estimated Capital Improvement Costs - Funding Alternative 3**

**US-FWS and CA Coastal
Conservancy Grant
Caltrans Easement Funding
\$2.6 Million Roadway Cost**

Item	Value
Cost	
New Septic System	\$2,224,100
New Store and Office	\$1,225,000
New Roadway Improvements	\$2,600,000
New Boat Repair Shop	\$450,000
New Fuel Station	\$200,000
New Toilet and Shower Buildings	\$500,000
Reconstructed Entry Kiosk	\$60,000
Total Improvement Cost	\$7,259,100
Less Grant and Other Funding [1]	
US Fish & Wildlife Service Grant	(\$383,232)
Caltrans Easement Funding	(\$435,759)
Total Grant Funding	(\$818,991)
Net Improvement Cost	\$6,440,109
Annual Cost if Amortized Over 20 Years (rounded) [2]	\$646,000

"capital"

[1] See Table 9.

[2] Assumes monthly compounding and an 8% interest rate.

**Table 9
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Potential Funding Sources**

Funding Source	Amount	Net Amount Available for Lawson's Landing Improvements
<i>Percent Available for Lawson's Landing</i>		<i>45%</i>
US Fish & Wildlife Service and CA Coastal Conservancy Grant	\$1,500,000	
Less maintenance endowment, fees, etc.	(\$648,373)	
Net Grant Amount	\$851,627	\$383,232
Caltrans Mitigation Easement Funding	\$1,836,000	
Less maintenance endowment, fees, etc.	(\$867,646)	
Net Caltrans Mitigation Easement Funding	\$968,354	\$435,759
Total Available Funding	\$1,819,981	\$818,991
		<i>"grant"</i>

Table 10
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Estimated Professional Fees to Entitle Lawson's Landing

Item	Value
Cost	
2003	\$70,526
2004	\$116,156
2005	\$115,205
2006	\$209,845
2007	\$696,411
2008	\$715,477
2009	\$625,632
2010 (est.) [1]	\$100,000
Total Entitlement Cost	\$2,649,253
Annual Cost if Amortized Over 10 Years (rounded) [2]	\$386,000

"entitlement"

- [1] Conservative estimates by EPS and Lawson's Landing.
[2] Assumes monthly compounding and an 8% interest rate.

Table 12
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Weekly Visitor Totals, 2008

Week	Weekly RV Visitors	Weekly Tent Visitors	Total Camping [1]	Number of Sold Out Weeks										Scenario 10 Exceeds Unit Threshold	Scenario 10 Exceeds 1,746 Unit Threshold	Scenario 11 Exceeds Unit Threshold	
				Scenario 1 Exceeds Unit Threshold	Scenario 2 Exceeds Unit Threshold	Scenario 3 Exceeds Unit Threshold	Scenario 4 Exceeds Unit Threshold	Scenario 5 Exceeds Unit Threshold	Scenario 6 Exceeds Unit Threshold	Scenario 7 Exceeds Unit Threshold	Scenario 8 Exceeds Unit Threshold	Scenario 9 Exceeds Unit Threshold					
12/30-1/5	67	52	119														
1/6-1/12	22	9	31														
1/13-1/19	220	36	256														
1/20-1/26	23	11	34														
1/27-2/2	23	9	32														
2/3-2/9	163	38	201														
2/10-2/16	1,006	272	1,278		338	338											
2/17-2/23	78	62	140					128		512							
2/24-3/1	126	69	195														
3/2-3/8	151	81	232														
3/9-3/15	228	62	290														
3/16-3/22	589	297	886							120							
3/23-3/29	379	283	662														
3/30-4/5	127	133	260														
4/6-4/12	383	245	628														
4/13-4/19	231	139	370														
4/20-4/26	417	271	688														
4/27-5/3	292	216	508														
5/4-5/10	422	328	750														
5/11-5/17	254	219	473														
5/18-5/25	444	660	1,104		164	164											
5/26-5/31	200	235	435														
6/1-6/7	374	386	770														
6/8-6/14	365	489	854														
6/15-6/21	426	526	952														
6/22-6/27	523	516	1,039														
6/28-7/5	533	1,030	1,563														
7/6-7/12	775	903	1,678														
7/13-7/19	855	942	1,797														
7/20-7/26	706	951	1,657														
7/27-8/2	766	972	1,738														
8/3-8/9	731	923	1,654														
8/10-8/16	618	767	1,385														
8/17-8/22	395	419	814														
8/23-8/31	715	883	1,598														
9/1-9/6	491	385	876														
9/7-9/13	482	398	880														
9/14-9/20	456	345	801														
9/21-9/27	378	309	687														
9/28-10/4	435	239	674														
10/5-10/11	612	453	1,065														
10/12-10/18	452	358	810		125	125											
10/19-10/25	N/A	N/A	0														
10/26-11/1	151	52	203														
11/2-11/8	490	140	630														
11/9-11/15	368	167	535														
11/16-11/21	306	87	393														
11/22-11/29	1,103	598	1,701		761	761											
11/30-12/6	98	69	167														
12/7-12/13	39	12	51														
12/14-12/20	2	6	8														
12/21-12/27	60	3	63														
Total	19,550	17,065	36,615	0	7,049	7,049	1,690	4,549	10,048	1,018	1,018	1,018	1,018	2,298	51	0	0

[1] Lawson's Landing's current overall capacity is 1,000 at any given time. The weekly visitor total shown include nightly turnover, and are therefore often greater than the 1,000 campsite capacity. These figures do not include weekly or monthly visitors.
 [2] The capacity thresholds used in this analysis assume that approximately 200 rentals occur during the mid-week and that maximum capacity is reached whenever visitor totals are greater than 200 more than the actual number of Tent/RV Visitor Units presumed under each scenario.

Table 13
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Summary of Lost RV/Tent Visitor Days per Year

Item	Value	2007	2008	Average (rounded)
<u>Scenario 1: 1,000 Campsites</u>				
Daily Capacity	1,000			
Weekly Capacity Threshold [1]	2,200			
Lost Visitor Days When at Maximum Capacity		209	0	100.0
<u>Scenario 2: 370 Campsites</u>				
Daily Capacity	370			
Weekly Capacity Threshold [1]	940			
Lost Visitor Days When at Maximum Capacity		7,861	7,049	7,460
<u>Scenario 3: 370 Campsites</u>				
Daily Capacity	370			
Weekly Capacity Threshold [1]	940			
Lost Visitor Days When at Maximum Capacity		7,861	7,049	7,460
<u>Scenario 4: 631 Campsites</u>				
Daily Capacity	631			
Weekly Capacity Threshold [1]	1,462			
Lost Visitor Days When at Maximum Capacity		2,691	1,690	2,190
<u>Scenario 5: 475 Campsites</u>				
Daily Capacity	475			
Weekly Capacity Threshold [1]	1,150			
Lost Visitor Days When at Maximum Capacity		5,165	4,549	4,860
<u>Scenario 6: 283 Campsites</u>				
Daily Capacity	283			
Weekly Capacity Threshold [1]	766			
Lost Visitor Days When at Maximum Capacity		10,729	10,048	10,390
<u>Scenario 7: 673 Campsites</u>				
Daily Capacity	673			
Weekly Capacity Threshold [1]	1,546			
Lost Visitor Days When at Maximum Capacity		2,271	1,018	1,640
<u>Scenario 8: 673 Campsites</u>				
Daily Capacity	673			
Weekly Capacity Threshold [1]	1,546			
Lost Visitor Days When at Maximum Capacity		2,271	1,018	1,640
<u>Scenario 9: 593 Campsites</u>				
Daily Capacity	593			
Weekly Capacity Threshold [1]	1,386			
Lost Visitor Days When at Maximum Capacity		3,155	2,298	2,730
<u>Scenario 10: 773 Campsites</u>				
Daily Capacity	773			
Weekly Capacity Threshold [1]	1,746			
Lost Visitor Days When at Maximum Capacity		1,271	51	660
<u>Scenario 11: 823 Campsites</u>				
Daily Capacity	823			
Weekly Capacity Threshold [1]	1,846			
Lost Visitor Days When at Maximum Capacity		771	0	390

"capacity"

[1] Weekly capacity thresholds were calculating by counting two weekend days at maximum capacity, plus an assumed average of 200 weekday visitors.

Table 14A
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Fee Rate Sensitivity Analysis - Funding Alternative 1

US-FWS and CA Coastal Conservancy Grant
No Caltrans Easement Funding
No Roadway Cost

Item	Scenario 1 2008 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 25-Foot Buffer 531 TenRV Units	Scenario 5 50-Foot Buffer 475 TenRV Units	Scenario 6 100-Foot Buffer 283 TenRV Units	Scenario 7 673 TenRV Units 205 Trailers	Scenario 8 673 TenRV Units 150 Trailers	Scenario 9 593 TenRV Units 205 Trailers	Scenario 10 773 TenRV Units 0 Trailers	Scenario 11 823 TenRV Units 0 Trailers
Estimated Values [1]											
Total Estimated Revenue	\$3,204,288	\$2,853,924	\$1,624,889	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,894,524
Total Estimated Expenses [2]	(\$3,084,897)	(\$3,042,988)	(\$2,895,981)	(\$3,075,277)	(\$3,063,549)	(\$3,039,258)	(\$3,077,893)	(\$3,035,800)	(\$3,072,905)	(\$2,925,850)	(\$2,927,036)
Return on Cost	4%	-6%	-44%	2%	-1%	-7%	2%	-8%	1%	-36%	-36%
Sensitivity Analysis											
Camping/RV Visitor Days per Year	49,615	42,155	42,155	47,425	44,755	39,225	47,975	47,975	46,885	48,955	49,225
Revenue Needed for Ten Percent Return	\$3,383,387	\$3,347,287	\$3,185,579	\$3,382,805	\$3,369,904	\$3,343,184	\$3,385,463	\$3,339,380	\$3,380,196	\$3,218,435	\$3,219,740
Camping/RV Sites [3]	\$1,582,472	\$1,660,248	\$2,727,574	\$1,571,694	\$1,582,937	\$1,606,223	\$1,569,378	\$1,873,538	\$1,573,968	\$2,698,940	\$2,697,803
Other [3]	\$1,830,915	\$1,687,039	\$458,005	\$1,811,111	\$1,786,967	\$1,736,961	\$1,816,085	\$1,465,842	\$1,806,228	\$519,495	\$521,937
Current Camping/RV Site Rate	\$28.78	\$39.38	\$64.70	\$33.14	\$35.37	\$40.95	\$32.71	\$39.05	\$33.57	\$55.13	\$54.81
Modified Camping/RV Site Rate [4]	\$31.49	(\$3,042,988)	(\$2,895,981)	(\$3,075,277)	(\$3,063,549)	(\$3,039,258)	(\$3,077,893)	(\$3,035,800)	(\$3,072,905)	(\$2,925,850)	(\$2,927,036)
Estimated Expenses	(\$3,084,897)	(\$3,042,988)	(\$2,895,981)	(\$3,075,277)	(\$3,063,549)	(\$3,039,258)	(\$3,077,893)	(\$3,035,800)	(\$3,072,905)	(\$2,925,850)	(\$2,927,036)
Modified Return on Cost	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%

[1] See Table 2A.
 [2] Includes entitlement costs and capital costs.
 [3] Campsite fees were increased to levels which would result in a 10% return. All other revenue and all expenses were held constant.
 [4] Camping/RV rate required to receive 10% return on cost.

Table 14C
Lawson's Landing Economic Feasibility Analysis - 2010 Update
Fee Rate Sensitivity Analysis - Funding Alternative 3

US-FWS and CA Coastal Conservancy Grant
Caltrans Easement Funding
\$2.6 Million Roadway Cost

Item	Scenario 1 2008 Operations	Scenario 2 County-Approved Master Plan	Scenario 3 Removal of Semi- Permanent Trailer Sites	Scenario 4 35-Foot Buffer 631 Tent/RV Units	Scenario 5 50-Foot Buffer 475 Tent/RV Units	Scenario 6 100-Foot Buffer 283 Tent/RV Units	Scenario 7 673 Tent/RV Units 205 Trailers	Scenario 8 673 Tent/RV Units 150 Trailers	Scenario 9 593 Tent/RV Units 205 Trailers	Scenario 10 773 Tent/RV Units 0 Trailers	Scenario 11 823 Tent/RV Units 0 Trailers
Estimated Values [1]											
Total Estimated Revenue	\$3,204,288	\$2,853,924	\$1,524,899	\$3,123,873	\$3,025,821	\$2,822,740	\$3,144,071	\$2,793,828	\$3,104,042	\$1,874,609	\$1,884,524
Total Estimated Expenses [2]	(\$3,301,897)	(\$3,259,988)	(\$3,112,961)	(\$3,292,277)	(\$3,280,549)	(\$3,256,258)	(\$3,294,693)	(\$3,252,800)	(\$3,289,905)	(\$3,142,850)	(\$3,144,036)
Return on Cost	-3%	-12%	-48%	-5%	-8%	-13%	-5%	-14%	-6%	-40%	-40%
Sensitivity Analysis											
Camping/RV Visitor Days per Year	49,615	42,155	42,155	47,425	44,755	39,225	47,975	47,975	46,885	48,955	49,225
Revenue Needed for Ten Percent Return	\$3,632,087	\$3,585,987	\$3,424,279	\$3,621,505	\$3,606,604	\$3,581,884	\$3,624,163	\$3,578,080	\$3,618,896	\$3,457,135	\$3,458,440
Camping/RV Sites [3]	\$1,801,172	\$1,886,948	\$2,966,274	\$1,810,394	\$1,921,637	\$1,844,923	\$1,808,078	\$2,112,238	\$1,812,668	\$2,937,640	\$2,936,503
Other [3]	\$1,830,915	\$1,687,039	\$458,005	\$1,811,111	\$1,786,967	\$1,736,961	\$1,816,085	\$1,465,842	\$1,806,228	\$519,495	\$521,937
Current Camping/RV Site Rate	\$26.78										
Modified Camping/RV Site Rate [4]	\$36.30	\$45.05	\$70.37	\$38.17	\$40.70	\$47.03	\$37.69	\$44.03	\$38.66	\$60.01	\$59.65
Estimated Expenses	(\$3,301,897)	(\$3,259,988)	(\$3,112,961)	(\$3,292,277)	(\$3,280,549)	(\$3,256,258)	(\$3,294,693)	(\$3,252,800)	(\$3,289,905)	(\$3,142,850)	(\$3,144,036)
Modified Return on Cost	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%

[1] See Table 2C.
 [2] Includes entitlement costs and capital costs.
 [3] Campsite fees were increased to levels which would result in a 10% return. All other revenue and all expenses were held constant.
 [4] Camping/RV rate required to receive 10% return on cost.

**Table 15
Lawson's Landing Economic Feasibility Analysis
State of California Drive-In/Developed Campground Fees; 2009**

Campground	Location	Season Rate	
		Peak	Non-Peak
Borrego Palm Canyon	Anza-Borrego Desert SP	\$20	\$15
Bullfrog Pond	Austin Creek SRA	\$15	\$15
Benbow Lake	Benbow Lake SRA	\$20	\$20
Big Basin Drive-In (RVs/Tents)	Big Basin Redwoods SP	\$25	\$25
Big Basin Accessible	Big Basin Redwoods SP	\$25	\$25
Bothe-Napa Valley	Bothe-Napa Valley SP	\$25	\$25
Brannan Island	Brannan Island SRA	\$20	\$15
Butano Drive-In	Butano SP	\$25	\$25
Oak Hollow	Calaveras Big Trees SP	\$25	\$20
North Grove	Calaveras Big Trees SP	\$25	\$20
San Miguel (Inland)	Carpinteria SB	\$25	\$20
Anacapa/Santa Cruz-35	Carpinteria SB	\$25	\$20
Anacapa/Santa Cruz-28	Carpinteria SB	\$25	\$20
Castle Crags	Castle Crags SP	\$20	\$15
Castle Rock	Castle Rock SP	\$25	\$25
Caswell Memorial	Caswell Memorial SP	\$20	\$15
Lower & Upper Bayview	Clear Lake SP	\$20	\$15
Cole Creek	Clear Lake SP	\$20	\$15
Kelsey Creek	Clear Lake SP	\$20	\$15
Family	Colusa-Sacramento River SRA	\$15	\$12
Colusa-Sacramento River	Colusa-Sacramento River SRA	\$15	\$12
Paso Picacho	Cuyamaca Rancho SP	\$20	\$15
Green Valley	Cuyamaca Rancho SP	\$20	\$15
D.L. Bliss	D.L. Bliss SP	\$25	\$20
Mill Creek	Del Norte Coast Redwoods SP	\$20	\$20
Doheny Island	Doheny SB	\$25	\$20
Donner Memorial	Donner Memorial SP	\$25	\$20
El Capitan	El Capitan SB	\$25	\$20
Del Mar	El Capitan SB	\$25	\$20
Eagle Pointe	Emerald Bay SP	\$25	\$20
Beals Point	Folsom Lake SRA	\$20	\$15
Peninsula	Folsom Lake SRA	\$20	\$15
Reef Campground	Fort Ross SHP	\$15	\$15
Gaviota	Gaviota SP	\$25	\$20
Grizzly Creek Redwoods	Grizzly Creek Redwoods SP	\$20	\$20
Grover Hot Springs	Grover Hot Springs SP	\$25	\$20
Half Moon Bay	Half Moon Bay SB	\$25	\$25
Hendy Woods	Hendy Woods SP	\$25	\$20
Henry Cowell Redwoods	Henry Cowell Redwoods SP	\$25	\$25
Hollister Hills	Hollister Hills SVRA	\$10	\$10
Burlington	Humboldt Redwoods SP	\$20	\$20
Hidden Springs	Humboldt Redwoods SP	\$20	\$20
Cuneo Creek Family Horse Camp	Humboldt Redwoods SP	\$20	\$20
Albee Creek	Humboldt Redwoods SP	\$20	\$20
Indian Grinding Rock/Chawse	Indian Grinding Rock/Chawse SHP	\$20	\$15
Loafer Creek	Lake Oroville SRA	\$18	\$13
Luiseno	Lake Perris SRA	\$25	\$20
Canyon	Leo Carrillo SP	\$25	\$20
Limekiln	Limekiln SP	\$25	\$20
MacKerricher	MacKerricher SP	\$25	\$20
Malibu Creek	Malibu Creek SP	\$25	\$20
Manresa	Manresa SB	\$25	\$25
McArthur-Burney Falls Memorial	McArthur-Burney Falls Memorial	\$20	\$15
McConnell	McConnell SRA	\$20	\$15
McGrath	McGrath SB	\$25	\$20
Millerton Lake	Millerton Lake SRA	\$25	\$20
Morro Bay	Morro Bay SP	\$25	\$20
Morro Strand	Morro Strand SB	\$25	\$20
Live Oak Campground	Mount Diablo SP	\$20	\$15
Juniper Campground	Mount Diablo SP	\$20	\$15

**Table 15
Lawson's Landing Economic Feasibility Analysis
State of California Drive-In/Developed Campground Fees; 2009**

Campground	Location	Season Rate	
		Peak	Non-Peak
Idyllwild	Mount San Jacinto SP	\$20	\$15
New Brighton	New Brighton SB	\$25	\$25
Doan Valley	Palomar Mountain SP	\$20	\$15
Penn Creek	Patrick's Point SP	\$20	\$20
Agate	Patrick's Point SP	\$20	\$20
Abalone	Patrick's Point SP	\$20	\$20
Pfeiffer Big Sur	Pfeiffer Big Sur SP	\$25	\$20
Pismo-Oceano Campground	Pismo SB	\$25	\$20
Pismo-North Beach Campground	Pismo SB	\$25	\$20
North Beach	Pismo SB	\$25	\$20
Plumas-Eureka	Plumas-Eureka SP	\$20	\$20
Big Sycamore Canyon	Point Mugu SP	\$20	\$20
Portola (RV Tent)	Portola Redwoods SP	\$25	\$25
Elk Prairie	Prairie Creek Redwoods SP	\$20	\$20
Gold Bluffs Beach	Prairie Creek Redwoods SP	\$15	\$15
Ricardo Campground	Red Rock Canyon SP	\$12	\$12
Refugio	Refugio SB	\$25	\$20
Huckleberry & Madrone	Richardson Grove SP	\$20	\$20
Oak Flat	Richardson Grove SP	\$20	\$20
Russian Gulch	Russian Gulch SP	\$25	\$20
Joshua Tree	Saddleback Butte SP	\$12	\$12
Gerstle Cove	Salt Point SP	\$25	\$25
Woodside	Salt Point SP	\$25	\$25
Headquarters	Salton Sea SRA	\$17	\$12
Samuel P. Taylor	Samuel P. Taylor SP	\$25	\$20
San Clemente	San Clemente SB	\$25	\$20
San Luis Creek	San Luis Reservoir SRA	\$25	\$20
Basalt	San Luis Reservoir SRA	\$20	\$15
San Mateo	San Onofre SB	\$25	\$20
Bluffs	San Onofre SB	\$25	\$20
San Simeon Creek	San Simeon SP	\$25	\$20
Silver Strand (Inland)	Silver Strand	\$25	\$20
Mesa	Silverwood Lake SRA	\$25	\$20
Needle Rock Barn	Sinkyone Wilderness SP	\$20	\$20
Wright's Beach	Sonoma Coast SB	\$25	\$25
Bodega Dunes	Sonoma Coast SB	\$25	\$25
South Carlsbad Inland	South Carlsbad SB	\$25	\$20
Hickey & Rock Creek	Standish-Hickey SRA	\$20	\$20
Redwood	Standish-Hickey SRA	\$20	\$20
Sugar Pine Point	Sugar Pine Point SP	\$25	\$20
Sugarloaf Ridge	Sugar Loaf Ridge SP	\$20	\$20
Sunset	Sunset SB	\$25	\$25
Lakeside	Tahoe SRA	\$25	\$20
Turlock Lake	Turlock Lake SRA	\$20	\$15
Van Damme	Van Damme SP	\$20	\$20
Woodson Bridge	Woodson Bridge SRA	\$14	\$11
Average		\$22	\$19

"camping_costs"

Table 16
Lawson's Landing Economic Feasibility Analysis
Comparable Private Campground Fee Rates

Campground	Nightly Rate
Bodega Bay RV Park	
Dry Camp (No Hookups)	\$28
Hookups Sites	\$40
Olema Ranch Campground [1]	
Tent Site	\$39
RV Site	\$53

"private_fees"

[1] Rates are for peak weekend days.

**SUPERIOR COURT OF CALIFORNIA
COUNTY OF MARIN**

DATE: 08/09/10 TIME: 8:30 A.M. DEPT: E CASE NO: CV090747

PRESIDING: HON. JAMES R. RITCHIE

REPORTER:

CLERK: S. DIENER

PETITIONER: ALLIANCE OF
PERMANENT TRAILERS, ET AL

and

RESPONDENT: COUNTY OF MARIN, ET
AL

NATURE OF PROCEEDINGS: PETITION – TO CONFIRM ARBITRATOR’S AWARD
[PETR] ALLIANCE OF PERMANENT TRAILERS

RULING

THE PETITION TO CONFIRM ARBITRATION AWARD IS GRANTED. ENVIRONMENTAL ACTION COMMITTEE OF WEST MARIN (“EAC”) HAS NOT SHOWN THAT “[T]HE ARBITRATORS EXCEEDED THEIR POWERS AND THE AWARD CANNOT BE CORRECTED WITHOUT AFFECTING THE MERITS OF THE DECISION UPON THE CONTROVERSY SUBMITTED.” (CODE CIV. PROC., § 1286.2, SUBD. (a)(4).)

EAC CITES NO AUTHORITY IN SUPPORT OF ITS ARGUMENT THAT THE PARTIES CANNOT AGREE TO HAVE AN ARBITRATOR DECIDE A MATTER “CONFIDED TO THE COURTS.” IN FACT, “THE GENERAL STATUTORY PROVISIONS GOVERNING ARBITRATION PERMIT PARTIES TO CONFER SUBJECT MATTER JURISDICTION ON ARBITRATORS OVER AN ISSUE BY AGREEMENT...” (GLASSMAN V. MCNAB (2003) 112 CAL.APP.4TH 1593, 1601.)

AS TO EAC’S PRIMARY JURISDICTION ARGUMENT, THE ARBITRATOR’S AWARD DOES NOT CHANGE THE FACT THAT REAL PARTIES IN INTEREST AND, PRESUMABLY, PETITIONERS (AS “[A]NY PERSON CLAIMING A VESTED RIGHT IN A DEVELOPMENT”) MUST COMPLY WITH THE VESTED RIGHTS CLAIM PROCEDURE. THE EFFECT OF THE ARBITRATOR’S AWARD ON ANY EFFORT TO OBTAIN A VESTED RIGHTS DETERMINATION IS APPROPRIATELY LEFT TO THE COASTAL COMMISSION TO DECIDE. SUCH ISSUE IS BEYOND THE SCOPE OF THE PROCEEDINGS PRESENTLY BEFORE THE COURT.

AS TO EAC'S LACK OF STANDING ARGUMENT, THE ARBITRATOR DETERMINED THAT PETITIONERS HAD STANDING. EVEN IF THE ARBITRATOR WAS WRONG, THIS IS NOT A PROPER BASIS FOR CHALLENGING THE AWARD. (*MONCHARSH V. HEILY & BLASE* (1992) 3 CAL.4TH 1, 11.)

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7
8
9
10

ALLIANCE OF PERMANENT)
TRAILERS, et al.)

Petitioners/Plaintiffs,)

vs.)

COUNTY OF MARIN, BOARD)
OF SUPERVISORS OF THE)
COUNTY OF MARIN and DOES)
I through X, inclusive,)

Respondents/Defendants.)

_____)
NANCY L. VOGLER, et al.)

_____)
Real Parties in Interest.)

11
12

ARBITRATOR'S AWARD

1 This is an unusual arbitration proceeding in which I have been
2 given very little context for my decision. I have not seen the
3 settlement agreement that led the parties to pose the sole question they
4 have asked me to decide. Nor has the purpose for which my award
5 will be used been made clear. However, my analysis is that the law
6 favors settlement and agreements to arbitrate. So, while I do not know
7 how this Award will be used, I conclude it appropriate, as to the
8 parties to this arbitration, to proceed through the presentation of
9 evidence to reach an Award.

10 This arbitration has been conducted pursuant to a written
11 Arbitration Agreement, a copy of which is attached as Ex. A. The
12 parties to the arbitration are the Petitioners in the underlying litigation
13 in the Marin Superior Court, CIV 090747 (“the Litigation”), the
14 County of Marin and the Board of Supervisors of the County of
15 Marin. Petitioners are the Alliance of Permanent Trailers (“APT”), an
16 unincorporated association of trailer owners who rent space at
17 Lawson's Landing in Marin County to park their trailers, and three of
18 its members. A list of the names of the individual Petitioners in the
19 underlying litigation is attached as Ex. B.

20 Pursuant to a representation by counsel for Petitioners, the three

1 individual Petitioners (the "Litigation Committee") were elected
2 by the members of APT and given written authorization to make legal
3 decisions on behalf of all the members, including the execution of the
4 Arbitration Agreement.

5

6 QUESTION PRESENTED FOR DECISION

7 Notwithstanding the broad language of the Arbitration Agreement, counsel
8 have assured me of their agreement that I am presented with only one question:
9 Did 150 legal non-conforming spaces for trailer use exist on Larson's Landing in
10 1965?

11 Given that my assignment is to answer this agreed upon single question
12 that I am to decide, I am not prepared to address and do not address in this Award
13 other questions presented in the arbitration, such as (1) the location of the 150
14 spaces (which the Arbitration Agreement does not authorize me to decide in any
15 event); (2) the government's power to apply various laws to these 150 spaces
16 (which, again the Arbitration Agreement does not authorize me to decide); and
17 (3) the definition of "space".

18 I have been asked to provide a "reasoned" decision. While I shall give the
19 parties a reasoned decision, based on my interpretation of the language used in
20 the Arbitration Agreement, I conclude that this award is governed by *Moncarsh*

1 v. *Heily & Blasé*, 3 Cal.4th 1 (1992). If the parties had wanted to have this
2 arbitration governed by some rule other than *Moncarsh*, they could have so
3 provided. They did not.

4 All sides have confirmed to me that I am not in the position where I am
5 reviewing administrative action. This one issue is presented to me *de novo*.

6
7 THE RECORD UPON WHICH THIS AWARD WAS BASED

8 This Award is based on the following Record. If something is not listed
9 below, it is not in the record:

10 a. The three-volume Administrative Record.

11 b. The pleadings in the trial court on the EAC motion to intervene,
12 which pleadings were admitted for the limited purpose only of determining
13 whether EAC should be allowed to be heard in this Arbitration. E-mails from
14 Mr. Silver, with copies to counsel, on this motion to intervene. Neither those
15 pleadings, nor any attached declaration, nor anything else produced on the EAC
16 issue was considered in reaching the merits of this arbitration.

17 c. The APT Opening Brief, including the Excerpts from the Record.

18 d. The County's Brief and the attached declaration.

19 e. The APT Reply brief.

20 f. A short brief by Real Party in Interest stating that it is neutral.

1 Apparently, although RPI signed the Arbitration Agreement, RPI is bound by an
2 order of the Coastal Commission not to participate in this matter.

3 Not part of this record and not relied upon by me are anything not listed
4 above; anything that is unwritten, including anything said in a telephone
5 conference unless reduced to a writing and listed above; arguments of counsel
6 and citations by counsel of case and statutory law not found in the briefs; and all
7 e-mails between counsel for the parties and myself.

8
9 PRELIMINARY RULINGS

10 1. Given the authority granted by the APT members to the Litigation
11 Committee, I conclude that all the individual tenants in the original pleadings are
12 bound by this Award.

13 2. I am troubled by the representation that RPI is constrained an Order
14 of the Coastal Commission. See Ex. C Because of how RPI is constrained, it
15 occurred to me to limit the impact of this award on RPI. The County objected to
16 any such limitation. I ultimately conclude that, RPI having signed the Arbitration
17 Agreement, RPI is bound by this Award.

18 3. EAC, represented by attorney Larry Silver, sought to intervene in
19 this arbitration. I have concluded that EAC will not be heard in this arbitration,
20 as amicus or otherwise, on any issue, including my jurisdiction. I found no

1 unambiguous instruction in the trial court proceedings to the contrary.
2 Moreover, the trial court instructed that EAC be given notice of any motion to
3 confirm this award. These factors, together with the Arbitration Agreement, lead
4 me to exercise my discretion not to allow EAC to intervene.

5 4. I also conclude that APT and the individual tenant members have
6 standing to press this claim. While the real property interest of APT and the APT
7 members is not the same as the RPI, the APT members are not transitory tenants
8 who are there for a day and gone. They have been using the property for their
9 trailers for some time and have a reasonable expectation of continuing use, unless
10 it is determined that the use is unlawful.

11 5. It is my opinion that this award should not be entitled to normal
12 collateral estoppel rules governing claims presented or that could be presented.
13 By that I mean, rules that bind parties as to all issues that could have been
14 litigated have no place when considering the impact of this Award. This Award
15 should only have impact as to the one issue addressed in the Award.

16

17 AWARD SOUGHT BY THE PARTIES.

18 At my request, each party provided a statement of what they would like to
19 see in the "action" part of the award.

20 APT wrote as follows:

1 “Based on the evidence adduced herein, the Arbitrator finds that a
2 legal right to a vested nonconforming use as to 150 recreational vehicle lots
3 exists at Lawson's Landing upon which certain individual members of APT
4 have leasehold interests to place personal property, including, but not limited
5 to, recreational vehicles such as motor homes, travel trailers, truck campers, or
6 camping trailers designed for human habitation for recreation or seasonal use.
7 These 150 lots are determined herein to be legally vested nonconforming and
8 exempt from conditions unrelated to health and safety standards. These 150
9 lots are delineated on the "Map of Lawson's Landing," which is attached
10 hereto as Exhibit A and incorporated herein.”
11

12 The County's submission is as follows:

13 “Based upon the evidence, authority and argument presented herein,
14 the Arbitrator finds that as of January 25, 1966 the establishment of a
15 recreational vehicle park in the unincorporated part of Marin County –and any
16 lots constituting that use- required both a use permit from Marin County as
17 well as permits to construct and operate from the State of California as the
18 “enforcement agency” under the Mobilehomes Parks Act. The Real Party in
19 Interest herein had none of these permits. Therefore none of the recreational
20 vehicle sites constitute legal nonconforming use. Neither the doctrines of
21 estoppel nor laches change this conclusion.
22

23 Alternatively, if the Arbitrator finds some number of the recreational
24 vehicle lots do constitute a legal nonconforming use, and further finds a basis
25 for addressing Petitioner's claim with respect to the condition on the use of the
26 vehicles themselves:
27

28 Based upon the evidence, authority and argument presented herein,
29 the Arbitrator finds that as of January 25, 1966, recreational vehicle lots
30 constitute a legal nonconforming use. However, that finding does not
31 invalidate a subsequently enacted regulation limiting the time any particular
32 recreational vehicle can occupy a site in any given year where those
33 recreational vehicles are owned by persons other than the underlying property
34 owner, and have only month-to-month leasehold interests at the time the
35 regulation is established.”
36

37 I considered the draft “action” supplied by both sides. I then reconfirmed
38 with counsel that the agreement counsel reached was limited to my addressing

1 only one limited question: In 1965 were there 150 (or some other number) of
2 legal non-conforming trailer spaces at Lawson Landing. I have therefore
3 declined to provide an action Award or reach any issue beyond that one issue,
4 because other issues were not given to me in the agreement reached by counsel.

5

6 FACTS

7 Notwithstanding certain objections, all evidence in the record has been
8 accepted by me into evidence. Allowing the evidence in, however, does not
9 resolve the role it plays in my analysis. In particular, I have given little or no
10 weight to a recollection by one party of what another party said many years ago,
11 unless it is accompanied by undisputable evidence of unambiguous action.

12 a. Facts alleged by APT

13 I reprint here the facts alleged by APT in its Opening Brief, except as to
14 testimony for which I have given no weight. I have used “***” to indicate where
15 I deleted such testimony. The bold type in brackets indicates my explanation for
16 the deletion or other commentary. The footnotes are APT’s.

17 “The 960-acre ocean and bay front Property, located in
18 unincorporated Marin County at the confluence of Tomales Bay and the
19 Pacific Ocean, was acquired by the Lawson family in the 1920s, and
20 ownership has remained in the Lawson family ever since. (AR, at p. 384.)
21 Ranching and public recreational activities were present on the Property when

1 it was acquired by the Lawsons. (AR, at p. 308.) Public recreation operations
2 began in the early 1900s with construction of a boathouse and pier. (*Ibid.*)
3 The Lawson family maintained the Property for the enjoyment of the public
4 and it has been utilized for that purpose, as well as ranching, ever since.

5 In the 1930s and 1940s, public recreational use of the Property
6 increased and informal campsites were established in a meadow area. (AR, at
7 p. 309, 442.) During World War II, the Army took over the Property for
8 military use. (AR, at p. 192.) After the War, in the late 1940s, the County
9 road leading to the Property was finally extended down to the beach and bay.
10 (AR, at p. 192-193.)

11 After installation of the road allowing convenient access to the
12 beach, bay and pier, public use of the Property substantially increased. In the
13 1950s, the public began to bring recreation trailers to Lawson's Landing so
14 that they could enjoy the comfort of a home setting while participating in
15 coastal recreational activities such as beachcombing, clam digging, camping,
16 boating and fishing in a striking, scenic setting. (AR, at p. 385.) Several of
17 these trailers remained on the Property on a permanent basis beginning in or
18 about 1959. (AR, at pp. 385, 442, 629, 706.)

19 After the Lawson family realized there was a demand for a
20 recreational trailer park where families could leave their trailers year-round,
21 Merle Lawson, the Lawson family's representative at the time, contacted the
22 Marin County Planning Department to apply for a permit for establishment of
23 a recreational trailer park. (AR, at p. 629, 706.) ***** **[I am not**
24 **prepared to put any weight on Mr. Lawson's testimony that he was told**
25 **over 50 years ago by someone at the County that the County had no**
26 **jurisdiction and that he had to go to the State. I do accept that starting**
27 **at this time Mr. Lawson began working with the State. I also have seen**

1 no evidence that during this time Mr. Lawson was working with the
2 County. Where I see some ambiguity is whether he was told that the
3 County had no jurisdiction.]

4 Mr. Lawson continued to work with Mr. Graham until about
5 November of 1965. (*Ibid.*) At that time, Mr. Lawson was instructed by the
6 new State Housing Inspector, Mr. Graham's successor, to ask the County for a
7 use permit.¹ (*Ibid.*) **[I am accepting this testimony because it is consistent**
8 **with the actions of Mr. Lawson and the change of law at that time.]** At
9 that time, approximately 150 trailers were parked at Lawson's Landing. (AR,
10 at pp. 002-005, 007, 118, 630.) On December 14, 1965, at the request of the
11 County,² the State Division of Housing transferred jurisdiction of trailer parks
12 in the County to the County. (AR , at p. 116, 117.) Three weeks later, the
13 Board adopted Ordinance 1492, which rezoned interim "Zone D" districts, the
14 district assigned to the Property, to A-2 districts (Limited Agricultural). (AR,
15 at p. 443.) Permitted and conditionally permitted uses in A-2 districts did not
16 include trailer parks and campgrounds that were possible under the prior,
17 Zone D district. (*Ibid.*) However, the recreational trailer park at Lawson's
18 Landing was already established and operating.

19 On January 22, 1968, the County Planning Commission (hereafter
20 "Commission") approved the Petition for Rezoning. The Staff Report states
21 that the 'change of zone will not affect the [Ag Preserve] Agreement, but
22 ...the RCR plan approval is restricted to the existing trailer and boating
23 facility development because any additional development would be a violation

¹/ All records pertaining to the years the State was administering the Property under State law were destroyed by HCD in 1994, and are otherwise missing from the County's records. (AR, at pp. 385, 414, 723, 733, 737, 749.)

²/The 1961 Mobilehomes and Mobilehomes Park Act provided a provision for which localities could assume enforcement authority upon written notice to the State. (AR, at p. 103.)

1 of the Ag Agreement.' (AR, at p. 128.) The Board subsequently approved the
2 Petition for Rezoning on February 20, 1968. (AR, at pp. 131-132.)

3 On August 21, 1970, County Counsel delivered an "Inter-
4 Office Memorandum" to the Planning Director which states in pertinent part:

5 There are no definite facts available to indicate when the trailer park
6 use first occurred in this area. However, it would appear that there was such
7 use prior to the adoption of the zoning ordinance. ... There is obviously
8 nothing the County could do as to the legal non-conforming use (other than
9 health and building standards) except for the leverage which the County can
10 exert over the approval of the illegal non-conforming uses and of the general
11 plan...since the Board of Supervisors would have the ultimate decision on
12 amending the Agricultural Preserve Agreement (which is a condition to the
13 effectiveness of the use permit), it would appear that a considerable amount of
14 ultimate power resides in the Board of Supervisors. It may well be that legal
15 action by Mr. Lawson would resolve these issues in its favor. However, until
16 this point is pushed by Mr. Lawson, I would think it preferable if the Planning
17 Commission acted in accord with the direction of the Board of Supervisors.
18

19 Therefore, at this stage, I would suggest that the Planning
20 Commission require the submission of a master plan...It may well be that
21 Lawson will be able to prove the status of a portion of this existing
22 development as a legal non-conforming use and insist that this be allowed to
23 continue subject to meeting health and building code standards. In this case,
24 only the remaining area would be subject to master plan approval. However,
25 with the power to not approve the overall master plan, the Commission should
26 be able to encourage some improvement in even the legal non-conforming use
27 portion.
28

29 (AR, at pp. 152-154.) *****[I am not prepared to put
30 any weight on Mr. Lawson's recollection that "County staff" told him
31 that the County did not have jurisdiction". Without any indication of
32 who said it and in what context, or any corroboration, this is just too
33 vague and unreliable a memory.]

1
2 **[As far as I can see in the record, the County remained**
3 **uninvolved with the Property during the period the State had**
4 **jurisdiction.]**

5 In July 1961, the Legislature repealed the Act and enacted a new
6 Mobilehomes and Mobilehomes Park Act (“Mobilehomes Park Act”) to
7 regulate the construction and operation of mobilehome parks in California.
8 The Mobilehomes Park Act specified that State law superseded any local
9 mobilehome ordinances and provided that cities and counties could assume
10 responsibility to enforce the law if they desired. (AR, at p. 103.) On
11 December 14, 1965, the County formally assumed enforcement of
12 mobilehome parks. (AR, at p. 117.) One month later, the County adopted
13 Ordinance 1492, which rezoned the Property to a district that entirely
14 prohibited trailer parks. (AR, at p. 443.)”

15
16
17 b. County’s objections to APT’s Assertion of Facts

18 The County made two major objections to the factual presentation by APT.
19 First is Petitioners’ use of the uncorroborated declaration and letter of an
20 interested party to establish that the County led the declarant to believe the
21 County had no jurisdiction over camping or park trailers at Lawson’s Landing.
22 (AR 629, 706; see also Petitioners’ brief at page 3.)

23 The second involves Mr. Lawson’s 1970 letter and new declaration
24 regarding his development efforts. (AR 155-157 and 628-639). The County

1 believes that the cumulative effect of new and continuously changing laws on the
2 Lawson's Landing project are at the core of Mr. Lawson's "dismay" and indeed
3 the dismay of his successors at the Landing as well as innumerable other
4 developers throughout California. I think both of these objections are well
5 founded, though I have used them to affect the weight that I give the evidence,
6 rather than to strike certain evidence. I have reflected my agreement with the
7 County's objections in my analysis.

8

9 LAW

10 a. Laches and Estoppel

11 APT has argued at some length that the legal doctrines of laches and
12 estoppel should be used to resolve this case. I reject those arguments for the
13 reasons discussed below.

14 There are three elements to application of laches against a governmental
15 entity: (1) unreasonable delay; (2) acquiescence or prejudice; and (3) a showing
16 of injustice to the private litigant which outweighs any effect on the public
17 interest. (*City of Long Beach v. Mansell*, 3 Cal.App.3d at pp. 496 - 497.) The
18 elements of equitable estoppel, in turn, are: (1) the party to be estopped must be
19 apprised of the facts; (2) he must intend that his conduct shall be acted upon, or
20 must so act that the party asserting the estoppel had a right to believe it was so

1 intended; (3) the other party must be ignorant of the true state of facts; and (4)
2 that party must rely upon the conduct to his injury. (*Mansell*, 3 Cal.3d at at 489.)

3 In the land use area, courts and arbitrators must be careful to avoid
4 applying either doctrine to recognize a legal right that will greatly restrict
5 government. All property owners are subject to regulation. If a court or arbitrator
6 singles out one property owner for protection then the government plan may
7 founder. In addition, it is my view that it is not right or fair to use laches or
8 estoppel against a government entity when the property owner's evidence is a
9 recollection of something that occurred years ago and for which there is no
10 contemporaneous, corroborative writing. If one is seeking to create a vested
11 right, one should have something in writing. Otherwise, all property will become
12 subject to the vagaries of people's recollections.

13 b. The County's "vehicle" argument

14 The County asserts that APT is really not arguing about "spaces" but about
15 the trailer uses, which, so the County argues, inevitably entangles us in the law
16 regulating trailers. I do not agree. My analysis is that these tenants are seeking
17 to protect from impairment by the County spaces for which they have current
18 leases. While they do not own the spaces, they do have some cognizable
19 property rights because they each have a written lease. It is through that written
20 lease, derivatively from RPI, that APT seeks relief. Certainly nothing in this

1 Award is designed in any way to have any impact on state or local law that
2 regulates what it means to have a legal trailer. I note, for example, that in other
3 contexts the parties seem to be struggling over the question of how many days
4 someone can use these spaces. That issue is not before me and I am not
5 addressing it.

6 c. Legal non-conforming use

7 The main argument made by APT is that RPI has a legal non-
8 conforming right to 150 spaces that was vested in 1965 and that APT and its
9 members have some rights because of RPI's rights.

10 A legal non-conforming use is one that existed lawfully before a zoning
11 restriction became effective and that is not in conformity with the zoning
12 restriction. (*Hansen Brothers Enterprises v. Bd. of Supervisors* (1996) 12 Cal.
13 4th 533, 540.) The rights of the users of property as those existed at the time of
14 the adoption of a zoning ordinance are protected. (*McCaslin v. City of Monterey*
15 *Park* (1958) 163, Cal.App.2d 339, 347.)

16 While the rights of a property owner to rely on the doctrine of a "legal non-
17 conforming" use are well established, no one has shown me a case where a court
18 has addressed the question of whether that doctrine can be relied upon by a
19 tenant. I conclude that APT and the individuals who hold leases have a property
20 right that is sufficiently valuable to be entitled to protection under the legal

1 nonconforming doctrine. There is no case to the contrary and the rationale of the
2 “legal nonconforming” case law supports such a view. At the base of the “legal
3 nonconforming” cases there is a recognition that while government has great
4 flexibility to regulate land uses, once there are investment-backed decisions by
5 landowners or investors or, in this case, tenants, those investment-backed
6 decisions create vested rights that cannot be taken without compensation.

7 Certainly a property owner is the archetype of such rights. But I conclude
8 so too, derivatively, is a tenant. These are not transitory occupants who are there
9 for a few days. These tenants invest money and their time in acquiring trailers,
10 bringing them to these locations and then using them. Certainly the tenants’
11 rights cannot be greater than those of the land owner. That is, if the land owner
12 has no vested right, the tenant could not have a vested right. But, if I find that the
13 RPI had some “legal non-conforming uses”, I conclude that the tenants also can
14 have rights that can be protected under the doctrine of a “legal nonconforming”
15 use.

16 REASONED ANALYSIS OF APT’S ARGUMENT

17 1. In 1939, California enacted the Auto Camp Act, Section
18 18300 of which made it unlawful for any person to construct an auto
19 camp without a permit from the Division of Immigration and
20 Housing. The Act did not confer any authority to local jurisdictions to

1 regulate auto/trailer camps (until amended in 1947). The
2 Act articulated specific development standards for auto/trailer camps.
3 These standards related to plumbing, sanitation, and camp site
4 dimensions (including the number of lots). Additionally, the Act
5 specified construction standards for buildings in the auto/trailer
6 camps. The Act included specifications for windows, partitions, and
7 other features to ensure structural integrity and public safety. In this
8 respect, the Act regulated the same public health and safety issues
9 otherwise found in a local building code.

10 2. As explained in more detail below, I conclude that the
11 State so occupied that area of health and safety regulation at this time
12 that, except for the underlying power to zone the land, there was no
13 role left for the County at that time as to health and safety regulations.
14 In 1940, the County enacted a zoning ordinance which conditionally
15 allowed trailer parks in the zone where Lawson's Landing is located.
16 Therefore, the Lawson's Landing trailer park was allowed under the
17 County zoning, but the zoning ordinance required Lawson Landing to
18 obtain a conditional use permit ("CUP"). However, the CUP
19 requirements were effectively a mere overlap of the pre-existing 1939
20 state law.

1 It is central to my analysis to focus on what is here being
2 regulated. This is not a hospital, an entity that even in the 1960s was
3 an immersed in regulations issued by all sorts of jurisdictions. This is
4 a relatively small trailer camp used mostly by families for short
5 vacations. In 1939 there were limited health and safety concerns
6 about trailer parks. But, beyond those limited concerns, Government
7 did not have the types of environmental concerns that we see today.
8 At that time, on the heels of the Great Depression, Government at all
9 levels was trying to be sure that some minimal housing was available
10 for those looking for work. I therefore see the limited reach of the
11 1939 Act as extending fully over the health and safety issues that were
12 of interest at that time and preempting the County CUP authority.
13 The record is consistent with this conclusion. For years, Mr. Lawson
14 worked exclusively with the State. Active County involvement really
15 begins only after 1965.

16 We know that once a conflict with state law is found to exist,
17 the ordinance is void. (*Building Industry Association of Northern*
18 *California v. City of Livermore*, 45 Cal.App.4th 719 at p.724 (1996).
19 The County points to an Attorney General Opinion to support the
20 argument that the State Act did not pre-empt the County ordinance:

1 The attorney general stated that the “the State has not
2 taken over the entire field covering the regulation of
3 trailer camps in unincorporated areas.” As part of the
4 analysis the AG notes: “It is not logical that the state
5 would intend by the Trailer Act to cover exclusively
6 those matter already within the jurisdiction of a county
7 planning commission under ‘The Planning Act’ of
8 1929.” (2 Ops.Cal.Atty.Gen. 437, 439).
9

10 I do not read the AG opinion to be the answer to the question. The
11 AG is recognizing that the County retains zoning authority (which
12 was exercised in this matter), but nothing in that opinion suggests that
13 the AG sees a regulatory scheme where both the State and County
14 regulation of health and safety exist.
15

16 This leaves the very interesting question of what happens if a
17 pre-existing local law becomes void because of a State enactment that
18 occupies the field and then, at a later date, the State withdraws from
19 the field. Is the prior local law that had been made void
20 spontaneously resurrected? I have not found any controlling law on
21 this issue. My conclusion is that the concept of spontaneous
22 resurrection is not a good legal concept. If laws were here today, gone
23 tomorrow and then here today, with no real notice to the citizens, our
24 legal system would be even more difficult to understand. It seems to
25 me that the right rule should be that, once a law is void, it must be re-

1 enacted by some act of local government for it to be effective again.

2 The County asserts that the California Supreme Court rejected
3 that position in *Travis v. County of Santa Cruz* (2004) 33 Cal.4th 757,
4 775:

5 “Finally, plaintiffs suggest that preemption by state law renders
6 a local ordinance not only unenforceable but also ‘null and
7 void,’ and that consequently in this case ‘there is no applicable
8 limitations period because there is essentially no ordinance.
9 Plaintiff’s claims would thus be timely whenever brought.
10 Plaintiffs cite no authority for this approach, and we have
11 discovered none. Nor does it appeal as a matter of logic. A
12 preempted ordinance, while it may lack any legal effect or
13 force, does not cease to exist....”

14
15 I do not see *Travis* as providing an answer to the question of
16 spontaneous resurrection. Yes, a County law that has been voided by
17 a State enactment may continue to exist, perhaps in a metaphysical
18 sense, but should there not be some due process to give persons notice
19 that it has been resurrected? More importantly, in this case, the
20 evidence is overwhelming that until 1965, the County was keeping out
21 of this issue. Perhaps, the County was without authority (because the
22 authority vested only in the State) or perhaps there was some other
23 reason. But, what we do know is that Mr. Lawson was working with
24 the State until the County became active in 1965. Therefore, we have
25 as an aid to interpretation the acts of the County in this case.

1 3. Therefore, in the early 1940s, there was a 1939 State law
2 and there was a 1940 County Zoning law that included a CUP, but,
3 the State law overlapped and preempted the County CUP. The
4 County retained zoning authority over the land, but if the land were
5 zoned to allow for a trailer park, one had to go to the State authorities
6 to obtain a permit. One did not have to get a CUP from the County at
7 that time because State law preempted the CUP.

8 4. The State law in effect at the time Mr. Lawson sought a
9 permit from the County in 1959/60 was the 1939 Act, as amended by
10 the 1947 Amendment. The State permit requirement was not a land
11 use approval but a permit related to health and safety. Mr. Lawson
12 worked to comply with the State requirements from 1960-1965. (AR
13 629-630, 645-646.) The permit requirement in the 1929 Act, as
14 amended in 1939 and 1947, Section 18301, provides:

15
16 In the case of a new...trailer camp, the application shall
17 be accompanied by:

18
19 (a) A description of the grounds upon which the
20 camp is to be constructed.

21 (b) Plans and specification of the proposed
22 construction.

23 (c) A description of the water supply, ground
24 drainage, and method of sewage disposal.

25 (d) A fee of twenty-five dollars. (AR 069)
26

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Section 18303 provides:

Within ten days after the application, descriptions, plans and specifications, and required fee, if any, are filed and paid, the Division of Immigration and Housing shall inspect the grounds upon which the applicant proposes to do the work for which he seeks a permit. The division shall thereafter issue a permit to the applicant if, in its opinion:

(a) The grounds are satisfactory for the work proposed.

(b) The descriptions and plans and specifications filed indicate that the work proposed will meet the requirements of this part. (AR 069)

5. Mr. Lawson declared that he worked with the State Housing Inspector, Edward Graham, for the next several years to plan and permit the trailer park. (AR 629-630.) Mr. Lawson states Mr. Graham inspected the property on a regular basis. (AR 630.) Mr. Lawson states Mr. Graham instructed him on how to plan the trailer park, including where to lay "water lines" and how to "delineate spaces for trailer parking." (Ibid.) I note that I am accepting this testimony because it is supported by the actions. We can see that the trailer park had bathrooms, laid out spaces and the like. It is not just what Mr. Lawson says someone says. It is what Mr. Lawson reports that he did, confirmed by physical evidence of what was done and there is no evidence to the contrary. I do note that Mr. Lawson at no

1 point swears that he obtained a State permit. Nor has any State Permit
2 been produced. I address this lacuna below.

3 Additionally, the State law included a definition of nuisance, as
4 well as penalties for noncompliance with the state law. Section 18104
5 provides:

6 In an auto camp, "nuisance" includes any of the
7 following:

- 8
- 9 (a) any public nuisance known at common law or in
10 equity jurisprudence..
 - 11 (b) Whatever is dangerous to human life or is detrimental
12 to health.
 - 13 (c) The overcrowding of any room with occupants.
 - 14 (d) Insufficient ventilation or illumination of any room.
 - 15 (e) Inadequate or insanitary sewage or plumbing
16 facilities.
 - 17 (f) Uncleanliness.
 - 18 (g) Whatever renders air, food, or drink unwholesome, or
19 detrimental to the health of human beings. (AR 067-
20 068.)

21
22 Section 18201 provides:

23
24 The operator...of a trailer camp...shall abate any nuisance
25 in the camp within five days...after he has been given
26 written notice by the division to remove the nuisance. If
27 he fails to do so within that time, the district attorney in
28 the county in which the camp is located shall bring a civil
29 action to abate the nuisance...(emphasis added) (AR 068.)
30

31 If the trailer park constituted a nuisance, violated the
32 law, or was not in compliance with the requirements of the Act, the

1 State division of housing under the Act could have taken steps to
2 abate such nuisance. There is no evidence that exists
3 that demonstrates that the State determined that the use was a
4 "nuisance" or violated the Act, or that the State took any action
5 consistent with such finding.

6 6. In 1961 the State enacted a new law that allowed local
7 jurisdictions to legislate in the "trailer park" area of law and
8 add ordinances requiring standards and conditions not in conflict with
9 State law. The 1961 Act also required compliance with all valid local
10 planning requirements. But, as noted above, Marin County had no
11 valid local requirement at that time because the previously enacted
12 County ordinance had been pre-empted by State law and was
13 therefore void. There is no case law directly on point as to whether a
14 "voided" ordinance may be "revived" by a subsequent change in law
15 by a legislative body. However, in *Leshar Communications, Inc. v.*
16 *City of Walnut Creek*, 52 Cal.3d 531, 544-545 (1990), which involved
17 principles of state preemption, the California Supreme Court stated as
18 follows:

19 "A zoning ordinance that conflicts with a general plan is
20 invalid at the time it is passed. (*deBottari v. City Council*, 171
21 Cal.App.3d 1204, 1212, *Sierra Club v. Board of Supervisors*,

1 126 Cal.App.3d 698, 704,.) The court does not invalidate the
2 ordinance. It does no more than determine the existence of the
3 conflict. It is the preemptive effect of the controlling state
4 statute, the Planning and Zoning Law, which invalidates the
5 ordinance. A void statute or ordinance cannot be given effect.
6 This self-evident proposition is necessary if a governmental
7 entity and its citizens are to know how to govern their affairs.
8 Thus, persons who seek to develop their land are entitled to
9 know what the applicable law is at the time they apply for a
10 building permit. City officials must be able to act pursuant to
11 the law, and courts must be able to ascertain a law's validity
12 and to enforce it. The validity of the ordinance under which
13 permits are granted, or pursuant to which development is
14 regulated, may not turn on possible future action by the
15 legislative body or electorate. An amendment to an invalid
16 statute may itself constitute a valid enactment operative from
17 its effective date (see *Brown v. Superior Court* (1982) 33
18 Cal.3d 242, 252, 188 Cal.Rptr. 425, 655 P.2d 1260; *County of*
19 *Los Angeles v. Jones* (1936) 6 Cal.2d 695, 708, 59 P.2d 489),
20 but neither such amendment nor an amendment of the general
21 plan revives an invalid zoning ordinance. (Cf. Gov.Code, §
22 9611; *Corning Hospital Dist. v. Superior Court* (1962) 57
23 Cal.2d 488, 494, 20 Cal.Rptr. 621, 370 P.2d 325 [revival after
24 temporary suspension of law].)" (emphasis added)
25

26 Thus, the County's void 1940 conditional use permit
27 requirement was not revived by the subsequent 1961 Act passed by
28 the State. On December 14, 1965, the County asked for
29 authority from the State by passing a resolution and sending a letter to
30 the State that it was going to regulate trailer camps. (see AR 116 and
31 117.) That is the procedure the County chose to use.

1 7. This brings my analysis to one of the tougher questions.

2 Mr. Lawson has no state permit. Nor does he testify that he had one.

3 What the evidence shows is the following:

4 a. Lawson was working with the state for over 10 years.

5 b. The State requirements were pretty minimal...not what
6 you would see today. You needed some toilets, some slop
7 sink, some basic standards of cleanliness.

8 c. There is no evidence of the State taking any code
9 enforcement action against Lawson.

10 d. When the law changed in 1965, the state pointed Lawson
11 to the County.

12 e. In 1994, the State destroyed records pertaining to this
13 property. I draw no negative inference from this
14 destruction, but the fact is that the State had no record of a
15 permit.

16 f. We see in the Excerpts from the Administrative Record,
17 submitted by APT with its brief, at page, 443 that the state
18 was working with the property owner on a play to conform
19 to the state requirements.

20 8. The State thus sent Mr. Lawson back to the County to get

21 a use permit. But the County did not issue a use permit. Instead, the

22 County repealed the previous zoning ordinance and rezoned the

23 property to a zone that entirely prohibited trailer parks, thus rendering

24 it impossible for Mr. Lawson to obtain a State permit.

25 Section 18300 of the 1939 Auto Camp Act made it

26 unlawful for any person to construct an auto camp without a permit

27 from the Division of Immigration and Housing. The Act did

28 not confer any authority to local jurisdictions to regulate auto/trailer

1 camps (until 1947). As to the provisions of the 1939 Act (the 1939
2 Act is operative because the County adopted the provision regarding
3 trailer camps in 1940 and did not re-legislate as to trailer camps until
4 at least 1966), the Act articulated specific development standards for
5 auto/trailer camps. These standards related to plumbing, sanitation,
6 and camp site dimensions (including and number of lots).
7 Additionally, the Act specified construction standards for buildings in
8 the auto/trailer camps. The Act included specifications for windows,
9 partitions, and other features to ensure structural integrity and public
10 safety. In this respect, the 1939 Act regulated the same public health
11 and safety issues otherwise found in a local building code. To that
12 extent, the conditional use permit requirement in the 1940 Ordinance
13 was void. The County has not pointed to any section of the
14 1940 Code or any other planning or building regulations that the
15 Lawson's should have satisfied (the 1966 AG Opinion relied upon by
16 the County cites the 1961 Act).

17 9. The remaining issue is whether Lawson complied with
18 the state permit requirement of the 1939 Act. APT argues that it has
19 shown substantial compliance by Lawson. Substantial compliance
20 means "actual compliance in respect to the substance essential to

1 every reasonable objective of the statute.” Assembly v. Deukmejian,
2 30 Cal. 3d 638. 649 (1982). Unfortunately, the State destroyed the
3 files pertaining to the property in 1994. We do see from that record in
4 this case that for 5 years Mr. Lawson was working with the State. In
5 addition, there is no evidence that the State issued any regulatory
6 sanctions or orders. Moreover, the State requirements at the time
7 were minimal. This in my mind is the critical element. The
8 regulatory scheme was vastly simpler in 1965 than the regulatory
9 scheme of today. Given what we know and given what we can see
10 today on the ground, there is enough to prove that Mr. Lawson was in
11 substantial compliance.

12

13

14

15 AWARD

16

17

18 As of 1965, there were 150 spaces for trailers at Lawson
19 Landing that were legal non-conforming uses.

20

21

22 Dated:

23

24

25

26

27

Palmer Brown Madden
Arbitrator

1

2

1 Palmer Brown Madden
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10

ALLIANCE OF PERMANENT)
TRAILERS, et al.)

Petitioners/Plaintiffs,)

vs.)

COUNTY OF MARIN, BOARD)
OF SUPERVISORS OF THE)
COUNTY OF MARIN and DOES)
I through X, inclusive,)

Respondents/Defendants.)

NANCY L. VOGLER, et al.)

Real Parties in Interest.)

ARBITRATOR'S AWARD

11
12

1 This is an unusual arbitration proceeding in which I have been
2 given very little context for my decision. I have not seen the
3 settlement agreement that led the parties to pose the sole question they
4 have asked me to decide. Nor has the purpose for which my award
5 will be used been made clear. However, my analysis is that the law
6 favors settlement and agreements to arbitrate. So, while I do not know
7 how this Award will be used, I conclude it appropriate, as to the
8 parties to this arbitration, to proceed through the presentation of
9 evidence to reach an Award.

10 This arbitration has been conducted pursuant to a written
11 Arbitration Agreement, a copy of which is attached as Ex. A. The
12 parties to the arbitration are the Petitioners in the underlying litigation
13 in the Marin Superior Court, CIV 090747 (“the Litigation”), the
14 County of Marin and the Board of Supervisors of the County of
15 Marin. Petitioners are the Alliance of Permanent Trailers (“APT”), an
16 unincorporated association of trailer owners who rent space at
17 Lawson's Landing in Marin County to park their trailers, and three of
18 its members. A list of the names of the individual Petitioners in the
19 underlying litigation is attached as Ex. B.

20 Pursuant to a representation by counsel for Petitioners, the three

1 individual Petitioners (the "Litigation Committee") were elected
2 by the members of APT and given written authorization to make legal
3 decisions on behalf of all the members, including the execution of the
4 Arbitration Agreement.

5

6 QUESTION PRESENTED FOR DECISION

7 Notwithstanding the broad language of the Arbitration Agreement, counsel
8 have assured me of their agreement that I am presented with only one question:
9 Did 150 legal non-conforming spaces for trailer use exist on Larson's Landing in
10 1965?

11 Given that my assignment is to answer this agreed upon single question
12 that I am to decide, I am not prepared to address and do not address in this Award
13 other questions presented in the arbitration, such as (1) the location of the 150
14 spaces (which the Arbitration Agreement does not authorize me to decide in any
15 event); (2) the government's power to apply various laws to these 150 spaces
16 (which, again the Arbitration Agreement does not authorize me to decide); and
17 (3) the definition of "space".

18 I have been asked to provide a "reasoned" decision. While I shall give the
19 parties a reasoned decision, based on my interpretation of the language used in
20 the Arbitration Agreement, I conclude that this award is governed by *Moncarsh*

1 v. *Heily & Blasé*, 3 Cal.4th 1 (1992). If the parties had wanted to have this
2 arbitration governed by some rule other than *Moncarsh*, they could have so
3 provided. They did not.

4 All sides have confirmed to me that I am not in the position where I am
5 reviewing administrative action. This one issue is presented to me *de novo*.

6
7 THE RECORD UPON WHICH THIS AWARD WAS BASED

8 This Award is based on the following Record. If something is not listed
9 below, it is not in the record:

- 10 a. The three-volume Administrative Record.
- 11 b. The pleadings in the trial court on the EAC motion to intervene,
12 which pleadings were admitted for the limited purpose only of determining
13 whether EAC should be allowed to be heard in this Arbitration. E-mails from
14 Mr. Silver, with copies to counsel, on this motion to intervene. Neither those
15 pleadings, nor any attached declaration, nor anything else produced on the EAC
16 issue was considered in reaching the merits of this arbitration.
- 17 c. The APT Opening Brief, including the Excerpts from the Record.
- 18 d. The County's Brief and the attached declaration.
- 19 e. The APT Reply brief.
- 20 f. A short brief by Real Party in Interest stating that it is neutral.

1 Apparently, although RPI signed the Arbitration Agreement, RPI is bound by an
2 order of the Coastal Commission not to participate in this matter.

3 Not part of this record and not relied upon by me are anything not listed
4 above; anything that is unwritten, including anything said in a telephone
5 conference unless reduced to a writing and listed above; arguments of counsel
6 and citations by counsel of case and statutory law not found in the briefs; and all
7 e-mails between counsel for the parties and myself.

8

9 PRELIMINARY RULINGS

10 1. Given the authority granted by the APT members to the Litigation
11 Committee, I conclude that all the individual tenants in the original pleadings are
12 bound by this Award.

13 2. I am troubled by the representation that RPI is constrained an Order
14 of the Coastal Commission. See Ex. C Because of how RPI is constrained, it
15 occurred to me to limit the impact of this award on RPI. The County objected to
16 any such limitation. I ultimately conclude that, RPI having signed the Arbitration
17 Agreement, RPI is bound by this Award.

18 3. EAC, represented by attorney Larry Silver, sought to intervene in
19 this arbitration. I have concluded that EAC will not be heard in this arbitration,
20 as amicus or otherwise, on any issue, including my jurisdiction. I found no

1 unambiguous instruction in the trial court proceedings to the contrary.
2 Moreover, the trial court instructed that EAC be given notice of any motion to
3 confirm this award. These factors, together with the Arbitration Agreement, lead
4 me to exercise my discretion not to allow EAC to intervene.

5 4. I also conclude that APT and the individual tenant members have
6 standing to press this claim. While the real property interest of APT and the APT
7 members is not the same as the RPI, the APT members are not transitory tenants
8 who are there for a day and gone. They have been using the property for their
9 trailers for some time and have a reasonable expectation of continuing use, unless
10 it is determined that the use is unlawful.

11 5. It is my opinion that this award should not be entitled to normal
12 collateral estoppel rules governing claims presented or that could be presented.
13 By that I mean, rules that bind parties as to all issues that could have been
14 litigated have no place when considering the impact of this Award. This Award
15 should only have impact as to the one issue addressed in the Award.

16

17 AWARD SOUGHT BY THE PARTIES.

18 At my request, each party provided a statement of what they would like to
19 see in the “action” part of the award.

20 APT wrote as follows:

1 “Based on the evidence adduced herein, the Arbitrator finds that a
2 legal right to a vested nonconforming use as to 150 recreational vehicle lots
3 exists at Lawson's Landing upon which certain individual members of APT
4 have leasehold interests to place personal property, including, but not limited
5 to, recreational vehicles such as motor homes, travel trailers, truck campers, or
6 camping trailers designed for human habitation for recreation or seasonal use.
7 These 150 lots are determined herein to be legally vested nonconforming and
8 exempt from conditions unrelated to health and safety standards. These 150
9 lots are delineated on the "Map of Lawson's Landing," which is attached
10 hereto as Exhibit A and incorporated herein.”
11

12 The County's submission is as follows:

13 “Based upon the evidence, authority and argument presented herein,
14 the Arbitrator finds that as of January 25, 1966 the establishment of a
15 recreational vehicle park in the unincorporated part of Marin County –and any
16 lots constituting that use- required both a use permit from Marin County as
17 well as permits to construct and operate from the State of California as the
18 “enforcement agency” under the Mobilehomes Parks Act. The Real Party in
19 Interest herein had none of these permits. Therefore none of the recreational
20 vehicle sites constitute legal nonconforming use. Neither the doctrines of
21 estoppel nor laches change this conclusion.
22

23 Alternatively, if the Arbitrator finds some number of the recreational
24 vehicle lots do constitute a legal nonconforming use, and further finds a basis
25 for addressing Petitioner's claim with respect to the condition on the use of the
26 vehicles themselves:
27

28 Based upon the evidence, authority and argument presented herein,
29 the Arbitrator finds that as of January 25, 1966, recreational vehicle lots
30 constitute a legal nonconforming use. However, that finding does not
31 invalidate a subsequently enacted regulation limiting the time any particular
32 recreational vehicle can occupy a site in any given year where those
33 recreational vehicles are owned by persons other than the underlying property
34 owner, and have only month-to-month leasehold interests at the time the
35 regulation is established.”
36

37 I considered the draft “action” supplied by both sides. I then reconfirmed
38 with counsel that the agreement counsel reached was limited to my addressing

1 only one limited question: In 1965 were there 150 (or some other number) of
2 legal non-conforming trailer spaces at Lawson Landing. I have therefore
3 declined to provide an action Award or reach any issue beyond that one issue,
4 because other issues were not given to me in the agreement reached by counsel.

5

6 FACTS

7 Notwithstanding certain objections, all evidence in the record has been
8 accepted by me into evidence. Allowing the evidence in, however, does not
9 resolve the role it plays in my analysis. In particular, I have given little or no
10 weight to a recollection by one party of what another party said many years ago,
11 unless it is accompanied by undisputable evidence of unambiguous action.

12 a. Facts alleged by APT

13 I reprint here the facts alleged by APT in its Opening Brief, except as to
14 testimony for which I have given no weight. I have used “****” to indicate where
15 I deleted such testimony. The bold type in brackets indicates my explanation for
16 the deletion or other commentary. The footnotes are APT’s.

17 “The 960-acre ocean and bay front Property, located in
18 unincorporated Marin County at the confluence of Tomales Bay and the
19 Pacific Ocean, was acquired by the Lawson family in the 1920s, and
20 ownership has remained in the Lawson family ever since. (AR, at p. 384.)
21 Ranching and public recreational activities were present on the Property when

1 it was acquired by the Lawsons. (AR, at p. 308.) Public recreation operations
2 began in the early 1900s with construction of a boathouse and pier. (*Ibid.*)
3 The Lawson family maintained the Property for the enjoyment of the public
4 and it has been utilized for that purpose, as well as ranching, ever since.

5 In the 1930s and 1940s, public recreational use of the Property
6 increased and informal campsites were established in a meadow area. (AR, at
7 p. 309, 442.) During World War II, the Army took over the Property for
8 military use. (AR, at p. 192.) After the War, in the late 1940s, the County
9 road leading to the Property was finally extended down to the beach and bay.
10 (AR, at p. 192-193.)

11 After installation of the road allowing convenient access to the
12 beach, bay and pier, public use of the Property substantially increased. In the
13 1950s, the public began to bring recreation trailers to Lawson's Landing so
14 that they could enjoy the comfort of a home setting while participating in
15 coastal recreational activities such as beachcombing, clam digging, camping,
16 boating and fishing in a striking, scenic setting. (AR, at p. 385.) Several of
17 these trailers remained on the Property on a permanent basis beginning in or
18 about 1959. (AR, at pp. 385, 442, 629, 706.)

19 After the Lawson family realized there was a demand for a
20 recreational trailer park where families could leave their trailers year-round,
21 Merle Lawson, the Lawson family's representative at the time, contacted the
22 Marin County Planning Department to apply for a permit for establishment of
23 a recreational trailer park. (AR, at p. 629, 706.) ******* [I am not**
24 **prepared to put any weight on Mr. Lawson's testimony that he was told**
25 **over 50 years ago by someone at the County that the County had no**
26 **jurisdiction and that he had to go to the State. I do accept that starting**
27 **at this time Mr. Lawson began working with the State. I also have seen**

1 no evidence that during this time Mr. Lawson was working with the
2 County. Where I see some ambiguity is whether he was told that the
3 County had no jurisdiction.]

4 Mr. Lawson continued to work with Mr. Graham until about
5 November of 1965. (*Ibid.*) At that time, Mr. Lawson was instructed by the
6 new State Housing Inspector, Mr. Graham's successor, to ask the County for a
7 use permit.¹ (*Ibid.*) **[I am accepting this testimony because it is consistent**
8 **with the actions of Mr. Lawson and the change of law at that time.]** At
9 that time, approximately 150 trailers were parked at Lawson's Landing. (AR,
10 at pp. 002-005, 007, 118, 630.) On December 14, 1965, at the request of the
11 County,² the State Division of Housing transferred jurisdiction of trailer parks
12 in the County to the County. (AR , at p. 116, 117.) Three weeks later, the
13 Board adopted Ordinance 1492, which rezoned interim "Zone D" districts, the
14 district assigned to the Property, to A-2 districts (Limited Agricultural). (AR,
15 at p. 443.) Permitted and conditionally permitted uses in A-2 districts did not
16 include trailer parks and campgrounds that were possible under the prior,
17 Zone D district. (*Ibid.*) However, the recreational trailer park at Lawson's
18 Landing was already established and operating.

19 On January 22, 1968, the County Planning Commission (hereafter
20 "Commission") approved the Petition for Rezoning. The Staff Report states
21 that the 'change of zone will not affect the [Ag Preserve] Agreement, but
22 ...the RCR plan approval is restricted to the existing trailer and boating
23 facility development because any additional development would be a violation

¹/ All records pertaining to the years the State was administering the Property under State law were destroyed by HCD in 1994, and are otherwise missing from the County's records. (AR, at pp. 385, 414, 723, 733, 737, 749.)

²/The 1961 Mobilehomes and Mobilehomes Park Act provided a provision for which localities could assume enforcement authority upon written notice to the State. (AR, at p. 103.)

1 of the Ag Agreement.’ (AR, at p. 128.) The Board subsequently approved the
2 Petition for Rezoning on February 20, 1968. (AR, at pp. 131-132.)

3 On August 21, 1970, County Counsel delivered an “Inter-
4 Office Memorandum” to the Planning Director which states in pertinent part:

5 There are no definite facts available to indicate when the trailer park
6 use first occurred in this area. However, it would appear that there was such
7 use prior to the adoption of the zoning ordinance. ... There is obviously
8 nothing the County could do as to the legal non-conforming use (other than
9 health and building standards) except for the leverage which the County can
10 exert over the approval of the illegal non-conforming uses and of the general
11 plan...since the Board of Supervisors would have the ultimate decision on
12 amending the Agricultural Preserve Agreement (which is a condition to the
13 effectiveness of the use permit), it would appear that a considerable amount of
14 ultimate power resides in the Board of Supervisors. It may well be that legal
15 action by Mr. Lawson would resolve these issues in its favor. However, until
16 this point is pushed by Mr. Lawson, I would think it preferable if the Planning
17 Commission acted in accord with the direction of the Board of Supervisors.

18
19 Therefore, at this stage, I would suggest that the Planning
20 Commission require the submission of a master plan...It may well be that
21 Lawson will be able to prove the status of a portion of this existing
22 development as a legal non-conforming use and insist that this be allowed to
23 continue subject to meeting health and building code standards. In this case,
24 only the remaining area would be subject to master plan approval. However,
25 with the power to not approve the overall master plan, the Commission should
26 be able to encourage some improvement in even the legal non-conforming use
27 portion.

28
29 (AR, at pp. 152-154.) *****[I am not prepared to put
30 any weight on Mr. Lawson’s recollection that “County staff” told him
31 that the County did not have jurisdiction”. Without any indication of
32 who said it and in what context, or any corroboration, this is just too
33 vague and unreliable a memory.]

1
2 [As far as I can see in the record, the County remained
3 uninvolved with the Property during the period the State had
4 jurisdiction.]

5 In July 1961, the Legislature repealed the Act and enacted a new
6 Mobilehomes and Mobilehomes Park Act ("Mobilehomes Park Act") to
7 regulate the construction and operation of mobilehome parks in California.
8 The Mobilehomes Park Act specified that State law superseded any local
9 mobilehome ordinances and provided that cities and counties could assume
10 responsibility to enforce the law if they desired. (AR, at p. 103.) On
11 December 14, 1965, the County formally assumed enforcement of
12 mobilehome parks. (AR, at p. 117.) One month later, the County adopted
13 Ordinance 1492, which rezoned the Property to a district that entirely
14 prohibited trailer parks. (AR, at p. 443.)"
15

16
17 b. County's objections to APT's Assertion of Facts

18 The County made two major objections to the factual presentation by APT.
19 First is Petitioners' use of the uncorroborated declaration and letter of an
20 interested party to establish that the County led the declarant to believe the
21 County had no jurisdiction over camping or park trailers at Lawson's Landing.
22 (AR 629, 706; see also Petitioners' brief at page 3.)

23 The second involves Mr. Lawson's 1970 letter and new declaration
24 regarding his development efforts. (AR 155-157 and 628-639). The County

1 believes that the cumulative effect of new and continuously changing laws on the
2 Lawson's Landing project are at the core of Mr. Lawson's "dismay" and indeed
3 the dismay of his successors at the Landing as well as innumerable other
4 developers throughout California. I think both of these objections are well
5 founded, though I have used them to affect the weight that I give the evidence,
6 rather than to strike certain evidence. I have reflected my agreement with the
7 County's objections in my analysis.

8

9 LAW

10 a. Laches and Estoppel

11 APT has argued at some length that the legal doctrines of laches and
12 estoppel should be used to resolve this case. I reject those arguments for the
13 reasons discussed below.

14 There are three elements to application of laches against a governmental
15 entity: (1) unreasonable delay; (2) acquiescence or prejudice; and (3) a showing
16 of injustice to the private litigant which outweighs any effect on the public
17 interest. (*City of Long Beach v. Mansell*, 3 Cal.App.3d at pp. 496 - 497.) The
18 elements of equitable estoppel, in turn, are: (1) the party to be estopped must be
19 apprised of the facts; (2) he must intend that his conduct shall be acted upon, or
20 must so act that the party asserting the estoppel had a right to believe it was so

1 intended; (3) the other party must be ignorant of the true state of facts; and (4)
2 that party must rely upon the conduct to his injury. (*Mansell*, 3 Cal.3d at at 489.)

3 In the land use area, courts and arbitrators must be careful to avoid
4 applying either doctrine to recognize a legal right that will greatly restrict
5 government. All property owners are subject to regulation. If a court or arbitrator
6 singles out one property owner for protection then the government plan may
7 founder. In addition, it is my view that it is not right or fair to use laches or
8 estoppel against a government entity when the property owner's evidence is a
9 recollection of something that occurred years ago and for which there is no
10 contemporaneous, corroborative writing. If one is seeking to create a vested
11 right, one should have something in writing. Otherwise, all property will become
12 subject to the vagaries of people's recollections.

13 b. The County's "vehicle" argument

14 The County asserts that APT is really not arguing about "spaces" but about
15 the trailer uses, which, so the County argues, inevitably entangles us in the law
16 regulating trailers. I do not agree. My analysis is that these tenants are seeking
17 to protect from impairment by the County spaces for which they have current
18 leases. While they do not own the spaces, they do have some cognizable
19 property rights because they each have a written lease. It is through that written
20 lease, derivatively from RPI, that APT seeks relief. Certainly nothing in this

1 Award is designed in any way to have any impact on state or local law that
2 regulates what it means to have a legal trailer. I note, for example, that in other
3 contexts the parties seem to be struggling over the question of how many days
4 someone can use these spaces. That issue is not before me and I am not
5 addressing it.

6 c. Legal non-conforming use

7 The main argument made by APT is that RPI has a legal non-
8 conforming right to 150 spaces that was vested in 1965 and that APT and its
9 members have some rights because of RPI's rights.

10 A legal non-conforming use is one that existed lawfully before a zoning
11 restriction became effective and that is not in conformity with the zoning
12 restriction. (*Hansen Brothers Enterprises v. Bd. of Supervisors* (1996) 12 Cal.
13 4th 533, 540.) The rights of the users of property as those existed at the time of
14 the adoption of a zoning ordinance are protected. (*McCaslin v. City of Monterey*
15 *Park* (1958) 163, Cal.App.2d 339, 347.)

16 While the rights of a property owner to rely on the doctrine of a "legal non-
17 conforming" use are well established, no one has shown me a case where a court
18 has addressed the question of whether that doctrine can be relied upon by a
19 tenant. I conclude that APT and the individuals who hold leases have a property
20 right that is sufficiently valuable to be entitled to protection under the legal

1 nonconforming doctrine. There is no case to the contrary and the rationale of the
2 “legal nonconforming” case law supports such a view. At the base of the “legal
3 nonconforming” cases there is a recognition that while government has great
4 flexibility to regulate land uses, once there are investment-backed decisions by
5 landowners or investors or, in this case, tenants, those investment-backed
6 decisions create vested rights that cannot be taken without compensation.

7 Certainly a property owner is the archetype of such rights. But I conclude
8 so too, derivatively, is a tenant. These are not transitory occupants who are there
9 for a few days. These tenants invest money and their time in acquiring trailers,
10 bringing them to these locations and then using them. Certainly the tenants’
11 rights cannot be greater than those of the land owner. That is, if the land owner
12 has no vested right, the tenant could not have a vested right. But, if I find that the
13 RPI had some “legal non-conforming uses”, I conclude that the tenants also can
14 have rights that can be protected under the doctrine of a “legal nonconforming”
15 use.

16 REASONED ANALYSIS OF APT’S ARGUMENT

17 1. In 1939, California enacted the Auto Camp Act, Section
18 18300 of which made it unlawful for any person to construct an auto
19 camp without a permit from the Division of Immigration and
20 Housing. The Act did not confer any authority to local jurisdictions to

1 regulate auto/trailer camps (until amended in 1947). The
2 Act articulated specific development standards for auto/trailer camps.
3 These standards related to plumbing, sanitation, and camp site
4 dimensions (including the number of lots). Additionally, the Act
5 specified construction standards for buildings in the auto/trailer
6 camps. The Act included specifications for windows, partitions, and
7 other features to ensure structural integrity and public safety. In this
8 respect, the Act regulated the same public health and safety issues
9 otherwise found in a local building code.

10 2. As explained in more detail below, I conclude that the
11 State so occupied that area of health and safety regulation at this time
12 that, except for the underlying power to zone the land, there was no
13 role left for the County at that time as to health and safety regulations.
14 In 1940, the County enacted a zoning ordinance which conditionally
15 allowed trailer parks in the zone where Lawson's Landing is located.
16 Therefore, the Lawson's Landing trailer park was allowed under the
17 County zoning, but the zoning ordinance required Lawson Landing to
18 obtain a conditional use permit ("CUP"). However, the CUP
19 requirements were effectively a mere overlap of the pre-existing 1939
20 state law.

1 It is central to my analysis to focus on what is here being
2 regulated. This is not a hospital, an entity that even in the 1960s was
3 an immersed in regulations issued by all sorts of jurisdictions. This is
4 a relatively small trailer camp used mostly by families for short
5 vacations. In 1939 there were limited health and safety concerns
6 about trailer parks. But, beyond those limited concerns, Government
7 did not have the types of environmental concerns that we see today.
8 At that time, on the heels of the Great Depression, Government at all
9 levels was trying to be sure that some minimal housing was available
10 for those looking for work. I therefore see the limited reach of the
11 1939 Act as extending fully over the health and safety issues that were
12 of interest at that time and preempting the County CUP authority.
13 The record is consistent with this conclusion. For years, Mr. Lawson
14 worked exclusively with the State. Active County involvement really
15 begins only after 1965.

16 We know that once a conflict with state law is found to exist,
17 the ordinance is void. (*Building Industry Association of Northern*
18 *California v. City of Livermore*, 45 Cal.App.4th 719 at p.724 (1996).
19 The County points to an Attorney General Opinion to support the
20 argument that the State Act did not pre-empt the County ordinance:

1 The attorney general stated that the “the State has not
2 taken over the entire field covering the regulation of
3 trailer camps in unincorporated areas.” As part of the
4 analysis the AG notes: “It is not logical that the state
5 would intend by the Trailer Act to cover exclusively
6 those matter already within the jurisdiction of a county
7 planning commission under ‘The Planning Act’ of
8 1929.” (2 Ops.Cal.Atty.Gen. 437, 439).
9

10 I do not read the AG opinion to be the answer to the question. The
11 AG is recognizing that the County retains zoning authority (which
12 was exercised in this matter), but nothing in that opinion suggests that
13 the AG sees a regulatory scheme where both the State and County
14 regulation of health and safety exist.

15
16 This leaves the very interesting question of what happens if a
17 pre-existing local law becomes void because of a State enactment that
18 occupies the field and then, at a later date, the State withdraws from
19 the field. Is the prior local law that had been made void
20 spontaneously resurrected? I have not found any controlling law on
21 this issue. My conclusion is that the concept of spontaneous
22 resurrection is not a good legal concept. If laws were here today, gone
23 tomorrow and then here today, with no real notice to the citizens, our
24 legal system would be even more difficult to understand. It seems to
25 me that the right rule should be that, once a law is void, it must be re-

1 enacted by some act of local government for it to be effective again.

2 The County asserts that the California Supreme Court rejected
3 that position in *Travis v. County of Santa Cruz* (2004) 33 Cal.4th 757,
4 775:

5 “Finally, plaintiffs suggest that preemption by state law renders
6 a local ordinance not only unenforceable but also ‘null and
7 void,’ and that consequently in this case ‘there is no applicable
8 limitations period because there is essentially no ordinance.
9 Plaintiff’s claims would thus be timely whenever brought.
10 Plaintiffs cite no authority for this approach, and we have
11 discovered none. Nor does it appeal as a matter of logic. A
12 preempted ordinance, while it may lack any legal effect or
13 force, does not cease to exist....”

14
15 I do not see *Travis* as providing an answer to the question of
16 spontaneous resurrection. Yes, a County law that has been voided by
17 a State enactment may continue to exist, perhaps in a metaphysical
18 sense, but should there not be some due process to give persons notice
19 that it has been resurrected? More importantly, in this case, the
20 evidence is overwhelming that until 1965, the County was keeping out
21 of this issue. Perhaps, the County was without authority (because the
22 authority vested only in the State) or perhaps there was some other
23 reason. But, what we do know is that Mr. Lawson was working with
24 the State until the County became active in 1965. Therefore, we have
25 as an aid to interpretation the acts of the County in this case.

1 3. Therefore, in the early 1940s, there was a 1939 State law
2 and there was a 1940 County Zoning law that included a CUP, but,
3 the State law overlapped and preempted the County CUP. The
4 County retained zoning authority over the land, but if the land were
5 zoned to allow for a trailer park, one had to go to the State authorities
6 to obtain a permit. One did not have to get a CUP from the County at
7 that time because State law preempted the CUP.

8 4. The State law in effect at the time Mr. Lawson sought a
9 permit from the County in 1959/60 was the 1939 Act, as amended by
10 the 1947 Amendment. The State permit requirement was not a land
11 use approval but a permit related to health and safety. Mr. Lawson
12 worked to comply with the State requirements from 1960-1965. (AR
13 629-630, 645-646.) The permit requirement in the 1929 Act, as
14 amended in 1939 and 1947, Section 18301, provides:

15
16 In the case of a new...trailer camp, the application shall
17 be accompanied by:

18
19 (a) A description of the grounds upon which the
20 camp is to be constructed.

21 (b) Plans and specification of the proposed
22 construction.

23 (c) A description of the water supply, ground
24 drainage, and method of sewage disposal.

25 (d) A fee of twenty-five dollars. (AR 069)
26

1 Section 18303 provides:
2

3 Within ten days after the application, descriptions,
4 plans and specifications, and required fee, if any,
5 are filed and paid, the Division of Immigration and
6 Housing shall inspect the grounds upon which the
7 applicant proposes to do the work for which he
8 seeks a permit. The division shall thereafter issue
9 a permit to the applicant if, in its opinion:

10 (a) The grounds are satisfactory for the
11 work proposed.

12 (b) The descriptions and plans and
13 specifications filed indicate that the work
14 proposed will meet the requirements of this
15 part. (AR 069)
16

17 5. Mr. Lawson declared that he worked with the State Housing
18 Inspector, Edward Graham, for the next several years to plan and
19 permit the trailer park. (AR 629-630.) Mr. Lawson states Mr.
20 Graham inspected the property on a regular basis. (AR 630.) Mr.
21 Lawson states Mr. Graham instructed him on how to plan the trailer
22 park, including where to lay "water lines" and how to "delineate
23 spaces for trailer parking." (Ibid.) I note that I am accepting this
24 testimony because it is supported by the actions. We can see that the
25 trailer park had bathrooms, laid out spaces and the like. It is not just
26 what Mr. Lawson says someone says. It is what Mr. Lawson reports
27 that he did, confirmed by physical evidence of what was done and
28 there is no evidence to the contrary. I do note that Mr. Lawson at no

1 point swears that he obtained a State permit. Nor has any State Permit
2 been produced. I address this lacuna below.

3 Additionally, the State law included a definition of nuisance, as
4 well as penalties for noncompliance with the state law. Section 18104
5 provides:

6 In an auto camp, "nuisance" includes any of the
7 following:

8
9 (a) any public nuisance known at common law or in
10 equity jurisprudence..

11 (b) Whatever is dangerous to human life or is detrimental
12 to health.

13 (c) The overcrowding of any room with occupants.

14 (d) Insufficient ventilation or illumination of any room.

15 (e) Inadequate or insanitary sewage or plumbing
16 facilities.

17 (f) Uncleanliness.

18 (g) Whatever renders air, food, or drink unwholesome, or
19 detrimental to the health of human beings. (AR 067-
20 068.)

21
22 Section 18201 provides:

23
24 The operator...of a trailer camp...shall abate any nuisance
25 in the camp within five days...after he has been given
26 written notice by the division to remove the nuisance. If
27 he fails to do so within that time, the district attorney in
28 the county in which the camp is located shall bring a civil
29 action to abate the nuisance...(emphasis added) (AR 068.)
30

31 If the trailer park constituted a nuisance, violated the
32 law, or was not in compliance with the requirements of the Act, the

1 State division of housing under the Act could have taken steps to
2 abate such nuisance. There is no evidence that exists
3 that demonstrates that the State determined that the use was a
4 "nuisance" or violated the Act, or that the State took any action
5 consistent with such finding.

6 6. In 1961 the State enacted a new law that allowed local
7 jurisdictions to legislate in the "trailer park" area of law and
8 add ordinances requiring standards and conditions not in conflict with
9 State law. The 1961 Act also required compliance with all valid local
10 planning requirements. But, as noted above, Marin County had no
11 valid local requirement at that time because the previously enacted
12 County ordinance had been pre-empted by State law and was
13 therefore void. There is no case law directly on point as to whether a
14 "voided" ordinance may be "revived" by a subsequent change in law
15 by a legislative body. However, in *Leshar Communications, Inc. v.*
16 *City of Walnut Creek*, 52 Cal.3d 531, 544-545 (1990), which involved
17 principles of state preemption, the California Supreme Court stated as
18 follows:

19 "A zoning ordinance that conflicts with a general plan is
20 invalid at the time it is passed. (*deBottari v. City Council*, 171
21 Cal.App.3d 1204, 1212, *Sierra Club v. Board of Supervisors*,

1 126 Cal.App.3d 698, 704,.) The court does not invalidate the
2 ordinance. It does no more than determine the existence of the
3 conflict. It is the preemptive effect of the controlling state
4 statute, the Planning and Zoning Law, which invalidates the
5 ordinance. A void statute or ordinance cannot be given effect.
6 This self-evident proposition is necessary if a governmental
7 entity and its citizens are to know how to govern their affairs.
8 Thus, persons who seek to develop their land are entitled to
9 know what the applicable law is at the time they apply for a
10 building permit. City officials must be able to act pursuant to
11 the law, and courts must be able to ascertain a law's validity
12 and to enforce it. The validity of the ordinance under which
13 permits are granted, or pursuant to which development is
14 regulated, may not turn on possible future action by the
15 legislative body or electorate. An amendment to an invalid
16 statute may itself constitute a valid enactment operative from
17 its effective date (see *Brown v. Superior Court* (1982) 33
18 Cal.3d 242, 252, 188 Cal.Rptr. 425, 655 P.2d 1260; *County of*
19 *Los Angeles v. Jones* (1936) 6 Cal.2d 695, 708, 59 P.2d 489),
20 but neither such amendment nor an amendment of the general
21 plan revives an invalid zoning ordinance. (Cf. Gov.Code, §
22 9611; *Corning Hospital Dist. v. Superior Court* (1962) 57
23 Cal.2d 488, 494, 20 Cal.Rptr. 621, 370 P.2d 325 [revival after
24 temporary suspension of law].)" (emphasis added)
25

26 Thus, the County's void 1940 conditional use permit
27 requirement was not revived by the subsequent 1961 Act passed by
28 the State. On December 14, 1965, the County asked for
29 authority from the State by passing a resolution and sending a letter to
30 the State that it was going to regulate trailer camps. (see AR 116 and
31 117.) That is the procedure the County chose to use.

1 7. This brings my analysis to one of the tougher questions.

2 Mr. Lawson has no state permit. Nor does he testify that he had one.

3 What the evidence shows is the following:

4 a. Lawson was working with the state for over 10 years.

5 b. The State requirements were pretty minimal...not what
6 you would see today. You needed some toilets, some slop
7 sink, some basic standards of cleanliness.

8 c. There is no evidence of the State taking any code
9 enforcement action against Lawson.

10 d. When the law changed in 1965, the state pointed Lawson
11 to the County.

12 e. In 1994, the State destroyed records pertaining to this
13 property. I draw no negative inference from this
14 destruction, but the fact is that the State had no record of a
15 permit.

16 f. We see in the Excerpts from the Administrative Record,
17 submitted by APT with its brief, at page, 443 that the state
18 was working with the property owner on a play to conform
19 to the state requirements.

20 8. The State thus sent Mr. Lawson back to the County to get

21 a use permit. But the County did not issue a use permit. Instead, the

22 County repealed the previous zoning ordinance and rezoned the

23 property to a zone that entirely prohibited trailer parks, thus rendering

24 it impossible for Mr. Lawson to obtain a State permit.

25 Section 18300 of the 1939 Auto Camp Act made it

26 unlawful for any person to construct an auto camp without a permit

27 from the Division of Immigration and Housing. The Act did

28 not confer any authority to local jurisdictions to regulate auto/trailer

1 camps (until 1947). As to the provisions of the 1939 Act (the 1939
2 Act is operative because the County adopted the provision regarding
3 trailer camps in 1940 and did not re-legislate as to trailer camps until
4 at least 1966), the Act articulated specific development standards for
5 auto/trailer camps. These standards related to plumbing, sanitation,
6 and camp site dimensions (including and number of lots).
7 Additionally, the Act specified construction standards for buildings in
8 the auto/trailer camps. The Act included specifications for windows,
9 partitions, and other features to ensure structural integrity and public
10 safety. In this respect, the 1939 Act regulated the same public health
11 and safety issues otherwise found in a local building code. To that
12 extent, the conditional use permit requirement in the 1940 Ordinance
13 was void. The County has not pointed to any section of the
14 1940 Code or any other planning or building regulations that the
15 Lawson's should have satisfied (the 1966 AG Opinion relied upon by
16 the County cites the 1961 Act).

17 9. The remaining issue is whether Lawson complied with
18 the state permit requirement of the 1939 Act. APT argues that it has
19 shown substantial compliance by Lawson. Substantial compliance
20 means "actual compliance in respect to the substance essential to

1 every reasonable objective of the statute.” Assembly v. Deukmejian,
2 30 Cal. 3d 638. 649 (1982). Unfortunately, the State destroyed the
3 files pertaining to the property in 1994. We do see from that record in
4 this case that for 5 years Mr. Lawson was working with the State. In
5 addition, there is no evidence that the State issued any regulatory
6 sanctions or orders. Moreover, the State requirements at the time
7 were minimal. This in my mind is the critical element. The
8 regulatory scheme was vastly simpler in 1965 than the regulatory
9 scheme of today. Given what we know and given what we can see
10 today on the ground, there is enough to prove that Mr. Lawson was in
11 substantial compliance.

12

13

14

15 AWARD

16

17

18 As of 1965, there were 150 spaces for trailers at Lawson
19 Landing that were legal non-conforming uses.

20

21

22 Dated:

23

24

25

26

27

Palmer Brown Madden
Arbitrator

1

2